

February 2023



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### WhiteOak Group



#### **Overview**

**<u>AUM</u>**<sup>2</sup>: ~ US\$5.5 bn

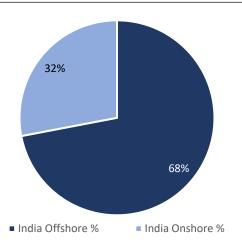
#### Offices:

India, Mauritius, Singapore, Spain, Switzerland and UK

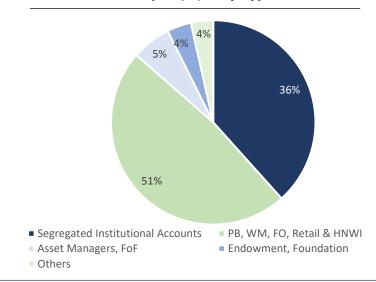
- Founded by Prashant Khemka in June 2017
- Prior to White Oak Prashant served as the CIO and Lead PM of both Goldman Sachs India since March 2007, and Global Emerging Markets Equity since June 2013
- Research underpinned on a 'proprietary analytical model' honed over two decades; replicable across markets and businesses
- Performance first culture built-upon:
  - (a) team of sector experts with global experience
  - (b) bottom-up stock selection philosophy
  - (c) disciplined fundamental research
  - (d) balanced portfolio construction

### <sup>1</sup>Trademarked as OpcoFinco™ framework . <sup>2</sup>AUM as of 28 February 2023. Includes aggregate assets under management or advisory for White Oak Capital Management Consultants LLP and WhiteOak Capital Asset Management Limited

#### Firmwide AUM Split (%) – By Geography



#### Firmwide AUM Split (%) – By Type of Investors



### Founder's Profile and Track Record

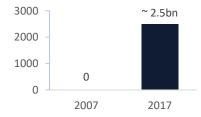


#### Extensive investing record across India, GEM and the US

- Prashant joined Goldman Sachs Asset Management (GSAM) in 2000 in the US Growth Equity team
- In 2004, he became Senior PM and Co-Chair of the Investment Committee on the US Growth Equity team which managed US\$25 bn
- Returned to Mumbai in 2006 to start GSAM India business, where he served as CIO and CEO / Co-CEO until 2017
- In 2013, Prashant moved to Singapore as CIO and Lead PM of both India and Global Emerging Markets
- Directly managed more than U\$\$5.0 bn out of the U\$\$6.5 bn managed by his team
- Prashant and the funds managed by him at GSAM earned several awards including Citywire AAA rating and FundCalibre Elite rating
- Prashant is AA rated by Citywire based on the three year risk-adjusted performance across all funds he is managing to 31st January 2023

#### **CIO and Lead PM of GS India Equity**

- Prashant launched GS India Equity strategy in March 2007 with US\$ 5.0mn seed capital from Goldman Sachs
- Scaled GS India Equity business to US\$2.5 bn with distribution across multiple channels in Europe, Asia, and USA
- Since inception the strategy delivered peer group leading cumulative **265.8%** gross US\$ returns¹ vs. 66.1% for its benchmark



GSAM India Equity AUM (US\$ mn)

#### CIO and Lead PM of GS GEM Equity

- Prashant took over as CIO and Lead PM of GS GEM Strategy in 2013 with approximately US\$600 mn in total assets
- Scaled GEM business to US\$2.6 bn with distribution across multiple channels in Europe, Asia and USA
- During his tenure, the strategy delivered peer group leading cumulative 36.3% gross US\$ returns<sup>2</sup> vs. 13.1% for its benchmark



<sup>&</sup>lt;sup>1</sup>Past performance Gross of Fees in US\$ for GS India Equity Portfolio. <sup>2</sup>Past performance Gross of Fees in US\$ for GS EM Equity Portfolio.

<sup>&</sup>quot;Past performance is not a reliable indicator of future results and returns may increase or decrease as a result of currency fluctuations. There can be no assurance that comparable results can be achieved or that similar investment strategy can be implemented or that investment objectives can be achieved."





Investment Culture: Team, Philosophy, Process & Portfolio Construction

### **Focused Investment Culture**



#### **Performance first**



**People: Team of Sector Experts with Global Experience** 

Deep bench of Seasoned Stock Pickers

Team within Team Structure



Investment Culture

Judgment Edge

Knowledge

**Analytical** 

Edge

### **Bottom-up Stock Selection based Philosophy**

Buy great businesses at attractive values
Invest in business, don't bet on macro



#### **Balanced Portfolio Construction**

Aim to avoid top down bets on macro factors
Aim to ensure performance a function of stock selection



#### **Time Tested Process**

**Disciplined Fundamental Research** 

Proprietary OpcoFinco™ analytical framework

### **Our Team**



#### Well resourced team with experience across emerging and developed markets

	Team (Yrs of Exp)	Coverage	Team/Yrs of Exp (Coverage)	Team² (Yrs of Exp)	Coverage	Team² (Yrs of Exp)	Coverage		Team³ (Yrs of Exp)	Coverage		Team³ Coverage
	Prashant Khemka <sup>1,6</sup> (24)	Founder	Jorge Robles* (7) Cons Disc, Comm Srvcs, Energy, Utils, Materials	Ramesh Mantri (19), CIO, Equities	Information Tech	Vineet Narang (1)	Healthcare, Financials, Materials		Parag Jariwala (15)	Financials		Kshitij Bansal Consumer, Real Estate
	Manoj Garg <sup>1,6</sup> (26) CITYWIRE AA	Healthcare, Materials, Cons Disc, Industrials	Krishna Sathyamoorthi <sup>1</sup> Healthcare, Consumer, Industrials	Trupti Agrawal (14)	Financials, Cons Disc	Pratyush Agarwal (3)	Information Tech, Comm Srvcs,		Rohit Chordia (18)	Consumer, Comm Srv Energy, Utils		<b>Kritik Jain</b> Financials
	Sanjay Vaid <sup>1,6</sup> (33) CITYWIRE AA	Trading Advisor	Charles Woo <sup>s</sup> Trading	Dheeresh Pathak (16)	Healthcare, Materials	Divyanshu Sachdeva	Healthcare, Materials		Anand Bhavnani (10)	Financials		Samvit Bordia Consumer, Materials
	Ayush Abhijeet <sup>1</sup> (10)		<b>Yu Heng</b> <sup>1</sup> Consumer Disc	Ashish Agrawal (17)	Trading	Yash Verma	Cons Disc, Industrials, Materials, Energy, Utils		Chaitanya Kapur (4)	Trading Advisor	1	Rishab Kothari Consumer,IT Comm Srvcs Energy, Utils
7	Arthur Kadish <sup>1</sup> (15)	Consumer, Real Estate		Shariq Merchant (10)	Consumer, Industrials, Real Estate	Nikunj Sarda	Industrials, Consumer, Real Estate	<b>S</b>	Aman Kapadia (4)	Forensics, ESG, Primary Research		Shane Mathews Financials, Pharma
	Lim Wen Loong <sup>1</sup> (10)	Information Tech, Industrials		Neeraj Parkash (5)	Cons Disc, Industrials, Energy, Utils				Dhanashree Chityala (3)	Trading Advisor		Sadeev Singh Financials
	Nori Chiou¹ (10)	Information Tech, Industrials		Anupriya Gupta (9)	ESG Advisor				Darshak Lodhiya (2)	Financials, Cons Disc, Industrials		
	Fadrique Balmaseda 4 (10)	Consumer, Real Estate, Energy, Utils, Financials		Vishwamithra Shashishekara (3)	Information Tech, Industrials, Materials, Comm Srvcs				Tejkiran Magesh (2)	Financials		

Employees of <sup>1</sup>White Oak Capital Partners Pte and <sup>4</sup>White Oak Capital Management (Spain), Sociedad Limitada

Employees of <sup>2</sup>WhiteOak Capital AMC

Employees of <sup>3</sup>White Oak Capital Management Consultants LLP

<sup>1</sup>Employees of White Oak Capital Partners Pte. <sup>2</sup>WhiteOak Capital AMC <sup>3</sup>White Oak Capital Management Consultants LLP (WOCM); WOCM and White Oak Capital AMC provides non-binding, non-exclusive and recommendatory investment advisory services to White Oak Capital Partners Pte. <sup>4</sup>WhiteOak Capital Management (Spain), Sociedad Limitada 5The Ratings are based on the manager's three-year risk-adjusted performance across all funds the manager is managing to 31<sup>st</sup> January 2023

### **Investment Philosophy**



#### Outsized returns can be earned over time by investing in great businesses at attractive valuations

**Great Business** 

Well managed and scalable business, with superior returns on capital

#### **Valuation**

Current price at a substantial discount to intrinsic value

#### Attributes we look for

Superior returns on incremental capital

Scalable long term opportunity

Strong execution and governance

#### **Our Valuation Framework**

Intrinsic value = present value of future cash flows

Value excess returns on capital vs capital employed

Value of a business = 
$$\frac{CF}{r-g}$$

#### Factors we evaluate

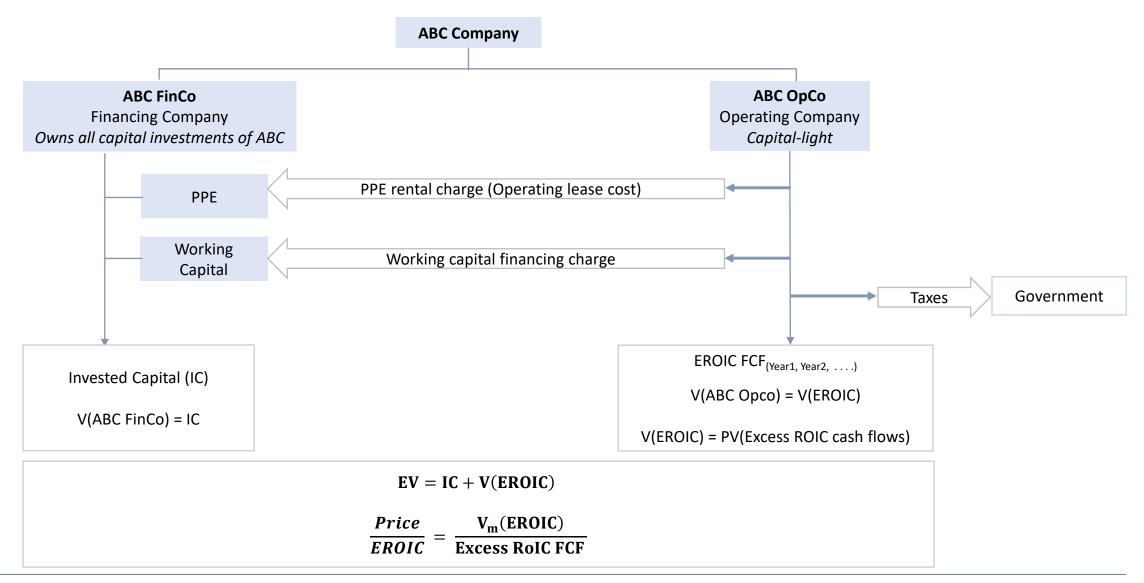
- Industry competitive intensity
- Sustainable competitive advantage
- Industry potential versus current size
- Expanding market share and scope
- Drive to create long-term value
- Interests aligned with minority shareholders

#### Insights we derive

- Economic FCF rather than accounting one
- Terminal value based on greatness of business
- Assess cash flows net of cost of capital
- OpcoFinco™ multiples for relative comps

## OpcoFinco™ Framework

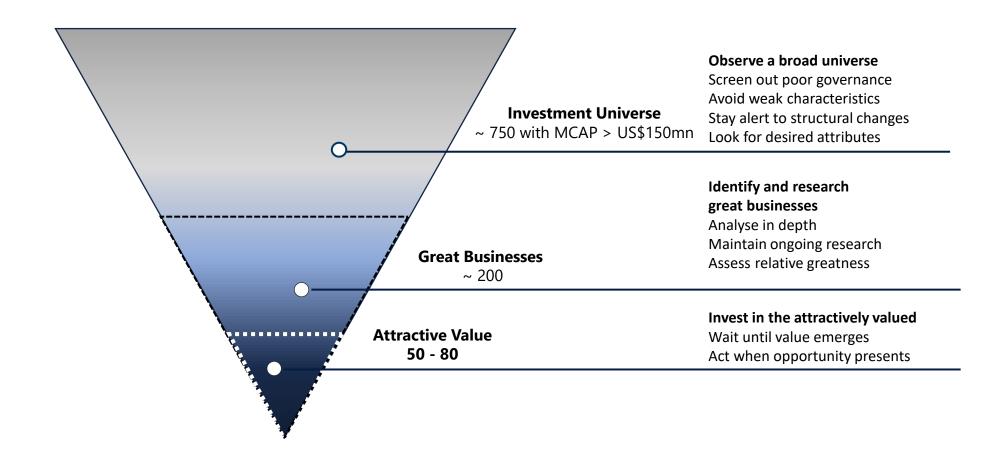




### **Investment Process**



#### We distil from a broad investible universe



### **Portfolio Construction & Risk Management**

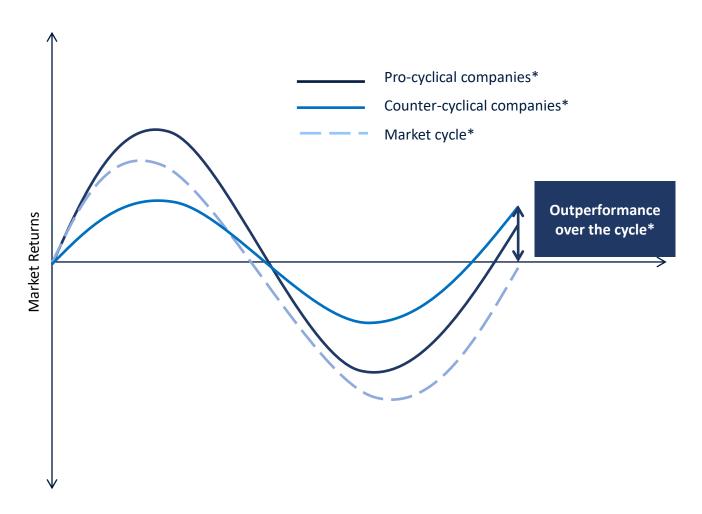


#### We aim to ensure performance is a result of skill rather than chance

- Balanced portfolio of select companies agnostic to benchmark
- Focus on ensuring alpha generation is a function of stock selection
- Aim to consciously avoid market timing or sector rotation or other such top-down bets
- Understand, monitor, and aim to contain residual factor risks that are by-product of stock selection
- Typical exposure limits

Single stock: 10% at market value

Single promoter group: 25%



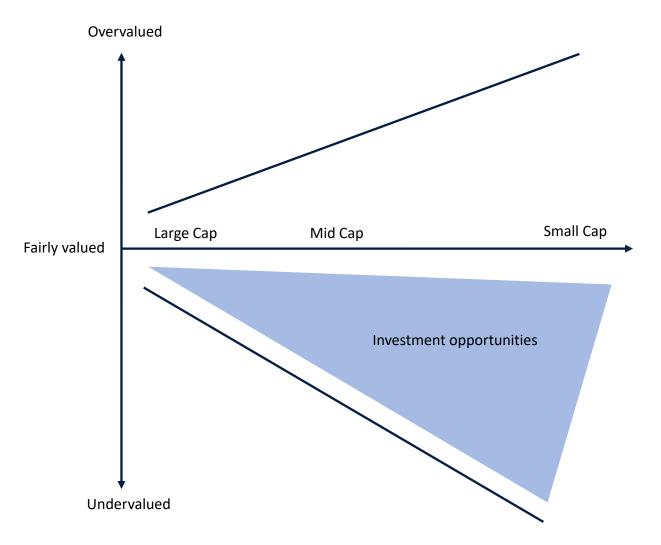
We never forget that in macro, we only have hunches: in the micro, we can develop justifiably deep conviction
- Seth Klarman

\*For Illustration Purpose only

# **Opportunity Funnel**



#### Higher inefficiencies in mid and small cap

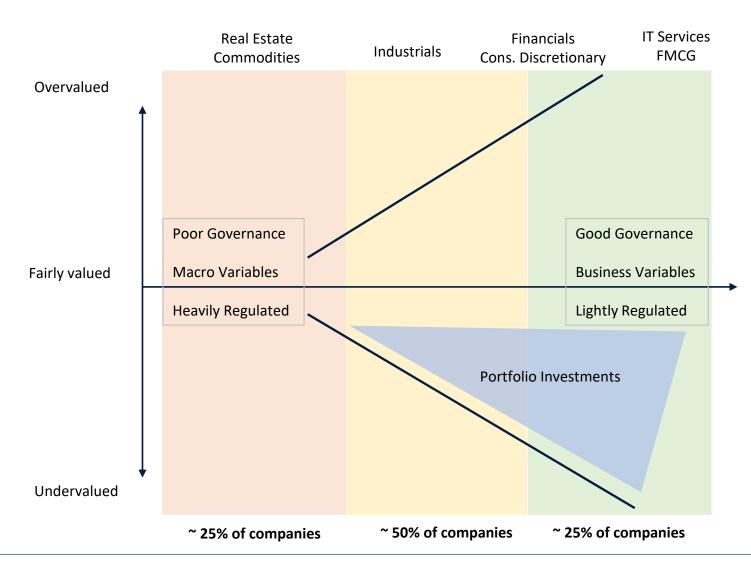


Large, Mid and Small cap categorization as per the Securities and Exchange Board of India

# **Opportunity Funnel**



#### No sanctity of cash flows or valuations of poorly governed companies



#### Note:

Graphical representation is for illustration purpose only and not supposed to be precise or accurate.

For example, not all real estate companies are poorly governed, and not all IT Services companies are well-governed.





# White Oak India Pioneers Equity Portfolio

# **Portfolio Strategy**



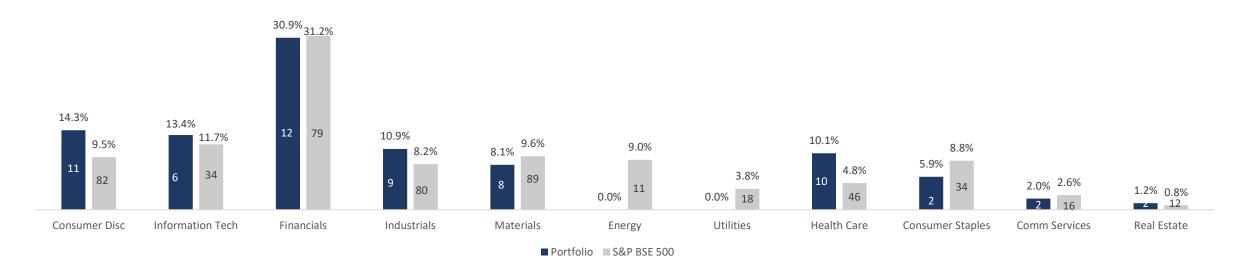
Investment Objective	Sustained capital appreciation through superior returns over time
Benchmark	S&P BSE 500 TR
Inception Date	April 2019
Investment Approach	Bottom-up
Investment Style	Style Agnostic
Market Cap	All Cap
Estimated Holdings	50 – 80

# **Portfolio Composition**

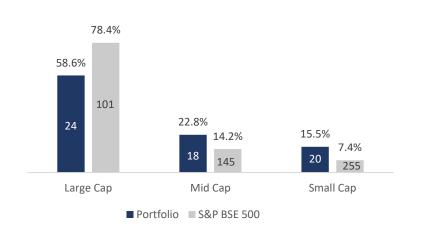


As at 28 February 2023

#### GICS Sector Weights<sup>1</sup>



Market Cap Weights<sup>1,2</sup>



#### Key characteristics3

Ney characteristics						
	Portfolio	Sensex				
Number of Holdings	62	30				
Weighted Avg Market Cap	US \$28.3 bn	US \$76.1 bn				
FY22 ROE	19.0%	13.5%				
FY23 OpcoFinco™ P/FCF	26.9x	31.7x				
FY24 OpcoFinco™ P/FCF	22.8x	27.4x				
FY23 P/E	19.7x	19.4x				
FY24 P/E	16.8x	17.1x				
Projected Revenue 3 year CAGR	14.6%	9.5%				
Projected Earnings 3 year CAGR	16.6%	13.0%				

<sup>1</sup>The number inside the bars denote the number of companies in each classification. ETF's and Index futures are included in large cap. <sup>2</sup> Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines for Mutual Funds. <sup>3</sup> WhiteOak Research, Bloomberg.

# Portfolio Performance: White Oak India Pioneers Equity Portfolio



#### 09 April 2019 – 28 February 2023, Net of Fees in INR

	Portfolio	Benchmark % S&P BSE 500 <sup>1</sup>	Excess Returns (bps)
February 2023	-2.5%	-2.7%	+25
YTD 2023	-5.7%	-6.0%	+31
2022	-6.6%	4.8%	-1137
2021	34.4%	31.6%	+281
2020	34.9%	18.4%	+1651
Partial 2019	6.7%	3.5%	+320
Since Inception (CAGR)	14.7%	12.6%	+206
Since Inception (Cumulative)	70.6%	59.0%	+1161

S&P BSE 100 Large cap <sup>1</sup>	S&P BSE 150 Mid cap <sup>1</sup>	S&P BSE 250 Small cap <sup>1</sup>
-3.0%	-1.7%	-2.7%
-6.5%	-3.7%	-4.8%
5.5%	3.6%	-1.0%
26.9%	48.6%	59.1%
16.6%	26.3%	27.9%
5.4%	-0.3%	-11.2%
11.7%	17.4%	14.7%
53.7%	86.7%	70.4%

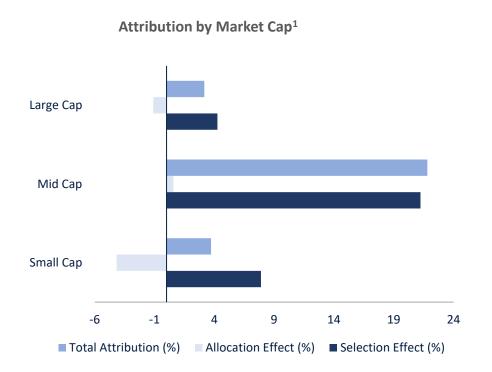
Inception Date: 09 April 2019. ¹ All indices are Net Total Return in INR. Performance is net of all fees and expenses (including taxes). Performance shown since 9 April 2019 as client monies were managed from this date. Performance related information provided herein is not verified by SEBI. Past performance is not a reliable indicator of future results.

CAGR: Compound Annual Growth Rate

# **Market Cap Attribution Analysis**<sup>1</sup>



Stock selection drives performance: 09 April 2019 – 28 February 2023



	Fund		Benchmark		Attribution		
	Average Weight (%)	Total Return (%)	Average Weight (%)	Total Return (%)	Selection Effect (%)	Allocation Effect (%)	Total Attribution (%)
Large Cap	61.2	74.3	79.8	62.3	5.2	-1.0	4.1
Mid Cap	23.5	149.5	13.7	55.3	20.6	0.7	21.3
Small Cap	12.9	78.8	6.5	29.7	7.1	-4.1	3.1
Cash/Futures/Others	2.5	0.0	0.0	0.0	-	-	-4.7
Total	100.0	82.8	100.0	59.0	32.9	-9.1	23.9

**Entire Alpha can be attributed to Stock Selection** 

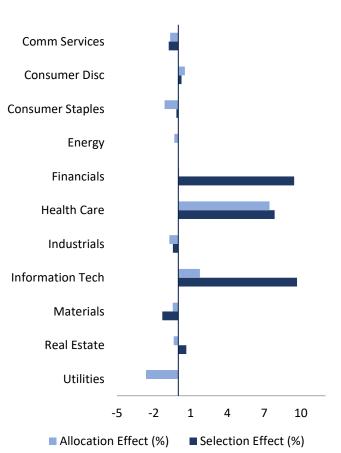
<sup>1</sup>FactSet's Attribution Analysis. Performance is gross of fees, taxes and expenses. Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines for Mutual Funds. Performance related information provided herein is not verified by SEBI.

# Sector Attribution Analysis<sup>1</sup>



#### Stock selection drives performance: 09 April 2019 – 28 February 2023





Sector	Fur	nd	Bench	nmark	Attribution		
	Average Weight (%)	Total Return (%)	Average Weight (%)	Total Return (%)	Selection Effect (%)	Allocation Effect (%)	Total Attribution (%)
Comm Services	2.3	40.8	2.8	36.2	-0.7	-0.6	-1.3
Consumer Disc	13.0	64.8	8.6	57.1	0.8	0.5	1.2
Consumer Staples	7.8	40.3	8.8	54.6	-0.5	-1.3	-1.8
Energy	0.0	0.0	9.7	61.5	0.0	-0.6	-0.6
Financials	32.0	62.7	31.4	34.3	9.7	0.0	9.8
Health Care	11.3	123.7	5.4	60.9	7.5	7.1	14.7
Industrials	5.7	81.6	7.0	78.1	-0.5	-0.8	-1.3
Information Tech	16.0	153.5	12.3	100.1	9.6	1.7	11.2
Materials	8.5	104.5	9.6	95.2	-2.1	-0.4	-2.5
Real Estate	0.9	115.2	0.7	51.8	0.7	-0.4	0.4
Utilities	0.0	0.0	3.6	82.5	0.0	-1.2	-1.2
Cash/Futures/Others	2.5	0.0	0.0	0.0	,	-	-4.7
Total	100.0	82.8	100.0	59.0	24.5	-0.7	23.9

#### **Entire Alpha can be attributed to Stock Selection**

<sup>1</sup>FactSet's Attribution Analysis: GICS Classification. Performance is gross of fees, taxes and expenses.

### **Portfolio Performance**



#### Top 10 contributors and detractors for 09 April 2019 – 28 February 2023

Top 10 Contributors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
Coforge	3.1	+245.8	+509
Navin Fluorine International	1.9	+370.5	+465
Abbott India	2.2	+132.3	+313
IPCA Laboratories	0.3	+125.0	+302
Muthoot Finance	0.0	+97.1	+296
LTIMindtree	0.5	+106.7	+286
Torrent Pharmaceuticals	0.0	+35.3	+284
Persistent Systems	3.4	+306.9	+226
Bajaj Finance	1.0	+104.0	+212
JB Chemicals & Pharma	0.0	+129.4	+202

Top 10 Detractors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
Axis Bank	1.7	-34.9	-270
Indigo Paints	1.1	-62.8	-245
Delta Corp	0.0	-72.5	-239
Infosys	5.3	+70.1	-121
HDFC Asset Management	0.0	+16.0	-85
Sequent Scientific	0.3	-71.7	-84
Bharti Airtel	0.0	-29.1	-79
Jyothy Labs	0.0	-28.9	-78
United Breweries	0.0	-10.5	-75
Godrej Industries	0.0	-28.0	-74

Win Big

**Lose Small** 

Performance related information provided herein is not verified by SEBI..

# Recent awards won by WhiteOak Group





Nov 2022: Ashoka India Equity (AIE:LN) Trust wins the Investment Week – Investment Company of the Year Awards



Nov 2022: Ashoka India Equity (AIE:LN) Trust wins the Citywire Investment Trust Insider Emerging Market Single Country award



July 2022: Ashoka India Opportunities Fund (AIOF) wins the Investment Week Fund Manager of the Year Awards 2022



March 2022: AIOF wins the 2022 Refinitiv Lipper Funds Award for the best fund in the India equity funds category out of 40 UCITS funds for a three-year period



Feb 2022: White Oak Capital India Pioneers Equity wins the Best PMS on 2 Year Performance in Multi Cap Category at Money Managers Awards 2022 by PMS AIF World



Nov 2021: AIOF wins the 2021 HFM Asia Performance Award for the best UCITS fund

Source: White Oak, There is no guarantee that similar awards will be obtained by White Oak with respect to existing or future funds or transactions.

# **Structure and Key Terms**



Investment Approach	White Oak India Pioneers Equity Portfolio				
Structure	Discretionary Portfolio Management Services				
Portfolio Manager	White Oak Capital Management Consultants LLP				
The objective of the strategy is to achieve long term capital appreciation by primarily investing in 'listed securities' in India. The investment strategy is long only with a bottom-up stock selection approach. The investment philosophy is, that outsized returns are earned over time by investing in great businesses at attractive values. A great business, in our view, is one that is well managed, scalable, and generates superior returns on incremental capital. Valuation is attractive when the current market price is at a substantial discount to intrinsic value.					
Minimum Investment	INR 50 lakhs				
Investment Amount &	< INR 10 cr	> INR 10 cr			
Management Fees	2.50% per annum	2.00% per annum			
Exit Load	Nil				
Operating Expenses	ating Expenses At actuals, capped at maximum prescribed by regulations				
Benchmark	S&P BSE 500 TR Index				
Custodian	ICICI Bank, Kotak Mahindra Bank Limited and HDFC Bank Limited				





# **Appendix**

### Portfolio Performance - India Acorn Fund Limited\*



#### 01 September 2017 – 28 February 2023, Net of Fees in INR

	Fund	Benchmark % S&P BSE 500 <sup>1</sup>	Excess Returns (bps)
February 2023	-2.8%	-2.7%	-1
YTD 2023	-5.4%	-6.0%	+58
2022	-11.0%	4.8%	-1581
2021	37.8%	31.6%	+615
2020	38.9%	18.4%	+2049
2019	13.4%	9.0%	+444
2018	1.3%	-1.8%	+310
Partial 2017	20.6%	9.2%	+1140
S.I. (Annualised) <sup>2</sup>	15.7%	11.2%	+450
S.I. (Cumulative) <sup>2</sup>	123.1%	79.4%	+4374

S&P BSE 100 Large cap <sup>1</sup>	S&P BSE 150 Mid cap <sup>1</sup>	S&P BSE 250 Small cap <sup>1</sup>
-3.0%	-1.7%	-2.7%
-6.5%	-3.7%	-4.8%
5.5%	3.6%	-1.0%
26.9%	48.6%	59.1%
16.6%	26.3%	27.9%
11.8%	0.9%	-8.4%
3.0%	-13.0%	-23.7%
7.0%	16.7%	17.7%
11.2%	12.6%	8.6%
79.7%	91.9%	57.6%

India Acorn Fund (Cayman): 01 Sept 2017. <sup>1</sup>All indices are Net Total Return. <sup>2</sup> The NAV for 31 January 2023 is based on estimates and hence the performance might be restated post the final valuation. The performance is net of all fees and expenses for Founder class shares at the Master Fund level. Fund performance in INR v/s S&P BSE 500 TR Index. The performance is after accounting for all taxes paid on realized gains but doesn't account for potential taxes on unrealized gains. Please note the published NAV of India Acorn Fund (Cayman) is after adjusting for potential taxes on unrealized gain, and to that extent its performance may differ from the above. Performance is calculated using Net NAV of India Acorn Fund (Cayman). \*White Oak Capital Partners Pte. Ltd acts as an investment manager to India Acorn Fund Limited. Past performance is not a reliable indicator of future results.

# Portfolio Performance: Ashoka India Opportunities Fund



#### As on 28 February 2023, Net of Fees in INR (AIOFAUS ID)<sup>1</sup>

	Fund (AIOFAUS ID)	Benchmark % S&P BSE 500 <sup>2</sup>	Excess Returns (bps)
February 2023	-2.49%	-2.75%	+26
YTD 2023	-5.53%	-5.99%	+46
2022	-8.38%	4.77%	-1316
2021	43.59%	31.63%	+1196
2020	44.71%	18.41%	+2630
2019	13.16%	8.98%	+417
Since Inception (Annualised)	18.37%	12.83%	+554
Since Inception (Cumulative)	102.98%	65.98%	+3700

S&P BSE 100 Large cap <sup>2</sup>	S&P BSE 150 Mid cap <sup>2</sup>	S&P BSE 250 Small cap <sup>2</sup>
-3.0%	-1.7%	-2.7%
-6.5%	-3.7%	-4.8%
5.5%	3.6%	-1.0%
26.9%	48.6%	59.1%
16.6%	26.3%	27.9%
11.8%	0.9%	-8.4%
12.1%	16.3%	14.3%
61.6%	88.4%	75.4%

Inception Date: 19 Dec 2018. ¹ Performance is for Class A shares (Founder class) after accounting for fees and realised taxes. Class A shares are closed for further subscription since 16 July 2019. ² All indices are Net Total Return in INR, S&P BSE 100 LargeCap TMC (INR) TR Index. The S&P BSE 500 is designed to be a broad representation of the Indian market. Consisting of the top 500 constituents in the S&P BSE AllCap, the index covers all major industries in the India economy. The S&P BSE 100 Large Cap is designed to measure the performance of the 100 and most liquid companies within the S&P BSE 500, as selected by the total market capitalization. The S&P BSE 150 Mid Cap is designed to track the performance of 150 mid-cap companies by total market capitalization, subject to buffers, that are in the S&P BSE 500 but not in the S&P BSE 100 Large Cap. The S&P BSE 250 Small Cap is designed to track the performance of the 250 small-cap companies by total market capitalization within the S&P BSE 100 Large Cap or S&P BSE 150 Mid Cap. Past performance is not a reliable indicator of future results and returns may increase or decrease as a result of currency fluctuations.

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