# AHITE OAK INDI

September 2022

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# **White Oak Group**



### **Overview**

**<u>AUM</u>**<sup>2</sup>: ~ US\$5.7 bn

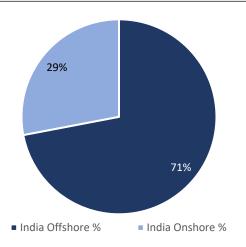
Headcount: 352

Offices:

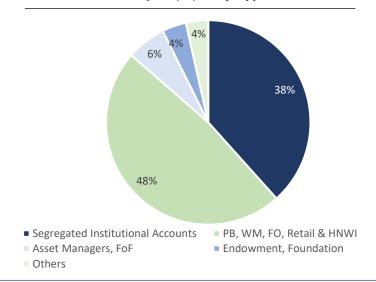
India, Mauritius, Singapore, Spain, Switzerland and UK

- Founded by Prashant Khemka in June 2017
- Prior to White Oak Prashant served as the CIO and Lead PM of both Goldman Sachs India since March 2007, and Global Emerging Markets Equity since June 2013
- Research underpinned on a 'proprietary analytical model' honed over two decades; replicable across markets and businesses
- Performance first culture built-upon:
  - (a) team of sector experts with global experience
  - (b) bottom-up stock selection philosophy
  - (c) disciplined fundamental research
  - (d) balanced portfolio construction

## Firmwide AUM Split (%) – By Geography



### Firmwide AUM Split (%) – By Type of Investors



¹Trademarked as OpcoFinco™ framework . ²AUM as of 30 September 2022. Includes aggregate assets under management or advisory for White Oak Capital Management Consultants LLP and WhiteOak Capital Asset Management Limited

# Founder's Profile and Track Record

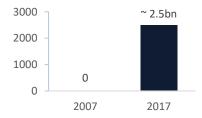


### Extensive investing record across India, GEM and the US

- Prashant joined Goldman Sachs Asset Management (GSAM) in 2000 in the US Growth Equity team
- In 2004, he became Senior PM and Co-Chair of the Investment Committee on the US Growth Equity team which managed US\$25 bn
- Returned to Mumbai in 2006 to start GSAM India business, where he served as CIO and CEO / Co-CEO until 2017
- In 2013, Prashant moved to Singapore as CIO and Lead PM of both India and Global Emerging Markets
- Directly managed more than U\$\$5.0 bn out of the U\$\$6.5 bn managed by his team
- Prashant and the funds managed by him at GSAM earned several awards including Citywire AAA rating and FundCalibre Elite rating
- Prashant is AAA rated by Citywire based on the three year risk-adjusted performance across all funds he is managing to 31st August 2022

### CIO and Lead PM of GS India Equity

- Prashant launched GS India Equity strategy in March 2007 with US\$ 5.0mn seed capital from Goldman Sachs
- Scaled GS India Equity business to U\$\$2.5 bn with distribution across multiple channels in Europe, Asia, and USA
- Since inception the strategy delivered peer group leading cumulative **265.8%** gross US\$ returns¹ vs. 66.1% for its benchmark



GSAM India Equity AUM (US\$ mn)

### CIO and Lead PM of GS GEM Equity

- Prashant took over as CIO and Lead PM of GS GEM Strategy in 2013 with approximately US\$600 mn in total assets
- Scaled GEM business to US\$2.6 bn with distribution across multiple channels in Europe, Asia and USA
- During his tenure, the strategy delivered peer group leading cumulative 36.3% gross US\$ returns<sup>2</sup> vs. 13.1% for its benchmark



<sup>&</sup>lt;sup>1</sup>Past performance Gross of Fees in US\$ for GS India Equity Portfolio. <sup>2</sup>Past performance Gross of Fees in US\$ for GS EM Equity Portfolio.

<sup>&</sup>quot;Past performance is not a reliable indicator of future results and returns may increase or decrease as a result of currency fluctuations. There can be no assurance that comparable results can be achieved or that similar investment strategy can be implemented or that investment objectives can be achieved."





Investment Culture: Team, Philosophy, Process & Portfolio Construction

# **Focused Investment Culture**



### **Performance first**



**People: Team of Local Experts with Global Experience** 

Deep bench of Seasoned Stock Pickers

Team within Team Structure



### **Time Tested Process**

**Disciplined Fundamental Research** 

Proprietary OpcoFinco™ analytical framework



# **Bottom-up Stock Selection based Philosophy**

Buy great businesses at attractive values
Invest in business, don't bet on macro



### **Balanced Portfolio Construction**

Aim to avoid top down bets on macro factors
Aim to ensure performance a function of stock selection

# **Our Team**



# Well resourced team with experience across emerging and developed markets

	Team (Yrs of Exp)	Coverage	Team/Yrs of Exp (Coverage)		Team <sup>2</sup> (Yrs of Exp)	Coverage		Team <sup>2</sup> (Yrs of Exp)	Coverage		Team <sup>3</sup> (Yrs of Exp)	Coverage		Team³ Coverage
	Prashant Khemka <sup>1,5</sup> (24) CITYWIRE AA	Founder	Jorge Robles* (7) Cons Disc, Comm Srvcs, Energy, Utils, Materials		Ramesh Mantri (19), CIO, Equities	Information Tech		Vishwamithra Shashishekara (3)	Information Tech, Industrials, Materials, Comm Srvcs		Parag Jariwala (15)	Financials		Kshitij Bansal Consumer, Real Estate
	Manoj Garg <sup>1</sup> (26)	Healthcare, Materials, Cons Disc, Industrials	Krishna Sathyamoorthi <sup>1</sup> Healthcare, Consumer, Industrials	A	Trupti Agrawal (14)	Financials, Cons Disc		Vineet Narang (1)	Healthcare, Financials, Materials		Rohit Chordia (18)	Consumer, Comm Srvcs, Energy, Utils		Kritik Jain Financials
	Sanjay Vaid <sup>1,5</sup> (33)	Trading Advisor			Dheeresh Pathak (16)	Healthcare, Materials	9	Pratyush Agarwal (3)	Information Tech, Comm Srvcs	9	Anand Bhavnani (10)	Financials		Samvit Bordia Consumer, Materials
	Ayush Abhijeet <sup>1</sup> (10)	Information Tech, Cons Disc, Comm Srvcs, Real Estate			Ashish Agrawal (17)	Trading		Divyanshu Sachdeva	Healthcare, Materials		Chaitanya Kapur (4)	Trading Advisor	9	Rishab Kothari Consumer,I Comm Srvc Energy, Util
9	Arthur Kadish <sup>1</sup> (15)	Consumer, Real Estate			Shariq Merchant (10)	Consumer, Industrials, Real Estate	Ŷ	Yash Verma	Cons Disc, Industrials, Materials, Energy, Utils	9	Aman Kapadia (4)	Forensics, ESG, Primary Research		Shane Mathews Financials, Pharma
	Lim Wen Loong <sup>1</sup> (10)	Information Tech, Industrials			Neeraj Parkash (5)	Cons Disc, Industrials, Energy, Utils	9	Nikunj Sarda	Industrials, Consumer, Real Estate		Darshak Lodhiya (2)	Financials, Cons Disc, Industrials		
	Nori Chiou¹ (10)	Information Tech, Industrials			Anupriya Gupta (9)	ESG Advisor	9	Sadeev Singh	Financials	9	Tejkiran Magesh (2)	Financials		
	Fadrique Balmaseda <sup>4</sup> (10)	Consumer, Real Estate, Energy, Utils, Financials			Dhanashree Chityala (3)	Trading Advisor								

Employees of <sup>1</sup>White Oak Capital Partners Pte and <sup>4</sup>White Oak Capital Management (Spain), Sociedad Limitada

Employees of <sup>2</sup>WhiteOak Capital AMC

Employees of <sup>3</sup>White Oak Capital Management Consultants LLP

<sup>1</sup>Employees of White Oak Capital Partners Pte. 2WhiteOak Capital AMC 3White Oak Capital Management Consultants LLP (WOCM); WOCM and White Oak Capital AMC provides non-binding, non-exclusive and recommendatory investment advisory services to White Oak Capital Partners Pte. 4White Oak Capital Management (Spain), Sociedad Limitada 5The Ratings are based on the manager's three-year risk-adjusted performance across all funds the manager is managing to 31st August 2022

# **Investment Philosophy**



# Outsized returns can be earned over time by investing in great businesses at attractive valuations

### **Great Business**

Well managed and scalable business, with superior returns on capital

### **Valuation**

Current price at a substantial discount to intrinsic value

### Attributes we look for

Superior returns on incremental capital

Scalable long term opportunity

Strong execution and governance

### **Our Valuation Framework**

Intrinsic value = present value of future cash flows

Value excess returns on capital vs capital employed

Value of a business = 
$$\frac{CF}{r-g}$$

### Factors we evaluate

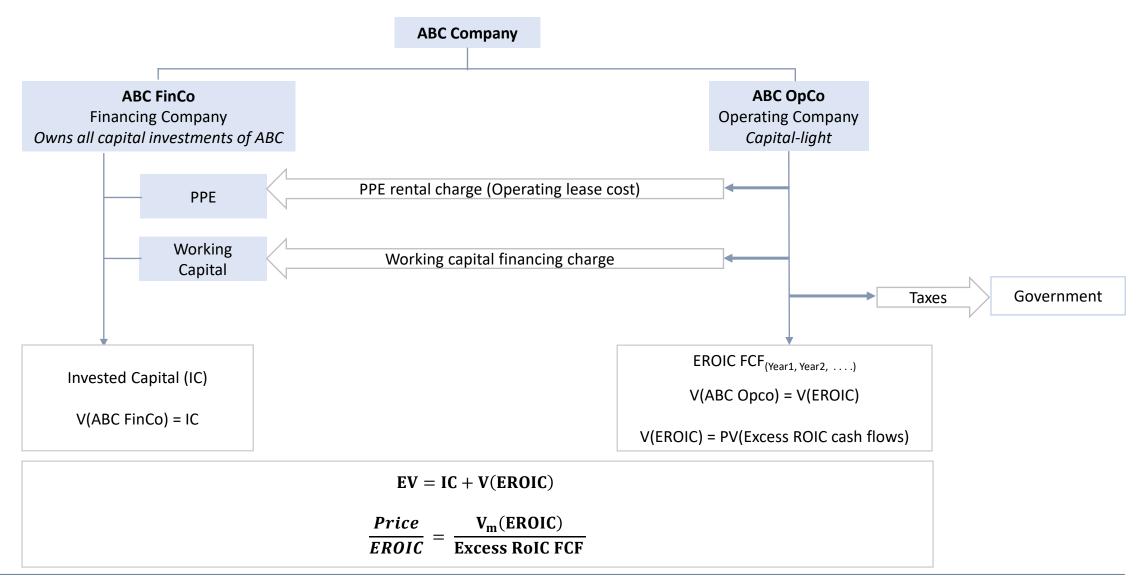
- Industry competitive intensity
- Sustainable competitive advantage
- Industry potential versus current size
- Expanding market share and scope
- Drive to create long-term value
- Interests aligned with minority shareholders

### Insights we derive

- Economic FCF rather than accounting one
- Terminal value based on greatness of business
- Assess cash flows net of cost of capital
- OpcoFinco™ multiples for relative comps

# OpcoFinco™ Framework

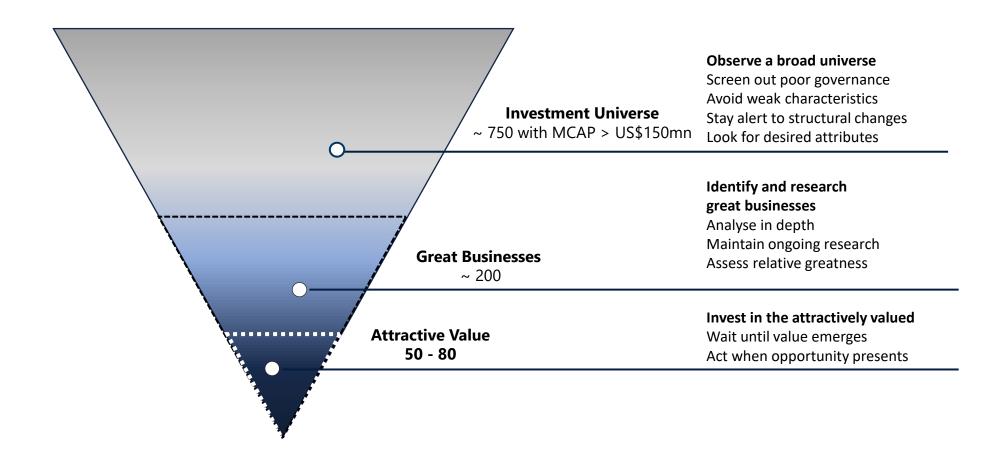




# **Investment Process**



### We distil from a broad investible universe



# **Portfolio Construction & Risk Management**

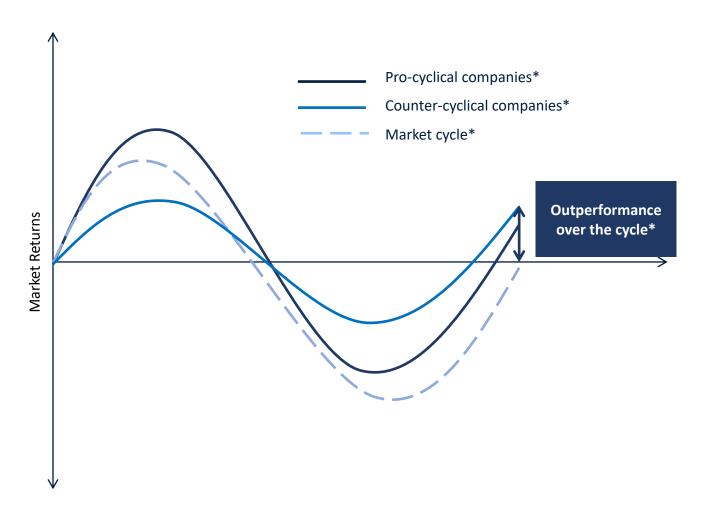


# We aim to ensure performance is a result of skill rather than chance

- Balanced portfolio of select companies agnostic to benchmark
- Focus on ensuring alpha generation is a function of stock selection
- Aim to consciously avoid market timing or sector rotation or other such top-down bets
- Understand, monitor, and aim to contain residual factor risks that are by-product of stock selection
- Typical exposure limits

Single stock: 10% at market value

Single promoter group: 25%



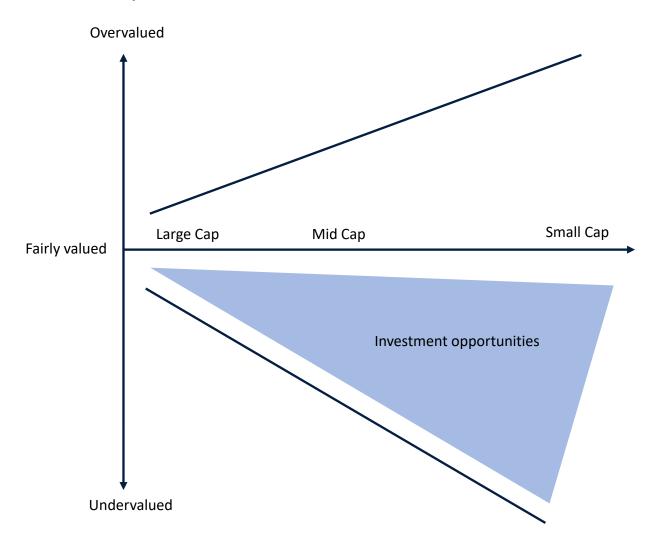
We never forget that in macro, we only have hunches: in the micro, we can develop justifiably deep conviction
- Seth Klarman

\*For Illustration Purpose only

# **Opportunity Funnel**



# Higher inefficiencies in mid and small cap

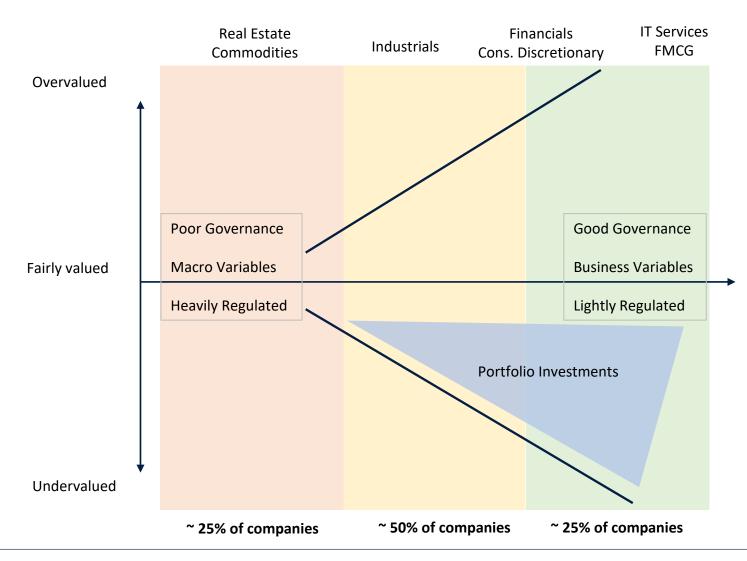


Large, Mid and Small cap categorization as per the Securities and Exchange Board of India

# **Opportunity Funnel**



### No sanctity of cash flows or valuations of poorly governed companies



### Note:

Graphical representation is for illustration purpose only and not supposed to be precise or accurate.

For example, not all real estate companies are poorly governed, and not all IT Services companies are well-governed.





# White Oak India Top 200 PMS

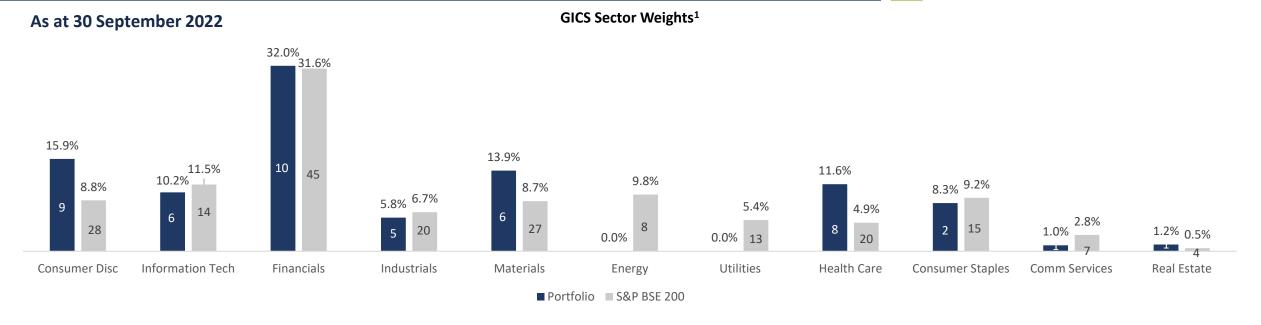
# **Portfolio Strategy**



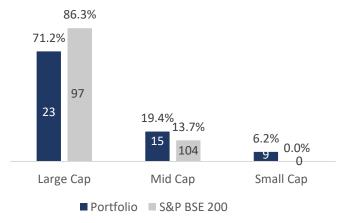
Investment Objective	Sustained capital appreciation through superior returns over time
Benchmark	S&P BSE 200 TR
Inception Date	January 2021
Investment Approach	Bottom-up
Investment Style	Style Agnostic
Market Cap	Large and Mid Cap
Estimated Holdings	30 – 50

# **Portfolio Composition**





### Market Cap Weights<sup>1,2</sup>



¹The number inside the bars denote the number of companies in each classification. ETF's and Index futures are included in large cap. 2 Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines for Mutual Funds. 3 WhiteOak Research, Bloomberg.

# **Portfolio Performance: White Oak India Top 200 PMS**



# 22 January 2021 – 30 September 2022, Net of Fees in INR

	Portfolio	Benchmark % S&P BSE 200 <sup>1</sup>	Excess Returns (bps)
September 2022	-1.2%	-3.5%	+237
Q3 2022	13.8%	10.9%	+294
YTD 2022	-6.1%	1.0%	-708
Part 2021	28.8%	25.4%	+341
Since Inception (CAGR)	11.9%	15.0%	-308
Since Inception (Cumulative)	21.0%	26.6%	-568

S&P BSE 100 Large cap <sup>1</sup>	S&P BSE 150 Mid cap <sup>1</sup>	S&P BSE 250 Small cap <sup>1</sup>
-3.8%	-1.6%	-0.5%
10.2%	15.0%	15.8%
0.7%	1.0%	-3.8%
23.4%	42.8%	54.6%
13.7%	24.3%	26.5%
24.2%	44.3%	48.8%

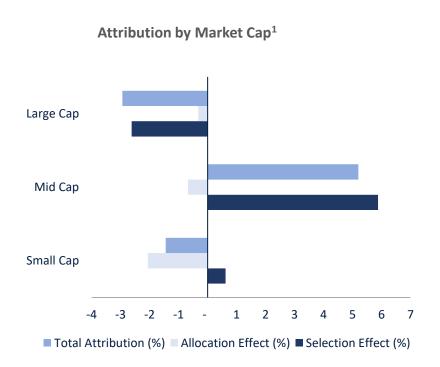
<sup>&</sup>lt;sup>1</sup> All indices are Net Total Return in INR. Performance is net of all fees and expenses (including taxes). Performance shown since 22 January 2021 as client monies were managed from this date. Performance related information provided herein is not verified by SEBI. Past performance is not a reliable indicator of future results.

CAGR: Compound Annual Growth Rate

# Market Cap Attribution Analysis<sup>1</sup>



Stock selection drives performance: 22 January 2021 – 30 September 2022



	Portfolio		Bench	nmark		Attribution	
	Average Weight (%)	Total Return (%)	Average Weight (%)	Total Return (%)	Selection Effect (%)	Allocation Effect (%)	Total Attribution (%)
Large Cap	66.1	22.2	87.0	25.8	-2.6	-0.3	-2.9
Mid Cap	25.6	36.1	12.8	20.2	5.9	-0.7	5.2
Small Cap	3.7	-14.1	0.2	-16.0	0.6	-2.1	-1.4
Cash/Futures/Others	4.6	0.0	0.0	0.0	-	-	0.5
Total	100.0	26.2	100.0	24.8	3.9	-2.5	1.3

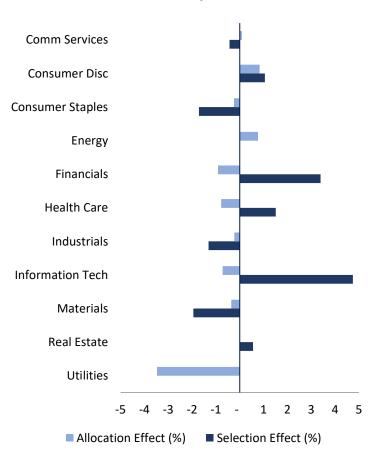
<sup>1</sup>FactSet's Attribution Analysis. Performance is gross of fees, taxes and expenses. Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines for Mutual Funds. Performance related information provided herein is not verified by SEBI.

# Sector Attribution Analysis<sup>1</sup>



# Stock selection drives performance: 22 January 2021 – 30 September 2022





Sector	Port	folio	Bench	nmark		Attribution	Attribution		
	Average Weight (%)	Total Return (%)	Average Weight (%)	Total Return (%)	Selection Effect (%)	Allocation Effect (%)	Total Attribution (%)		
Comm Services	0.8	-22.2	2.8	19.0	-0.4	0.1	-0.3		
Consumer Disc	11.3	43.5	7.7	31.6	1.1	0.8	1.9		
Consumer Staples	7.9	13.4	8.3	34.5	-1.7	-0.2	-2.0		
Energy	0.0	0.0	10.2	16.8	0.0	0.8	0.8		
Financials	34.1	24.5	32.0	15.2	3.4	-0.9	2.5		
Health Care	8.9	23.2	5.1	9.3	1.5	-0.8	0.7		
Industrials	5.3	35.6	6.0	65.4	-1.3	-0.2	-1.5		
Information Tech	17.2	24.1	13.6	3.8	4.7	-0.7	4.0		
Materials	9.1	6.9	9.3	39.1	-1.9	-0.4	-2.3		
Real Estate	0.8	83.5	0.6	15.7	0.6	0.0	0.6		
Utilities	0.0	0.0	4.3	142.5	0.0	-3.5	-3.5		
Cash/Futures/Others	4.6	0.0	0.0	0.0	-	-	0.5		
Total	100.0	26.2	100.0	24.8	5.8	-4.5	1.3		

<sup>1</sup>FactSet's Attribution Analysis: GICS Classification. Performance is gross of fees, taxes and expenses.

# **Portfolio Performance**



# **Top 10 contributors and detractors for 22 January 2021 – 30 September 2022**

Top 10 Contributors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
Coforge	1.2	+34.1	+189
Cholamandalam Inv	4.2	+70.8	+147
Persistent Systems	2.1	+106.6	+145
Bajaj Finserv	2.9	+85.5	+118
Ambuja Cements	5.1	+40.1	+112
ICICI Bank	9.3	+57.3	+105
Titan Company	4.6	+72.8	+96
Navin Fluorine	2.1	+77.3	+90
Astral	3.6	+75.6	+68
Vedant Fashions	1.7	+56.0	+55

Top 10 Detractors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
Indigo Paints	1.4	-44.2	-192
HDFC Bank	7.4	-2.1	-85
Axis Bank	1.0	-5.3	-74
Nestle India	6.4	+9.8	-73
Intellect Design Arena	0.5	-31.4	-54
Crompton Greaves Cons	0.0	-24.8	-50
FSN E-Commerce Ventures	0.6	-42.4	-42
Hindalco Industries	1.1	-26.2	-42
ICICI Lombard	0.9	-20.3	-36
IndiaMART InterMESH	0.0	-38.9	-35

Performance related information provided herein is not verified by SEBI..

# **Structure and Key Terms**



Investment Approach	White Oak India Top 200 PMS					
Structure	Discretionary Portfolio Management Services					
Portfolio Manager	White Oak Capital Management Consultant	s LLP				
Investment Objective	The objective of the strategy is to achieve long term capital appreciation by primarily investing in top 200 'listed securities' by market capitalisation in India. The investment strategy is long only with a bottom-up stock selection approach. The investment philosophy is, that outsized returns are earned over time by investing in great businesses at attractive values. A great business, in our view, is one that is well managed, scalable, and generates superior returns on incremental capital. Valuation is attractive when the current market price is at a substantial discount to intrinsic value.					
Minimum Investment	INR 50 lakhs					
Investment Amount &	INR 50 lakhs – INR 2 crores	INR 2 crores – INR 5 crores	> INR 5 crores			
Management Fees	2.00% per annum	1.75% per annum	1,.60% per annum			
Exit Load	Nil					
Operating Expenses	At actuals, capped at maximum prescribed by regulations					
Benchmark	S&P BSE 200 TR Index					
Custodian	ICICI Bank, Kotak Mahindra Bank Limited and HDFC Bank Limited					





# **Appendix**

# **Portfolio Performance - India Acorn Fund Limited\***



## 01 September 2017 – 30 September 2022, Net of Fees in INR

	Fund	Benchmark % S&P BSE 500 <sup>1</sup>	Excess Returns (bps)
Q3 2022	11.0%	11.3%	-32
YTD 2022	-10.0%	0.4%	-1046
2021	37.8%	31.6%	+615
2020	38.9%	18.4%	+2049
2019	13.4%	9.0%	+444
2018	1.3%	-1.8%	+310
Partial 2017	20.6%	9.2%	+1140
S.I. (Annualised) <sup>2</sup>	18.7%	12.6%	+604
S.I. (Cumulative) <sup>2</sup>	138.7%	83.0%	+5569

S&P BSE 100 Large cap <sup>1</sup>	S&P BSE 150 Mid cap <sup>1</sup>	S&P BSE 250 Small cap <sup>1</sup>
10.2%	15.0%	15.8%
0.7%	1.0%	-3.8%
26.9%	48.6%	59.1%
16.6%	26.3%	27.9%
11.8%	0.9%	-8.4%
3.0%	-13.0%	-23.7%
7.0%	16.7%	17.7%
12.7%	13.9%	9.8%
83.5%	94.2%	60.9%

India Acorn Fund (Cayman): 01 Sept 2017. <sup>1</sup>All indices are Net Total Return. <sup>2</sup> The NAV for 31 July 2022 is based on estimates and hence the performance might be restated post the final valuation. The performance is net of all fees and expenses for Founder class shares at the Master Fund level. Fund performance in INR v/s S&P BSE 500 TR Index. The performance is after accounting for all taxes paid on realized gains but doesn't account for potential taxes on unrealized gains. Please note the published NAV of India Acorn Fund (Cayman) is after adjusting for potential taxes on unrealized gain, and to that extent its performance may differ from the above. Performance is calculated using Net NAV of India Acorn Fund (Cayman). \*White Oak Capital Management acts as an investment advisor to India Acorn Fund Limited. Past performance is not a reliable indicator of future results.

# Portfolio Performance: Ashoka India Opportunities Fund



## As on 30 September 2022, Net of Fees in INR (AIOFAUS ID)<sup>1</sup>

	Fund (AIOFAUS ID)	Benchmark % S&P BSE 500 <sup>2</sup>	Excess Returns (bps)
Q3 2022	14.40%	11.32%	+308
YTD 2022	-8.30%	0.45%	-875
2021	43.59%	31.63%	+1196
2020	44.71%	18.41%	+2630
2019	13.16%	8.98%	+417
Since Inception (Annualised)	22.43%	14.93%	+750
Since Inception (Cumulative)	115.06%	69.29%	+4577

S&P BSE 100 Large cap <sup>2</sup>	S&P BSE 150 Mid cap <sup>2</sup>	S&P BSE 250 Small cap <sup>2</sup>
10.2%	15.0%	15.8%
0.7%	1.0%	-3.8%
26.9%	48.6%	59.1%
16.6%	26.3%	27.9%
11.8%	0.9%	-8.4%
14.2%	18.6%	16.6%
65.1%	90.7%	79.0%

Inception Date: 19 Dec 2018. ¹ Performance is for Class A shares (Founder class) after accounting for fees and realised taxes. Class A shares are closed for further subscription since 16 July 2019. ² All indices are Net Total Return in INR, S&P BSE 100 LargeCap TMC (INR) TR Index. The S&P BSE 500 is designed to be a broad representation of the Indian market. Consisting of the top 500 constituents in the S&P BSE AllCap, the index covers all major industries in the India economy. The S&P BSE 100 Large Cap is designed to measure the performance of the 100 and most liquid companies within the S&P BSE 500, as selected by the total market capitalization. The S&P BSE 150 Mid Cap is designed to track the performance of 150 mid-cap companies by total market capitalization, subject to buffers, that are in the S&P BSE 500 but not in the S&P BSE 100 Large Cap. The S&P BSE 250 Small Cap is designed to track the performance of the 250 small-cap companies by total market capitalization within the S&P BSE 100 Large Cap or S&P BSE 150 Mid Cap. Past performance is not a reliable indicator of future results and returns may increase or decrease as a result of currency fluctuations.

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Portfolio Manager: White Oak Capital Management Consultants LLP

Contact Details – Registered and Corporate Office - Unit 6 B2/B3, 6th Floor, Cnergy Building, Appasaheb Marathe Marg, Prabhadevi, Mumbai - 400 025. Tel: (91-22) 62308100 / 8182

Investor Queries - Email: contact@whiteoakindia.com

**Registration Details** – INP000005865

Direct Investment: For availing Portfolio Management Services you can reach us directly without any third-party intermediation by emailing us at contact@whiteoakindia.com or by calling us on +91-22- 62308100.