# WHITE OAK INDIA PIONEERS EQUITY



# PORTFOLIO

**July 2022** 



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### White Oak Group



#### Overview

<u>AUM</u><sup>2</sup>: ~ US\$5.4 bn

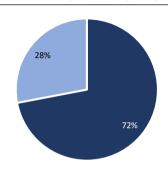
<u>Headcount</u>: 322

Offices:

India, Mauritius, Singapore, Spain. Switzerland and UK

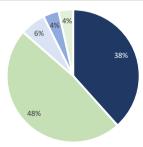
- Founded by Prashant Khemka in June 2017
- Prior to White Oak Prashant served as the CIO and Lead PM of both Goldman Sachs India since March 2007, and Global Emerging Markets Equity since June 2013
- Research underpinned on a 'proprietary analytical model' 1 honed over two decades; replicable across markets and businesses
- · Performance first culture built-upon:
  - (a) team of sector experts with global experience
  - (b) bottom-up stock selection philosophy
  - (c) disciplined fundamental research
  - (d) balanced portfolio construction

#### Firmwide AUM Split (%) - By Geography



■ India Offshore % ■ India Onshore %

#### Firmwide AUM Split (%) - By Type of Investors



- Segregated Institutional Accounts
- Asset Managers, FoF
- Others

- PB, WM, FO, Retail & HNWI
- Endowment, Foundation

<sup>&</sup>lt;sup>1</sup>Trademarked as OpcoFinco™ framework . <sup>2</sup>AUM as of 31 July 2022.

# Founder's Profile and Track Record

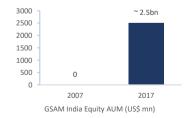


#### Extensive investing record across India, GEM and the US

- Prashant joined Goldman Sachs Asset Management (GSAM) in 2000 in the US Growth Equity team
- In 2004, he became Senior PM and Co-Chair of the Investment Committee on the US Growth Equity team which managed US\$25 bn
- Returned to Mumbai in 2006 to start GSAM India business, where he served as CIO and CEO / Co-CEO until 2017
- In 2013, Prashant moved to Singapore as CIO and Lead PM of both India and Global Emerging Markets
- Directly managed more than US\$5.0 bn out of the US\$6.5 bn managed by his team
- Prashant and the funds managed by him at GSAM earned several awards including Citywire AAA rating and FundCalibre Elite rating
- Prashant is AAA rated by Citywire based on the three year risk-adjusted performance across all funds he is managing to 30th June 2022

#### CIO and Lead PM of GS India Equity

- Prashant launched GS India Equity strategy in March 2007 with US\$
   5.0mn seed capital from Goldman Sachs
- Scaled GS India Equity business to U\$\$2.5 bn with distribution across multiple channels in Europe, Asia, and USA
- Since inception the strategy delivered peer group leading cumulative 265.8% gross USD returns<sup>1</sup> vs. 66.1% for its benchmark



#### CIO and Lead PM of GS GEM Equity

- Prashant took over as CIO and Lead PM of GS GEM Strategy in 2013 with approximately US\$600 mn in total assets
- Scaled GEM business to US\$2.6 bn with distribution across multiple channels in Europe, Asia and USA
- During his tenure, the strategy delivered peer group leading cumulative 36.3% gross USD returns<sup>2</sup> vs. 13.1% for its benchmark



<sup>&</sup>lt;sup>1</sup>Past performance Gross of Fees in US\$ for GS India Equity Portfolio. <sup>2</sup>Past performance Gross of Fees in US\$ for GS EM Equity Portfolio.

<sup>&</sup>quot;Past performance is not a reliable indicator of future results and returns may increase or decrease as a result of currency fluctuations. There can be no assurance that comparable results can be achieved or that similar investment strategy can be implemented or that investment objectives can be achieved."

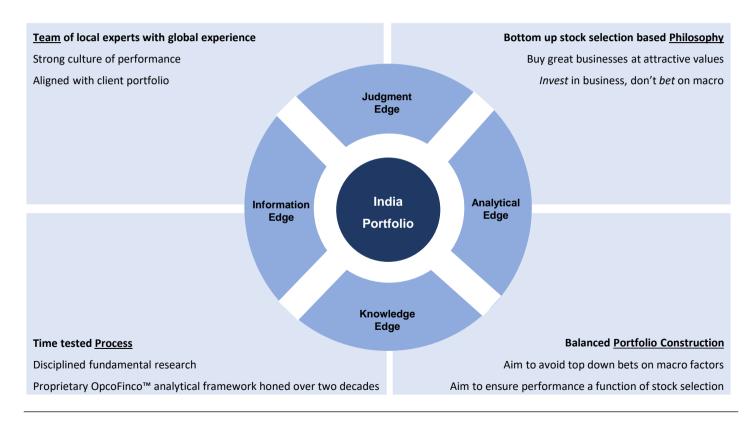


# Investment Culture: Team, Philosophy, Process & Portfolio Construction

#### **Focused Investment Culture**



#### Performance first







#### Well resourced team of local experts with global experience

	Team (Yrs of Exp)	Coverage		Team/Yrs of Exp (Coverage)		Team <sup>2</sup> (Yrs of Exp)	Coverage		Team <sup>2</sup> (Yrs of Exp)	Coverage	Team³ (Yrs of Exp)	Coverage		Team <sup>3</sup> Coverage
	Prashant Khemka <sup>1,5</sup> (24)	Founder		Fadrique Balmaseda* (10) Consumer, Real Estate, Energy, Utils, Financials		Ramesh Mantri (19), CIO, Equities	Information Tech		Vishwamithra Shashishekara (3)	Information Tech, Industrials, Materials, Comm Srvcs	Parag Jariwala (15)	Financials		Tejkiran Magesh (2) Financials
	Manoj Garg <sup>1</sup> (26)	Healthcare, Materials, Cons Disc		Jorge Robles* (7) Cons Disc, Comm Srvcs, Energy, Utils, Materials	A	Trupti Agrawal (14)	Financials, Cons Disc		Vineet Narang (1)	Healthcare, Financials, Materials	Rishi Maheshwari (18)	Real Estate		Kshitij Bansal Consumer, Real Estate
	Sanjay Vaid 1,5 (33)	Trading Advisor	9	Krishna Sathyamoorthi <sup>1</sup> Healthcare, Consumer, Industrials		Dheeresh Pathak (16)	Healthcare, Materials		Pratyush Agarwal (3)	Information Tech, Comm Srvcs	Rohit Chordia (18)	Consumer, Comm Srvcs, IT, Energy, Utils		Kritik Jain Financials
	Ayush Abhijeet <sup>1</sup> (10)	Information Tech, Cons Disc, Comm Srvcs, Real Estate				Shariq Merchant (10)	Consumer, Industrials, Real Estate		Divyanshu Sachdeva	Healthcare, Materials	Anand Bhavnani (10)	Financials	9	Samvit Bordia Consumer, Materials
9	Arthur Kadish <sup>1</sup> (15)	Consumer, Real Estate				Neeraj Parkash (5)	Cons Disc, Industrials, Energy, Utils	T T	Yash Verma	Cons Disc, Industrials, Materials, Energy, Utils	Chaitanya Kapur (4)	Trading Advisor	1	Rishab Kothari Cons Disc, Comm Srvcs Energy, Utils
	Lim Wen Loong <sup>1</sup> (10)	Information Tech, Industrials				Anupriya Gupta (9)	ESG Advisor		Nikunj Sarda	Industrials, Consumer, Real Estate	Aman Kapadia (4)	Forensics, ESG, Primary Research		
	Nori Chiou <sup>1</sup> (10)	Information Tech, Industrials				Dhanashree Chityala (3)	Trading Advisor				Darshak Lodhiya (2)	Financials, Cons Disc, Industrials		

<sup>1</sup>Employees of White Oak Capital Partners Pte. <sup>2</sup>WhiteOak Capital AMC <sup>3</sup>White Oak Capital Management Consultants LLP (WOCM); WOCM and White Oak Capital AMC provides non-binding, non-exclusive and recommendatory investment advisory services to White Oak Capital Partners Pte. <sup>4</sup>White Oak Capital Management (Spain), Sociedad Limitada <sup>5</sup>The Ratings are based on the manager's three-year risk-adjusted performance across all funds the manager is manager is managing to 30<sup>th</sup> June 2022

# **Investment Philosophy**



#### Outsized returns can be earned over time by investing in great businesses at attractive valuations

#### **Great Business**

Well managed and scalable business, with superior returns on capital

#### **Valuation**

Current price at a substantial discount

to intrinsic value

#### Attributes we look for

Superior returns on incremental capital

Scalable long term opportunity

Strong execution and governance

#### **Our Valuation Framework**

Intrinsic value = present value of future cash flows

Value excess returns on capital vs capital employed

$$Value \ of \ a \ business = \frac{\mathit{CF}}{r-g}$$

#### Factors we evaluate

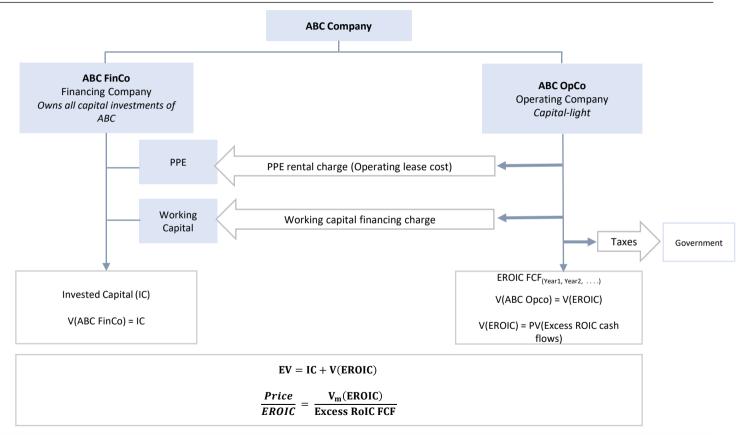
- · Industry competitive intensity
- Sustainable competitive advantage
- Industry potential versus current size
- · Expanding market share and scope
- · Drive to create long-term value
- · Interests aligned with minority shareholders

#### Insights we derive

- · Economic FCF rather than accounting one
- Terminal value based on greatness of business
- · Assess cash flows net of cost of capital
- OpcoFinco™ multiples for relative comps



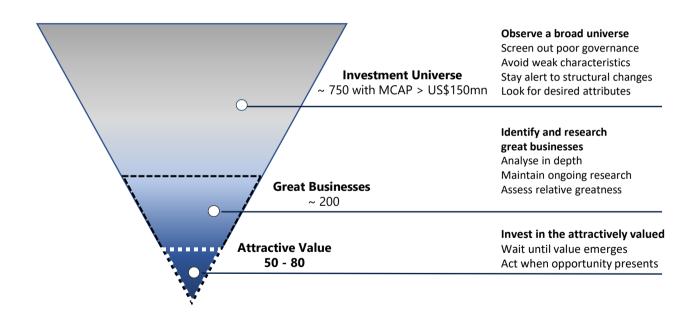




#### **Investment Process**



We distil from a broad investible universe





# Portfolio Construction & Risk Management

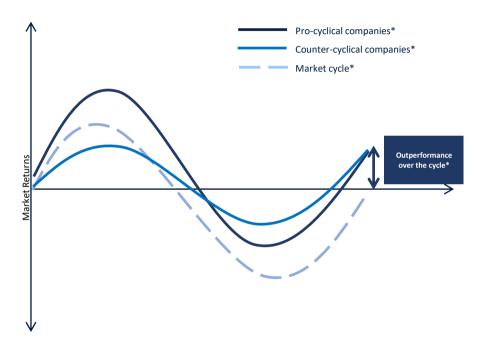
#### We aim to ensure performance is a result of skill rather than chance

- Balanced portfolio of select companies agnostic to benchmark
- Focus on ensuring alpha generation is a function of stock selection
- Aim to consciously avoid market timing or sector rotation or other such top-down bets
- Understand, monitor, and aim to contain residual factor risks that are by-product of stock selection
- · Typical exposure limits

Single stock: 10% at market value

Single promoter group: 25%

Single industry: 30%



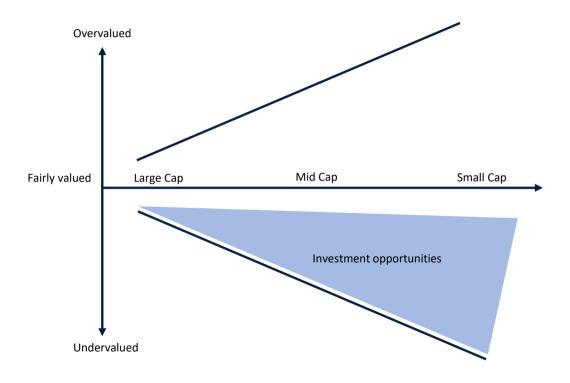
We never forget that in macro, we only have hunches: in the micro, we can develop justifiably deep conviction
- Seth Klarman

<sup>\*</sup>For Illustration Purpose only





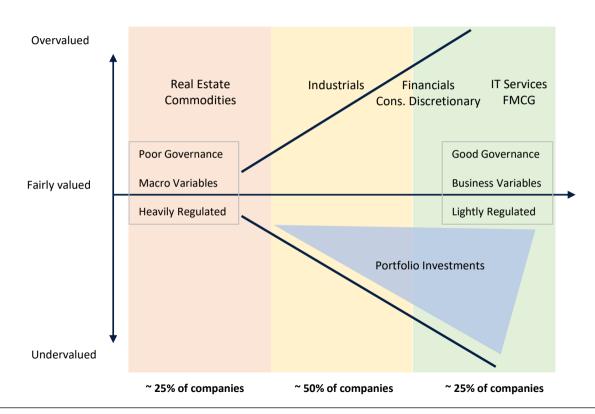
Higher inefficiencies in mid and small cap



# **Opportunity Funnel**



No sanctity of cash flows or valuations of poorly governed companies



Note: Graphical representation is for illustration purpose only and not supposed to be precise or accurate.

For example, not all real estate companies are poorly governed, and not all IT Services companies are well-governed.



# White Oak India Pioneers Equity ESG Portfolio

#### Introduction to ESG

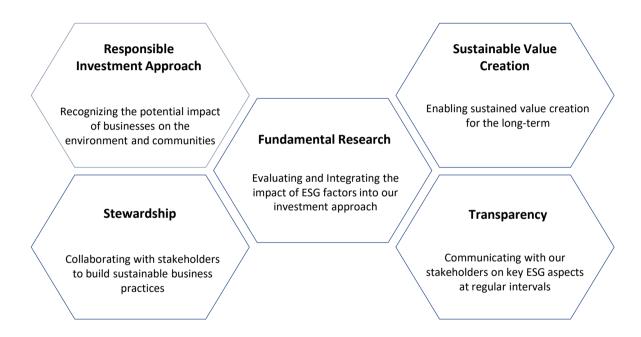


- White Oak's investment approach naturally integrates Environment, Social, and Governance ("ESG")
   factors in its investment decision-making process
- We value businesses that follow industry-leading environmental practices, demonstrate ethical business conduct and deals fairly with stakeholders
- Sustainable investment strategy preserves long-term shareholder and stakeholder value by balancing financial and commercial analysis with sound ESG practices serving a wider community
- Addressing ESG issues is instrumental in effective mitigation of risks, which in our opinion plays a key role in delivering superior, sustainable and long-term value
- We are committed to ESG and are signatories to The United Nations-backed Principles for Responsible Investment Initiative (PRI) since 2019

# Principles guiding our ESG Framework



Principles guiding a holistic sustainability framework



#### Pillars of ESG Evaluation



#### Evaluating businesses on their ESG commitment and processes

#### **Policy**

#### Do practices reflect management's commitment towards ESG?

- Is there a well-defined policy which ensures management oversight?
- Are internal processes aligned towards driving sustainable growth?
- Are there stated policies towards environmental protection?

#### Risk Assessment

#### What is the risk management framework?

- Underlying processes and capabilities at identifying potential risks?
- How well are ESG risks integrated into the overall framework?
- Is there an organization wide 'risk-culture'?

#### Strategy

#### How well is ESG integrated as a core element of business strategy?

- · How well are the ESG aspects integrated into the business strategy?
- Is the organization capitalizing on unique ESG opportunities?
- How is the management incentivized to create value in a sustainable fashion?

### **Key Considerations for ESG Evaluation**



#### **Environment**

- Effluent treatment processes
- Efficient utilization of natural resources
- Management oversight on environmental performance
- Integration of environmental consideration in product innovation
- Focus on reducing carbon intensity
- Climate change risk assessment and mitigation

#### Social

- Promoting diversity and inclusion
- Health and safety management systems
- Data security and Intellectual Capital protection
- Grievance management systems
- Crisis management and emergency preparedness
- Community development through CSR activities

#### Governance

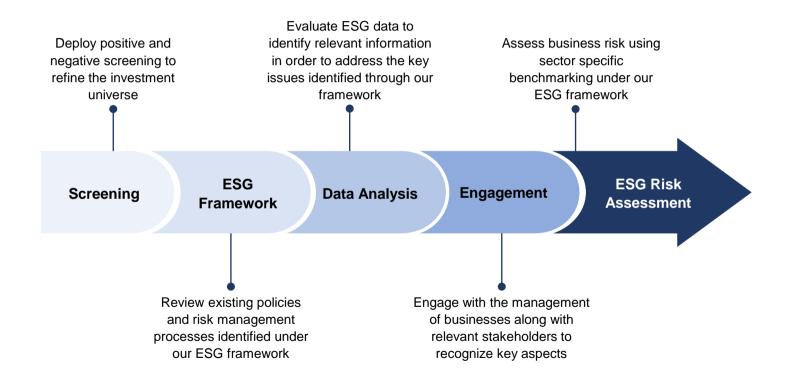
- Economic alignment of management with long term performance
- Related party transactions
- Poor accounting practises
- Executive compensation
- Independence of risk management function
- Compliance management and whistleblower mechanism
- Anti-corruption and bribery and Anti-money laundering

#### Climate Change

- We believe that we have a responsibility towards facilitating a transition to a climate-resilient economy
- We support the recommendations of TCFD and promote increased transparency
- We monitor businesses with a greater exposure to climate-change related risks and their progress towards a low-carbon transition
- We seek to encourage and promote target setting for emissions reduction and enhancement in the level of disclosures

#### **ESG** Evaluation

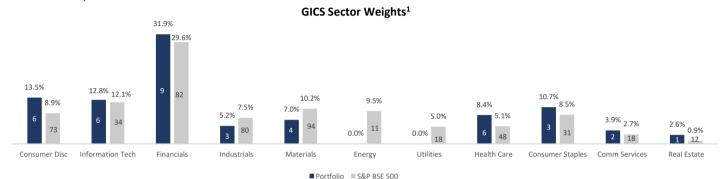




# **Portfolio Composition**



#### As at 31 July 2022



#### Market Cap Weights<sup>1,2</sup>



<sup>&</sup>lt;sup>1</sup>The number inside the bars denote the number of companies in each classification. ETF's and Index futures have been included in large cap. <sup>2</sup> Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines. <sup>3</sup>White Oak Research, Bloomberg.





### As at 31 July 2022

Holding Name	Ending Weight (%)
ICICI Bank	9.9
HDFC Bank	9.0
Nestle India	6.5
Titan Company	5.6
Infosys	5.3
Cholamandalam Inv	4.1
Asian Paints	3.3
Bajaj Finance	3.2
Astral	3.0
Abbott India	2.9
Total	

Holding Name	Ending Weight (%)
Hindustan Unilever	2.9
Campus Activewear	2.8
Cipla	2.7
HDFC Life Insurance Company	2.6
Persistent Systems	2.6
Info Edge India	2.1
Phoenix Mills	2.1
Dixon Technologies	2.0
Vedant Fashions	1.9
Saregama India	1.8
	76.3

### Portfolio Performance



1 September 2021 - 31 July 2022, Net of Fees in INR

	Portfolio	Benchmark % S&P BSE 500 <sup>1</sup>	Excess Returns (bps)
July 2022	10.3%	9.8%	+56
YTD 2022	-8.8%	-1.0%	-783
Part 2021	2.5%	3.1%	-58
S.I. (Cumulative)	-6.5%	2.1%	-861

S&P BSE 100 Large cap <sup>1</sup>	S&P BSE 150 Mid cap <sup>1</sup>	S&P BSE 250 Small cap <sup>1</sup>
9.7%	10.5%	9.4%
0.2%	-3.0%	-9.1%
2.0%	5.7%	10.1%
2.2%	2.6%	0.1%

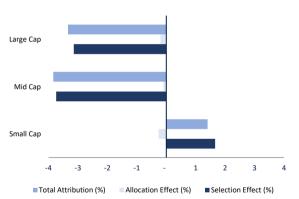
Inception Date: 1 September 2021. <sup>1</sup> All indices are Net Total Return in INR. Performance is net of all fees and expenses (including taxes). Performance shown since 1 September 2021 as client monies were managed from this date. Performance related information provided herein is not verified by SEBI. Past performance is not a reliable indicator of future results. Part 2021: From September 1, 2021, till December 31, 2021.

# Market Cap Attribution Analysis



Stock selection drives performance: 1 September 2021 – 31 July 2022





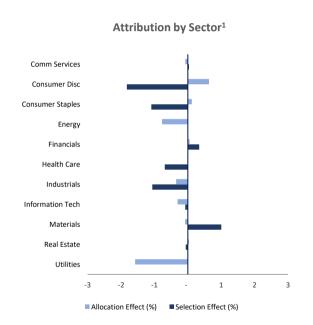
	Portfolio		Benchmark		Attribution		
	Average Weight (%)	Total Return (%)	Average Weight (%)	Total Return (%)	Selection Effect (%)	Allocation Effect (%)	Total Attribution (%)
Large Cap	60.4	-1.9	78.1	3.4	-3.1	-0.2	-3.3
Mid Cap	22.0	-17.8	14.5	-0.9	-3.7	-0.1	-3.8
Small Cap	11.4	9.9	7.4	-4.1	1.7	-0.3	1.4
Cash/Futures/Others	6.2	0.0	0.0	0.0	-	-	0.7
Total	100.0	-2.9	100.0	2.2	-5.2	0.1	-5.1

<sup>1</sup>FactSet's Attribution Analysis. Performance is gross of fees, taxes and expenses. Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines for Mutual Funds. Performance related information provided herein is not verified by SEBI.

# **Sector Attribution Analysis**



#### Stock selection drives performance: 1 September 2021 – 31 July 2022



Sector	Portfolio		Benchmark		Attribution		
	Average Weight (%)	Total Return (%)	Average Weight (%)	Total Return (%)	Selection Effect (%)	Allocation Effect (%)	Total Attributio n (%)
Comm Services	2.9	-0.1	2.9	-0.4	0.0	-0.1	0.0
Consumer Disc	12.4	3.1	8.3	18.4	-1.8	0.6	-1.2
Consumer Staples	10.1	-2.8	7.7	8.5	-1.1	0.1	-1.0
Energy	0.0	0.0	9.5	10.9	0.0	-0.8	-0.8
Financials	30.6	-1.4	29.5	-2.6	0.3	0.1	0.4
Health Care	4.8	-27.5	5.4	-13.5	-0.7	0.0	-0.7
Industrials	3.5	-14.7	7.3	12.3	-1.1	-0.4	-1.4
Information Tech	19.5	-10.8	13.7	-10.5	-0.1	-0.3	-0.4
Materials	9.8	5.5	10.5	-3.9	1.0	-0.1	0.9
Real Estate	0.3	15.6	0.9	12.4	-0.1	0.0	0.0
Utilities	0.0	0.0	4.3	49.1	0.0	-1.6	-1.6
Cash/Futures/Others	6.2	0.0	0.0	0.0	-	-	0.7
Total	100.0	-2.9	100.0	2.2	-3.4	-1.7	-5.1

<sup>&</sup>lt;sup>1</sup>Factset's Attribution Analysis: GICS Classification. Performance is gross of fees, taxes and expenses. Performance related information provided herein is not verified by SEBI.





Top 10 contributors and detractors for 1 September 2021 – 31 July 2022

Top 10 Contributors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
Fine Organic Industries	1.4	+90.3	+161
Titan Company	5.6	+21.7	+67
Cholamandalam Inv	4.1	+23.5	+61
ICICI Bank	9.9	+13.7	+50
Persistent Systems	2.6	+9.9	+38
Campus Activewear	2.8	+16.3	+31
Saregama India	1.8	+28.2	+25
Abbott India	2.9	-0.1	+17
Vedant Fashions	1.9	+18.9	+14
Go Fashion	0.8	+16.2	+8

Top 10 Detractors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
Indigo Paints	1.4	-46.0	-118
Computer Age Management	1.2	-37.2	-70
Dr. Lal PathLabs	0.9	-44.7	-62
Coforge	1.5	-22.8	-56
Metropolis Healthcare	0.6	-45.3	-49
Crompton Greaves Cons	0.0	-33.7	-49
Astral	3.0	-13.1	-47
FSN E-Commerce Ventures	0.6	-36.7	-35
HDFC Life Insurance	2.6	-22.5	-34
Mphasis	1.2	-15.3	-32



# Structure and Key Terms

Investment Approach	White Oak India Pioneers Equity ESG Portfolio				
Structure	Discretionary Portfolio Management Services				
Portfolio Manager	White Oak Capital Management Consultants LLP				
Investment Objective	The objective of the strategy is to achieve long term capital appreciation by primarily investing in 'listed securities' in India. The investment strategy is long only with a bottom-up stock selection approach. The investment philosophy is, that outsized returns are earned over time by investing in great businesses at attractive values. To assess the quality of a business, we seek to determine the long-term sustainability of return on capital, potential scalability of the business, execution capability of the management, and the organization's corporate governance culture.  Since sustainability of returns and corporate governance form an important element of our investment philosophy, the investment approach integrates Environment, Social, and Governance ("ESG") factors in decision-making process in selection of any security in the portfolio. Focus would be on businesses with industry-leading environmental compliance practices and those that demonstrate ethical business conduct and fair dealings with stakeholders.				
Minimum Investment	INR 50 lakhs				
Investment Amount &	< INR 10 cr	> INR 10 cr			
Management Fees	2.50% per annum	2.00% per annum			
Exit Load	Nil				
Operating Expenses	At actuals, capped at maximum prescribed by regulations				
Benchmark	S&P BSE 500 TR Index				
Custodian ICICI Bank, Kotak Mahindra Bank Limited & HDFC Bank Limited					



# **Appendix**



#### Portfolio Performance - India Acorn Fund Limited\*

#### 01 September 2017 - 31 July 2022, Net of Fees in INR

	Fund	Benchmark % S&P BSE 500 <sup>1</sup>	Excess Returns (bps)
July 2022	8.0%	9.8%	-179
YTD 2022	-12.5%	-1.0%	-1151
2021	37.8%	31.6%	+615
2020	38.9%	18.4%	+2049
2019	13.4%	9.0%	+444
2018	1.3%	-1.8%	+310
Partial 2017	20.6%	9.2%	+1140
S.I. (Annualised) <sup>2</sup>	18.7%	12.8%	+594
S.I. (Cumulative) <sup>2</sup>	132.1%	80.4%	+5174

S&P BSE 100 Large cap <sup>1</sup>	S&P BSE 150 Mid cap <sup>1</sup>	S&P BSE 250 Small cap <sup>1</sup>
9.7%	10.5%	9.4%
0.2%	-3.0%	-9.1%
26.9%	48.6%	59.1%
16.6%	26.3%	27.9%
11.8%	0.9%	-8.4%
3.0%	-13.0%	-23.7%
7.0%	16.7%	17.7%
13.0%	13.5%	8.9%
82.5%	86.6%	52.0%

India Acorn Fund (Cayman): 01 Sept 2017. All indices are Net Total Return. The NAV for 31 July 2022 is based on estimates and hence the performance might be restated post the final valuation. The performance is net of all fees and expenses for Founder class shares at the Master Fund level. Fund performance in INR v/s S&P BSE 500 TR Index. The performance is after accounting for all taxes paid on realized gains but doesn't account for potential taxes on unrealized gains. Please note the published NAV of India Acorn Fund (Cayman) is after adjusting for potential taxes on unrealised gain, and to that extent its performance may differ from the above. Performance is calculated using Net NAV of India Acorn Fund (Cayman). "White Oak Capital Management acts as an investment advisor to India Acorn Fund Limited. Past performance is not a reliable indicator of future results.



# Portfolio Performance: Ashoka India Opportunities Fund

As on 31 July 2022, Net of Fees in INR (AIOFAUS ID)1

	Fund (AIOFAUS ID)	Benchmark % S&P BSE 500 <sup>2</sup>	Excess Returns (bps)
July 2022	11.63%	9.76%	+187
YTD 2022	-10.52%	-0.97%	-955
2021	43.59%	31.63%	+1196
2020	44.71%	18.41%	+2630
2019	13.16%	8.98%	+417
Since Inception (Annualised)	22.79%	15.24%	+754
Since Inception (Cumulative)	109.85%	66.91%	+4295

S&P BSE 100 Large cap <sup>2</sup>	S&P BSE 150 Mid cap <sup>2</sup>	S&P BSE 250 Small cap <sup>2</sup>
9.7%	10.5%	9.4%
0.2%	-3.0%	-9.1%
26.9%	48.6%	59.1%
16.6%	26.3%	27.9%
11.8%	0.9%	-8.4%
14.7%	18.2%	15.6%
64.2%	83.2%	69.1%

Inception Date: 19 Dec 2018. ¹ Performance is for Class A shares (Founder class) after accounting for fees and realised taxes. Class A shares are closed for further subscription since 16 July 2019. ² All indices are Net Total Return in INR, S&P BSE 100 LargeCap TMC (INR) TR Index. The S&P BSE 500 is designed to be a broad representation of the Indian market. Consisting of the top 500 constituents in the S&P BSE AllCap, the index covers all major industries in the India economy. The S&P BSE 100 Large Cap is designed to measure the performance of the 100 and most liquid companies within the S&P BSE 500, as selected by the total market capitalization. The S&P BSE 150 Mid Cap is designed to track the performance of 150 mid-cap companies by total market capitalization, subject to buffers, that are in the S&P BSE 500 but not in the S&P BSE 100 Large Cap. The S&P BSE 250 Small Cap is designed to track the performance of the 250 small-cap companies by total market capitalization within the S&P BSE 500 that are not part of the S&P BSE 100 Large Cap or S&P BSE 150 Mid Cap. Past performance is not a reliable indicator of future results and returns may increase or decrease as a result of currency fluctuations.



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