WHITE OAK INDIA DIGITAL LEADERS PORTFOLIO



September 2022

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White Oak Group



Overview

<u>AUM</u>²: ~ US\$5.7 bn

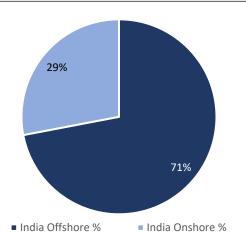
Headcount: 352

Offices:

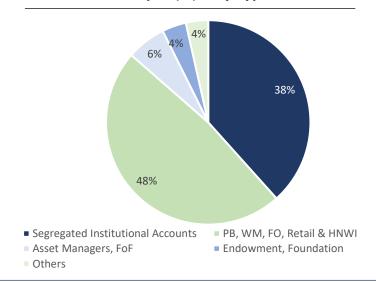
India, Mauritius, Singapore, Spain, Switzerland and UK

- Founded by Prashant Khemka in June 2017
- Prior to White Oak Prashant served as the CIO and Lead PM of both Goldman Sachs India since March 2007, and Global Emerging Markets Equity since June 2013
- Research underpinned on a 'proprietary analytical model' honed over two decades; replicable across markets and businesses
- Performance first culture built-upon:
 - (a) team of sector experts with global experience
 - (b) bottom-up stock selection philosophy
 - (c) disciplined fundamental research
 - (d) balanced portfolio construction

Firmwide AUM Split (%) – By Geography



Firmwide AUM Split (%) – By Type of Investors



¹Trademarked as OpcoFinco™ framework . ²AUM as of 30 September 2022. Includes aggregate assets under management or advisory for White Oak Capital Management Consultants LLP and WhiteOak Capital Asset Management Limited

Founder's Profile and Track Record

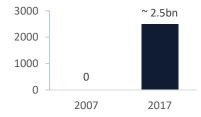


Extensive investing record across India, GEM and the US

- Prashant joined Goldman Sachs Asset Management (GSAM) in 2000 in the US Growth Equity team
- In 2004, he became Senior PM and Co-Chair of the Investment Committee on the US Growth Equity team which managed US\$25 bn
- Returned to Mumbai in 2006 to start GSAM India business, where he served as CIO and CEO / Co-CEO until 2017
- In 2013, Prashant moved to Singapore as CIO and Lead PM of both India and Global Emerging Markets
- Directly managed more than U\$\$5.0 bn out of the U\$\$6.5 bn managed by his team
- Prashant and the funds managed by him at GSAM earned several awards including Citywire AAA rating and FundCalibre Elite rating
- Prashant is AAA rated by Citywire based on the three year risk-adjusted performance across all funds he is managing to 31st August 2022

CIO and Lead PM of GS India Equity

- Prashant launched GS India Equity strategy in March 2007 with US\$ 5.0mn seed capital from Goldman Sachs
- Scaled GS India Equity business to U\$\$2.5 bn with distribution across multiple channels in Europe, Asia, and USA
- Since inception the strategy delivered peer group leading cumulative **265.8%** gross US\$ returns¹ vs. 66.1% for its benchmark



GSAM India Equity AUM (US\$ mn)

CIO and Lead PM of GS GEM Equity

- Prashant took over as CIO and Lead PM of GS GEM Strategy in 2013 with approximately US\$600 mn in total assets
- Scaled GEM business to US\$2.6 bn with distribution across multiple channels in Europe, Asia and USA
- During his tenure, the strategy delivered peer group leading cumulative 36.3% gross US\$ returns² vs. 13.1% for its benchmark



¹Past performance Gross of Fees in US\$ for GS India Equity Portfolio. ²Past performance Gross of Fees in US\$ for GS EM Equity Portfolio.

[&]quot;Past performance is not a reliable indicator of future results and returns may increase or decrease as a result of currency fluctuations. There can be no assurance that comparable results can be achieved or that similar investment strategy can be implemented or that investment objectives can be achieved."





Investment Culture: Team, Philosophy, Process & Portfolio Construction

Focused Investment Culture



Performance first



People: Team of Local Experts with Global Experience

Deep bench of Seasoned Stock Pickers

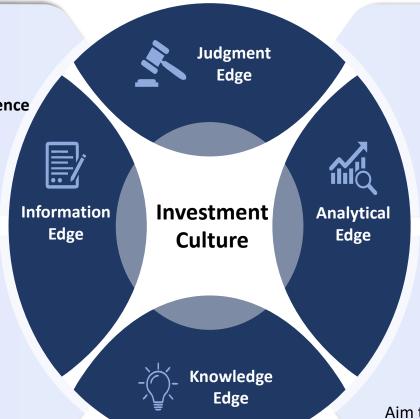
Team within Team Structure



Time Tested Process

Disciplined Fundamental Research

Proprietary OpcoFinco™ analytical framework



Bottom-up Stock Selection based Philosophy

Buy great businesses at attractive values
Invest in business, don't bet on macro



Balanced Portfolio Construction

Aim to avoid top down bets on macro factors
Aim to ensure performance a function of stock selection

Our Team



Well resourced team with experience across emerging and developed markets

	Team (Yrs of Exp)	Coverage	Team/Yrs of Exp (Coverage)		Team ² (Yrs of Exp)	Coverage		Team ² (Yrs of Exp)	Coverage		Team ³ (Yrs of Exp)	Coverage		Team³ Coverage
	Prashant Khemka ^{1,5} (24) CITYWIRE AA	Founder	Jorge Robles* (7) Cons Disc, Comm Srvcs, Energy, Utils, Materials		Ramesh Mantri (19), CIO, Equities	Information Tech		Vishwamithra Shashishekara (3)	Information Tech, Industrials, Materials, Comm Srvcs		Parag Jariwala (15)	Financials		Kshitij Bansal Consumer, Real Estate
	Manoj Garg ¹ (26)	Healthcare, Materials, Cons Disc, Industrials	Krishna Sathyamoorthi ¹ Healthcare, Consumer, Industrials	A	Trupti Agrawal (14)	Financials, Cons Disc		Vineet Narang (1)	Healthcare, Financials, Materials		Rohit Chordia (18)	Consumer, Comm Srvcs, Energy, Utils		Kritik Jain Financials
	Sanjay Vaid ^{1,5} (33)	Trading Advisor			Dheeresh Pathak (16)	Healthcare, Materials	9	Pratyush Agarwal (3)	Information Tech, Comm Srvcs	9	Anand Bhavnani (10)	Financials		Samvit Bordia Consumer, Materials
	Ayush Abhijeet ¹ (10)	Information Tech, Cons Disc, Comm Srvcs, Real Estate			Ashish Agrawal (17)	Trading		Divyanshu Sachdeva	Healthcare, Materials		Chaitanya Kapur (4)	Trading Advisor	9	Rishab Kothari Consumer,I Comm Srvc Energy, Util
9	Arthur Kadish ¹ (15)	Consumer, Real Estate			Shariq Merchant (10)	Consumer, Industrials, Real Estate	Ŷ	Yash Verma	Cons Disc, Industrials, Materials, Energy, Utils	9	Aman Kapadia (4)	Forensics, ESG, Primary Research		Shane Mathews Financials, Pharma
	Lim Wen Loong ¹ (10)	Information Tech, Industrials			Neeraj Parkash (5)	Cons Disc, Industrials, Energy, Utils	9	Nikunj Sarda	Industrials, Consumer, Real Estate		Darshak Lodhiya (2)	Financials, Cons Disc, Industrials		
	Nori Chiou¹ (10)	Information Tech, Industrials			Anupriya Gupta (9)	ESG Advisor	9	Sadeev Singh	Financials	9	Tejkiran Magesh (2)	Financials		
	Fadrique Balmaseda ⁴ (10)	Consumer, Real Estate, Energy, Utils, Financials			Dhanashree Chityala (3)	Trading Advisor								

Employees of ¹White Oak Capital Partners Pte and ⁴White Oak Capital Management (Spain), Sociedad Limitada

Employees of ²WhiteOak Capital AMC

Employees of ³White Oak Capital Management Consultants LLP

¹Employees of White Oak Capital Partners Pte. 2WhiteOak Capital AMC 3White Oak Capital Management Consultants LLP (WOCM); WOCM and White Oak Capital AMC provides non-binding, non-exclusive and recommendatory investment advisory services to White Oak Capital Partners Pte. 4White Oak Capital Management (Spain), Sociedad Limitada 5The Ratings are based on the manager's three-year risk-adjusted performance across all funds the manager is managing to 31st August 2022

Investment Philosophy



Outsized returns can be earned over time by investing in great businesses at attractive valuations

Great Business

Well managed and scalable business, with superior returns on capital

Valuation

Current price at a substantial discount to intrinsic value

Attributes we look for

Superior returns on incremental capital

Scalable long term opportunity

Strong execution and governance

Our Valuation Framework

Intrinsic value = present value of future cash flows

Value excess returns on capital vs capital employed

Value of a business =
$$\frac{CF}{r-g}$$

Factors we evaluate

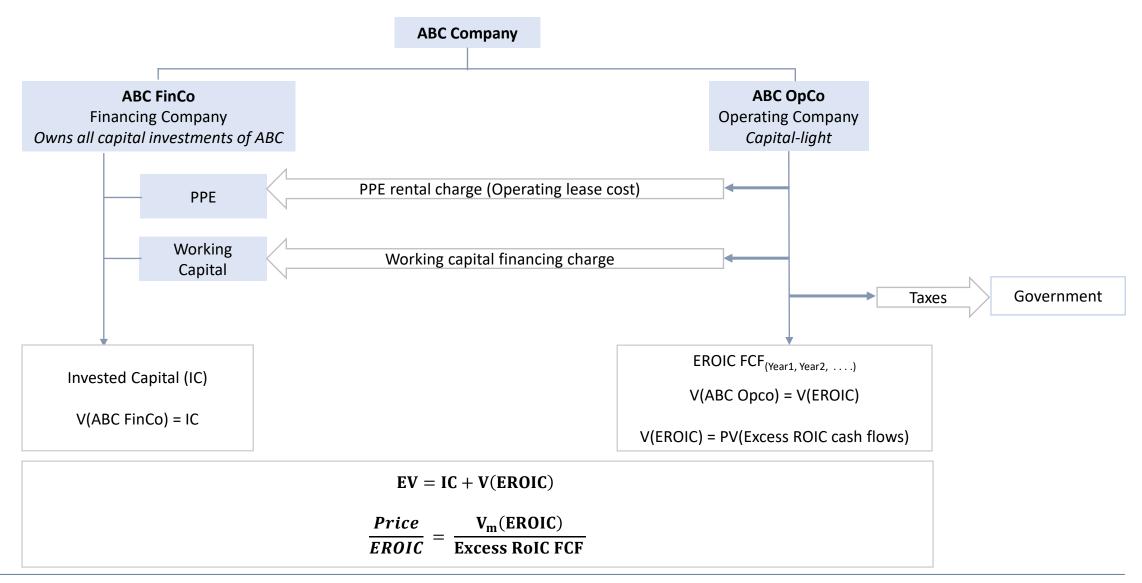
- Industry competitive intensity
- Sustainable competitive advantage
- Industry potential versus current size
- Expanding market share and scope
- Drive to create long-term value
- Interests aligned with minority shareholders

Insights we derive

- Economic FCF rather than accounting one
- Terminal value based on greatness of business
- Assess cash flows net of cost of capital
- OpcoFinco™ multiples for relative comps

OpcoFinco™ Framework

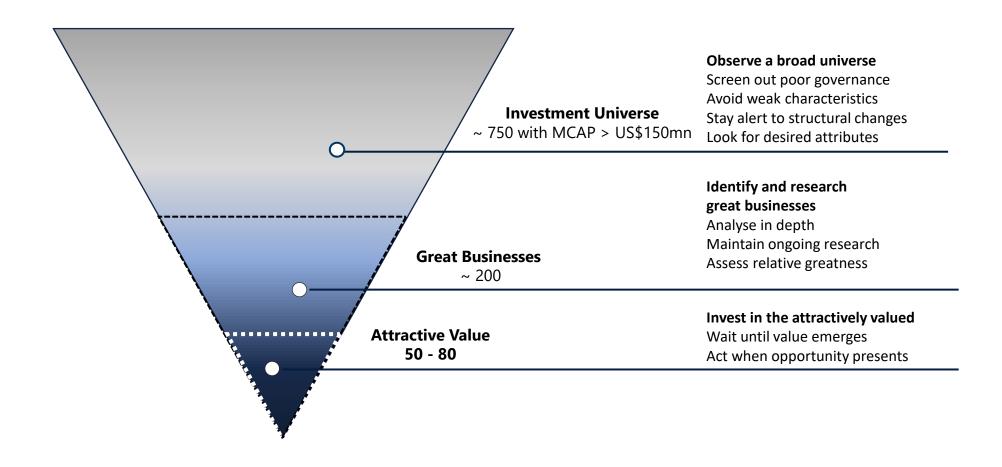




Investment Process



We distil from a broad investible universe



Portfolio Construction & Risk Management

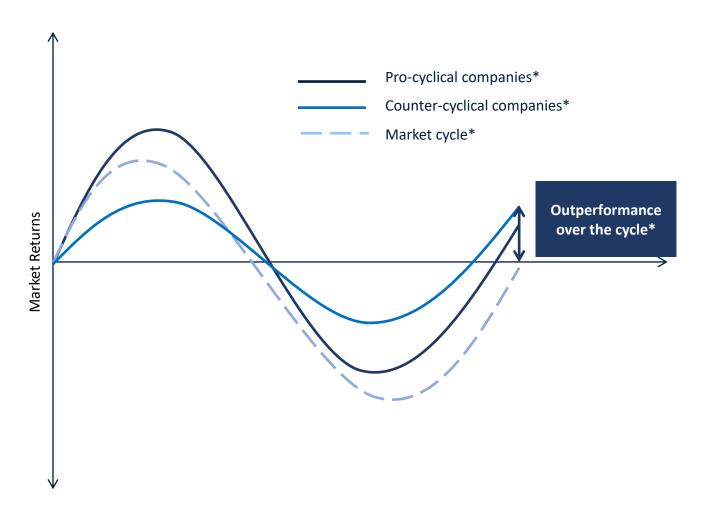


We aim to ensure performance is a result of skill rather than chance

- Balanced portfolio of select companies agnostic to benchmark
- Focus on ensuring alpha generation is a function of stock selection
- Aim to consciously avoid market timing or sector rotation or other such top-down bets
- Understand, monitor, and aim to contain residual factor risks that are by-product of stock selection
- Typical exposure limits

Single stock: 10% at market value

Single promoter group: 25%



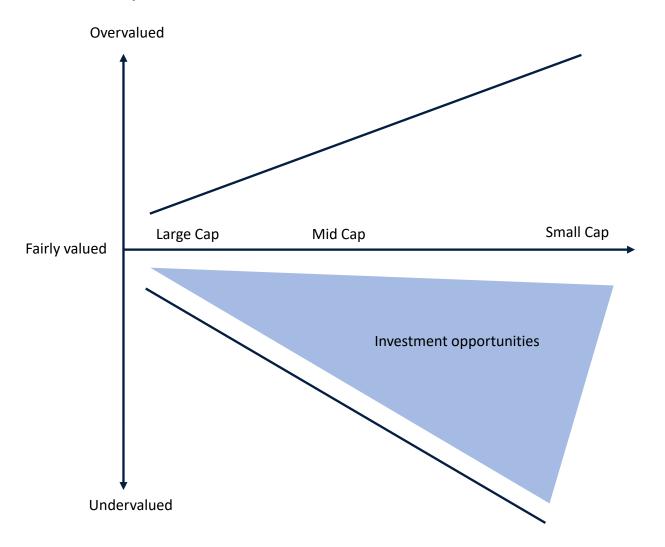
We never forget that in macro, we only have hunches: in the micro, we can develop justifiably deep conviction
- Seth Klarman

*For Illustration Purpose only

Opportunity Funnel



Higher inefficiencies in mid and small cap

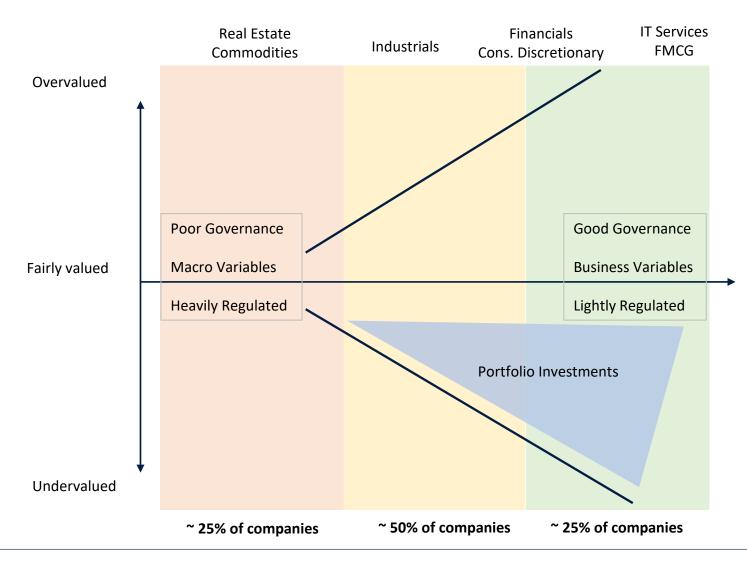


Large, Mid and Small cap categorization as per the Securities and Exchange Board of India

Opportunity Funnel



No sanctity of cash flows or valuations of poorly governed companies



Note:

Graphical representation is for illustration purpose only and not supposed to be precise or accurate.

For example, not all real estate companies are poorly governed, and not all IT Services companies are well-governed.





White Oak India Digital Leaders Portfolio

White Oak Digital Leaders Portfolio



Technology

Innovation

Digital Leadership

Invest in the technology, innovation and digital leaders of tomorrow.

White Oak India Digital Leaders Portfolio



Objective: To invest in companies that are emerging as leaders in the digital era by being at the forefront of innovation and technology implementation in their respective sectors.

Benchmark: S&P BSE 200 TR

Indicative portfolio constituents: 80% by portfolio weight	Representative sectors*
Leaders in adopting technology in their businesses	All sectors
Investing in new technologies like AI, Blockchain, Machine Learning, AR, VR	Tech Services, New-age
Delivering world-class customer experience through new channels	Consumer Internet, Financials, Healthcare
Enabling 'Digital India' and developing products for the digital ecosystem	Financials, Industrials, Mfg.
Spearheading R&D in their respective sectors	Pharma, Chemicals, Auto
Adding strong industrial automation capabilities	Industrials

^{*} Indicative list only

Portfolio Outline



Key Constituents

Building technology and facilitating innovation for India and the world

New-age disruptive business models

Incumbents emerging as tech leaders via digital adoption and R&D

Representative sectors*

Technology Services

Software

New-Age Tech

Consumer, Retail and D2C brands

Platform Businesses

Healthcare

Industrials

Financial Services

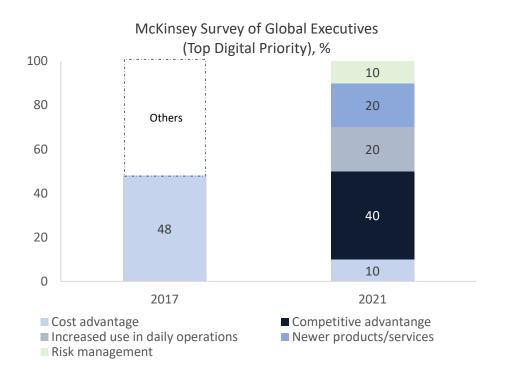
Green Tech

The Great 'Digital' Reset is underway

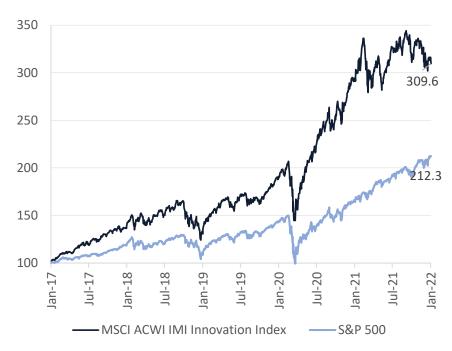


The pandemic has accelerated the adoption of digital technologies across sectors, by several years

Digital a Top Priority: From a source of savings to a strategic priority



Innovation leaning businesses and portfolios have outperformed since the beginning of pandemic

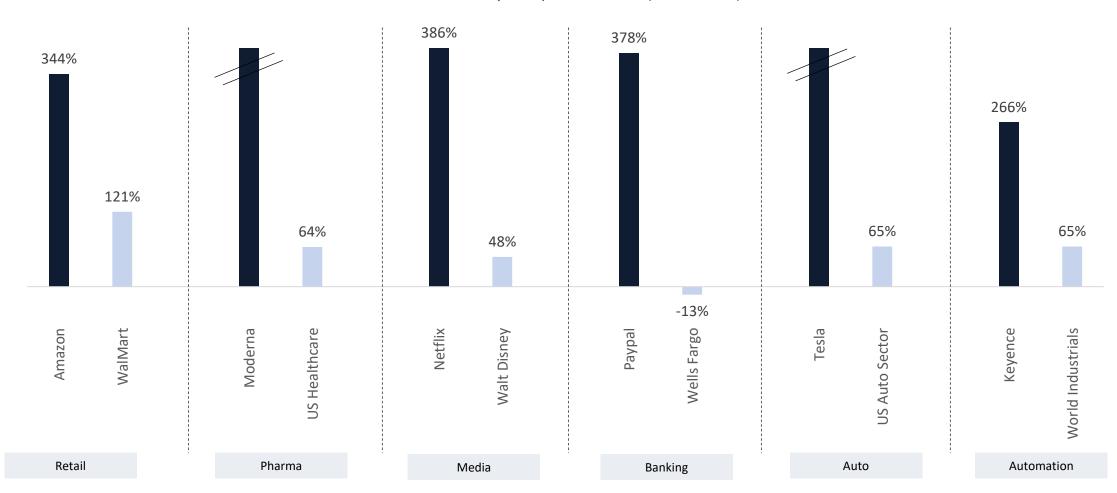


Source: McKinsey, MSCI ACWI IMI Innovation Index (MSCI ACWI IMI Innovation Index)

Digital Leaders Have Led Shareholder Wealth Creation Across Sectors



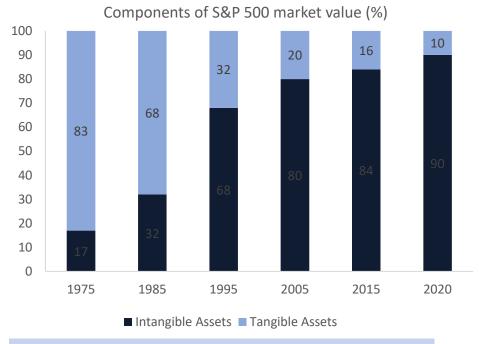
Cumulative 5 years performance (2016-2021)



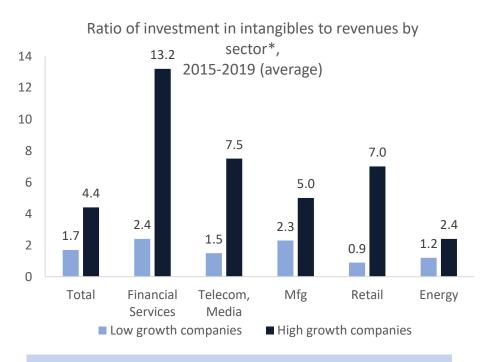
Source: Bloomberg, White Oak Research

Globally Value is Shifting From 'Physical' to 'Digital'





Intangible assets are the primary source of economic value



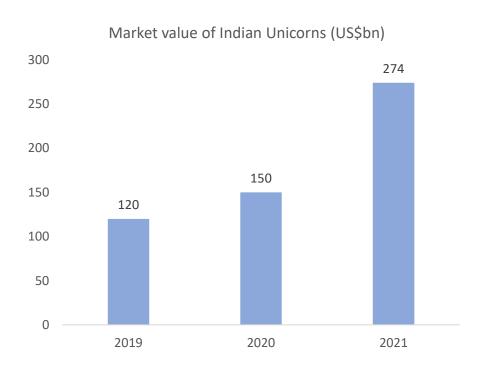
High growth companies use high investment in intangibles to outgrow the market

Source: Ocean Tomo, McKinsey, * Median by sector, White Oak

Rapid Value Creation and Ecosystem in New-Age Tech Space for India

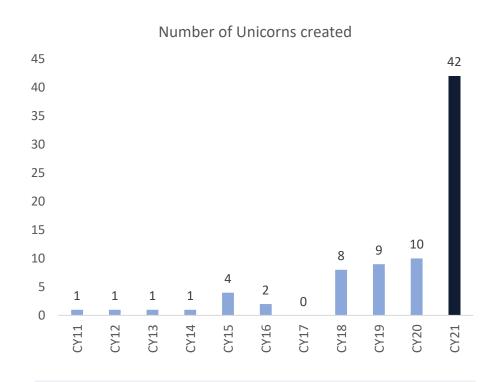


Valuation of Indian Unicorns are up 2.5x in 2 years!



- India is amongst the top two countries on many dimensions of digital adoption
- Aadhaar, the world's largest digital ID program, has enabled many services
- Digital ecosystems already reshaping traditional sectors like agriculture, healthcare, logistics and retail

42 Unicorns have been created in 2021 itself



- India has 79 unicorns; highest after US and China
- More unicorns have been created in 2021 than the number of active unicorns in the previous ten years

Source: CB Insights, Bain, White Oak, * PwC (Start-up Perspectives)

White Oak Capital - Right to Win



- Global investing experience
 - Across developed and emerging markets
 - Launch of Emerging markets team cross learning and pollination
- Deep institutional understanding of late-stage private technology landscape
 - Active investors in private, pre-IPO technology companies across White Oak group
 - Leverage group's strength for Digital Leaders PMS

Late-stage
Private / Global

- Leading CPaaS (Communication-platform-as-a-service) company Bay Area, US
- Leading technology company in identity verification Sweden

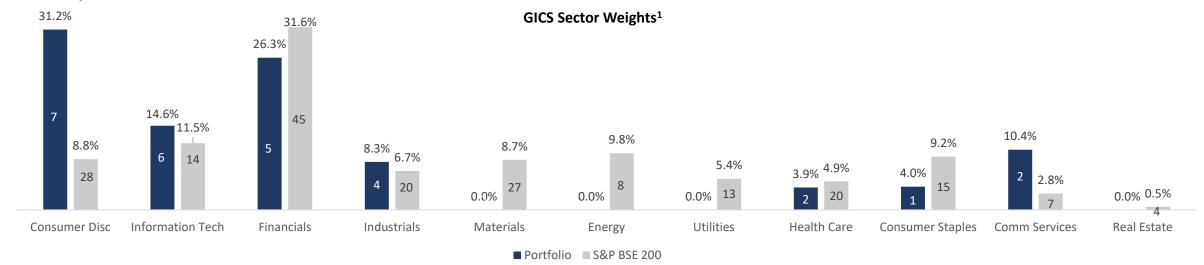
Pre-IPO Investments

- Dominant Insurance FinTech India
- Innovative travel-technology company India

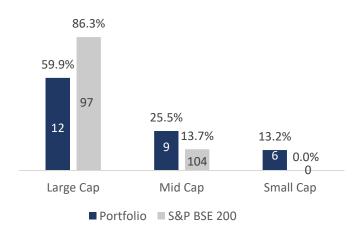
Portfolio Composition



As at 30 September 2022



Market Cap Weights^{1,2}



¹The number inside the bars denote the number of companies in each classification. ETF's and Index futures are included in large cap. 2 Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines for Mutual Funds. 3 WhiteOak Research, Bloomberg.

Portfolio Performance: White Oak India Digital Leaders Portfolio



5 January 2022 – 30 September 2022, Net of Fees in INR

	Portfolio	Benchmark % S&P BSE 200 ¹	Excess Returns (bps)
September 2022	-2.5%	-3.5%	+108
Q3 2022	13.2%	10.9%	+233
Since Inception (Cumulative)	-17.1%	-1.7%	-1534

Nifty India Digital	S&P BSE 100 Large cap ¹	S&P BSE 150 Mid cap ¹	S&P BSE 250 Small cap ¹
-3.6%	-3.8%	-1.6%	-0.5%
4.1%	10.2%	15.0%	15.8%
-26.6%	-2.2%	-0.5%	-5.6%

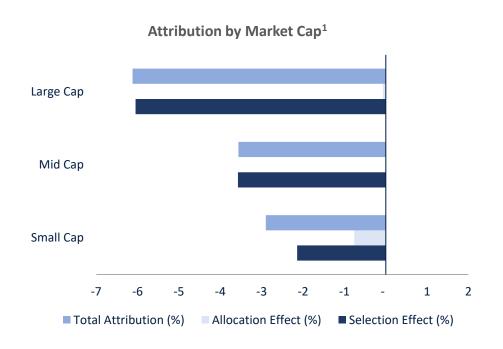
All indices are Net Total Return in INR. Performance is net of all fees and expenses (including taxes). Performance shown since 5 January 2022 as client monies were managed from this date. Performance related information provided herein is not verified by SEBI. Past performance is not a reliable indicator of future results.

CAGR: Compound Annual Growth Rate

Market Cap Attribution Analysis¹



Stock selection drives performance : 5 January 2022 – 30 September 2022



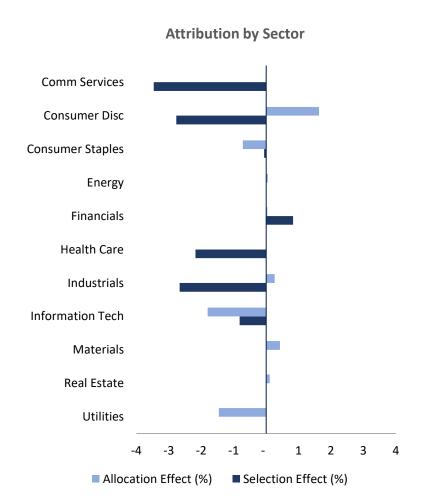
	Fund		Bench	mark		Attribution	
	Average Weight (%)	Total Return (%)	Average Weight (%)	Total Return (%)	Selection Effect (%)	Allocation Effect (%)	Total Attribution (%)
Large Cap	59.0	-11.8	86.9	-1.6	-6.0	-0.1	-6.1
Mid Cap	20.9	-21.7	12.9	-2.9	-3.6	0.0	-3.6
Small Cap	15.4	-19.4	0.2	-21.7	-2.1	-0.8	-2.9
Cash/Futures/Others	4.7	0.0	0.0	0.0	-	-	0.1
Total	100.0	-14.2	100.0	-1.8	-11.8	-0.7	-12.5

¹FactSet's Attribution Analysis. Performance is gross of fees, taxes and expenses. Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines for Mutual Funds. Performance related information provided herein is not verified by SEBI.

Sector Attribution Analysis¹



Stock selection drives performance : 5 January 2022 – 30 September 2022



Sector	Fur	nd	Bench	nmark		Attribution		
	Average Weight (%)	Total Return (%)	Average Weight (%)	Total Return (%)	Selection Effect (%)	Allocation Effect (%)	Total Attribution (%)	
Comm Services	11.9	-31.4	2.7	-2.0	-3.5	0.0	-3.5	
Consumer Disc	20.5	-11.5	7.9	10.6	-2.8	1.6	-1.1	
Consumer Staples	4.4	19.3	8.2	18.8	-0.1	-0.7	-0.8	
Energy	0.0	0.0	10.7	-3.8	0.0	0.1	0.1	
Financials	24.6	1.7	31.0	-2.2	0.8	0.0	0.9	
Health Care	4.2	-46.3	4.9	-6.7	-2.2	0.0	-2.2	
Industrials	7.8	-25.4	6.2	10.3	-2.7	0.3	-2.4	
Information Tech	21.9	-29.3	13.5	-25.2	-0.8	-1.8	-2.6	
Materials	0.0	0.0	9.1	-7.1	0.0	0.4	0.4	
Real Estate	0.0	0.0	0.6	-20.2	0.0	0.1	0.1	
Utilities	0.0	0.0	5.1	36.6	0.0	-1.5	-1.5	
Cash/Futures/Others	4.7	0.0	0.0	0.0	-	-	0.1	
Total	100.0	-14.2	100.0	-1.8	-11.1	-1.3	-12.5	

¹FactSet's Attribution Analysis: GICS Classification. Performance is gross of fees, taxes and expenses.

Portfolio Performance



Top 5 contributors and detractors for 5 January 2022 – 30 September 2022

Top 5 Contributors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
Campus Activewear	5.7	+55.4	+178
Vedant Fashions	5.1	+37.2	+119
Cholamandalam Inv	4.7	+29.3	+92
ICICI Bank	12.1	+10.0	+71
Hindustan Unilever	4.0	+12.6	+30

Top 5 Detractors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
Info Edge India	7.3	-31.1	-197
FSN E-Commerce Ventures	5.7	-37.7	-187
Metropolis Healthcare	0.0	-57.9	-186
Saregama India	3.1	-31.6	-155
Persistent Systems	3.7	-30.2	-143

Structure and Key Terms



Investment Approach	White Oak India Digital Leaders Portfolio				
Structure	Discretionary Portfolio Management Services				
Portfolio Manager	White Oak Capital Management Consultants LLP				
Investment Objective	The objective of the strategy is to achieve long term capital appreciation by primarily investing in 'listed securities' in India. The investment strategy is long only with a bottom-up stock selection approach. The investment philosophy is, that outsized returns are earned over time by investing in great businesses at attractive values. A great business, in our view, is one that is well managed, scalable, and generates superior returns on incremental capital. Valuation is attractive when the current market price is at a substantial discount to intrinsic value.				
Minimum Investment	INR 50 lakhs				
Investment Amount &	< INR 10 cr	> INR 10 cr			
Management Fees	2.50% per annum	2.00% per annum			
Exit Load	Nil				
Operating Expenses	At actuals, capped at maximum prescribed by regulations				
Benchmark	S&P BSE 200 TR				
Custodian	ICICI Bank, Kotak Mahindra Bank Limited and HDFC Bank Limi	ited			





Appendix

Portfolio Performance - India Acorn Fund Limited*



01 September 2017 – 30 September 2022, Net of Fees in INR

	Fund	Benchmark % S&P BSE 500 ¹	Excess Returns (bps)
Q3 2022	11.0%	11.3%	-32
YTD 2022	-10.0%	0.4%	-1046
2021	37.8%	31.6%	+615
2020	38.9%	18.4%	+2049
2019	13.4%	9.0%	+444
2018	1.3%	-1.8%	+310
Partial 2017	20.6%	9.2%	+1140
S.I. (Annualised) ²	18.7%	12.6%	+604
S.I. (Cumulative) ²	138.7%	83.0%	+5569

S&P BSE 100 Large cap ¹	S&P BSE 150 Mid cap ¹	S&P BSE 250 Small cap ¹
10.2%	15.0%	15.8%
0.7%	1.0%	-3.8%
26.9%	48.6%	59.1%
16.6%	26.3%	27.9%
11.8%	0.9%	-8.4%
3.0%	-13.0%	-23.7%
7.0%	16.7%	17.7%
12.7%	13.9%	9.8%
83.5%	94.2%	60.9%

India Acorn Fund (Cayman): 01 Sept 2017. ¹All indices are Net Total Return. ² The NAV for 31 July 2022 is based on estimates and hence the performance might be restated post the final valuation. The performance is net of all fees and expenses for Founder class shares at the Master Fund level. Fund performance in INR v/s S&P BSE 500 TR Index. The performance is after accounting for all taxes paid on realized gains but doesn't account for potential taxes on unrealized gains. Please note the published NAV of India Acorn Fund (Cayman) is after adjusting for potential taxes on unrealised gain, and to that extent its performance may differ from the above. Performance is calculated using Net NAV of India Acorn Fund (Cayman). *White Oak Capital Management acts as an investment advisor to India Acorn Fund Limited. Past performance is not a reliable indicator of future results.

Portfolio Performance: Ashoka India Opportunities Fund



As on 30 September 2022, Net of Fees in INR (AIOFAUS ID)¹

	Fund (AIOFAUS ID)	Benchmark % S&P BSE 500 ²	Excess Returns (bps)
Q3 2022	14.40%	11.32%	+308
YTD 2022	-8.30%	0.45%	-875
2021	43.59%	31.63%	+1196
2020	44.71%	18.41%	+2630
2019	13.16%	8.98%	+417
Since Inception (Annualised)	22.43%	14.93%	+750
Since Inception (Cumulative)	115.06%	69.29%	+4577

S&P BSE 100 Large cap ²	S&P BSE 150 Mid cap ²	S&P BSE 250 Small cap ²
10.2%	15.0%	15.8%
0.7%	1.0%	-3.8%
26.9%	48.6%	59.1%
16.6%	26.3%	27.9%
11.8%	0.9%	-8.4%
14.2%	18.6%	16.6%
65.1%	90.7%	79.0%

Inception Date: 19 Dec 2018. ¹ Performance is for Class A shares (Founder class) after accounting for fees and realised taxes. Class A shares are closed for further subscription since 16 July 2019. ² All indices are Net Total Return in INR, S&P BSE 100 LargeCap TMC (INR) TR Index. The S&P BSE 500 is designed to be a broad representation of the Indian market. Consisting of the top 500 constituents in the S&P BSE AllCap, the index covers all major industries in the India economy. The S&P BSE 100 Large Cap is designed to measure the performance of the 100 and most liquid companies within the S&P BSE 500, as selected by the total market capitalization. The S&P BSE 150 Mid Cap is designed to track the performance of 150 mid-cap companies by total market capitalization, subject to buffers, that are in the S&P BSE 500 but not in the S&P BSE 100 Large Cap. The S&P BSE 250 Small Cap is designed to track the performance of the 250 small-cap companies by total market capitalization within the S&P BSE 100 Large Cap or S&P BSE 150 Mid Cap. Past performance is not a reliable indicator of future results and returns may increase or decrease as a result of currency fluctuations.

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