# WHITE OAK INDIA PIONEERS EQUITY



October 2022

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THE ART AND SCIENCE OF INVESTING

CAPITAL MANAGEMENT

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As at 31 October 2022

## White Oak Group

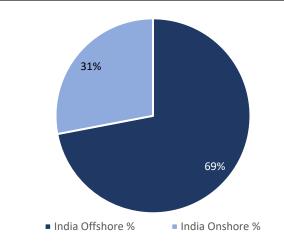


# AUM<sup>2</sup>: Headcount: Offices: ~ US\$5.8 bn 367 India, Mauritius, Singapore, Spain, Switzerland and UK

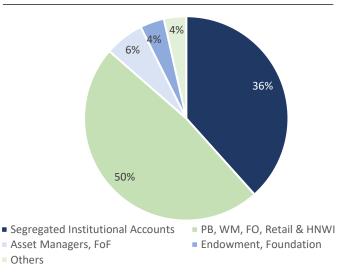
- Founded by Prashant Khemka in June 2017
- Prior to White Oak Prashant served as the CIO and Lead PM of both Goldman Sachs India since March 2007, and Global Emerging Markets Equity since June 2013
- Research underpinned on a 'proprietary analytical model'<sup>1</sup> honed over two decades; replicable across markets and businesses
- Performance first culture built-upon:
  - (a) team of sector experts with global experience
  - (b) bottom-up stock selection philosophy
  - (c) disciplined fundamental research
  - (d) balanced portfolio construction

<sup>1</sup>Trademarked as OpcoFinco<sup>™</sup> framework . <sup>2</sup>AUM as of 31 October 2022. Includes aggregate assets under management or advisory for White Oak Capital Management Consultants LLP and WhiteOak Capital Asset Management Limited

#### Firmwide AUM Split (%) – By Geography



#### Firmwide AUM Split (%) – By Type of Investors



## Founder's Profile and Track Record

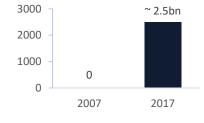


#### Extensive investing record across India, GEM and the US

- Prashant joined Goldman Sachs Asset Management (GSAM) in 2000 in the US Growth Equity team
- In 2004, he became Senior PM and Co-Chair of the Investment Committee on the US Growth Equity team which managed US\$25 bn
- Returned to Mumbai in 2006 to start GSAM India business, where he served as CIO and CEO / Co-CEO until 2017
- In 2013, Prashant moved to Singapore as CIO and Lead PM of both India and Global Emerging Markets
- Directly managed more than US\$5.0 bn out of the US\$6.5 bn managed by his team
- Prashant and the funds managed by him at GSAM earned several awards including Citywire AAA rating and FundCalibre Elite rating
- Prashant is AA rated by Citywire based on the three year risk-adjusted performance across all funds he is managing to 30<sup>th</sup> September 2022

#### CIO and Lead PM of GS India Equity

- Prashant launched GS India Equity strategy in March 2007 with US\$ 5.0mn seed capital from Goldman Sachs
- Scaled GS India Equity business to US\$2.5 bn with distribution across multiple channels in Europe, Asia, and USA
- Since inception the strategy delivered peer group leading cumulative 265.8% gross US\$ returns<sup>1</sup> vs. 66.1% for its benchmark



GSAM India Equity AUM (US\$ mn)

<sup>1</sup>Past performance Gross of Fees in US\$ for GS India Equity Portfolio. <sup>2</sup>Past performance Gross of Fees in US\$ for GS EM Equity Portfolio.

"Past performance is not a reliable indicator of future results and returns may increase or decrease as a result of currency fluctuations. There can be no assurance that comparable results can be achieved or that similar investment strategy can be implemented or that investment objectives can be achieved."

#### CIO and Lead PM of GS GEM Equity

- Prashant took over as CIO and Lead PM of GS GEM Strategy in 2013 with approximately US\$600 mn in total assets
- Scaled GEM business to US\$2.6 bn with distribution across multiple channels in Europe, Asia and USA
- During his tenure, the strategy delivered peer group leading cumulative 36.3% gross US\$ returns<sup>2</sup> vs. 13.1% for its benchmark







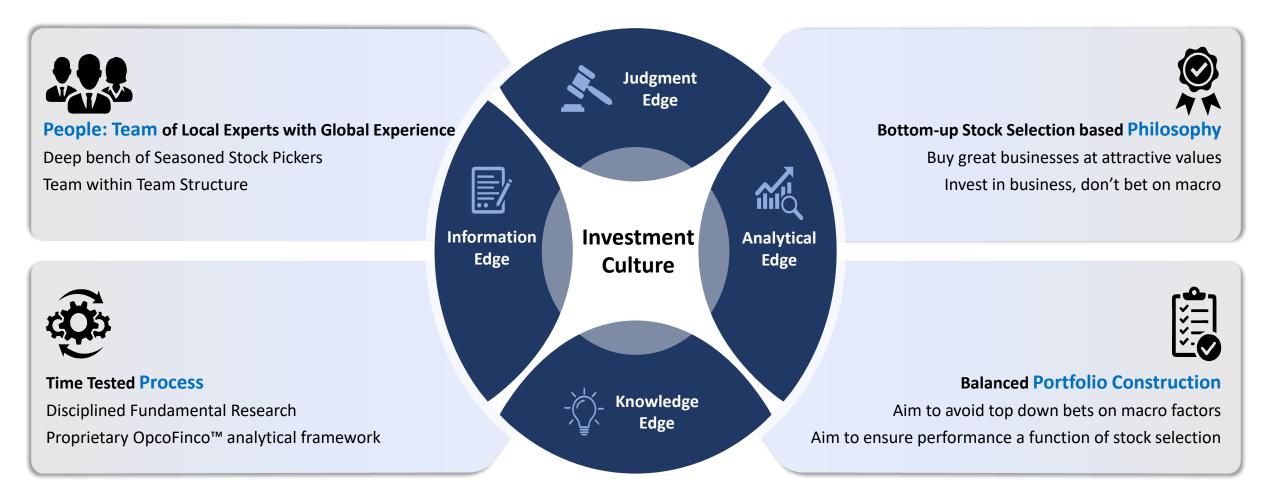
Investment Culture: Team, Philosophy, Process & Portfolio Construction

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## **Focused Investment Culture**



#### **Performance first**



### **Our Team**



Well resourced team with experience across emerging and developed markets

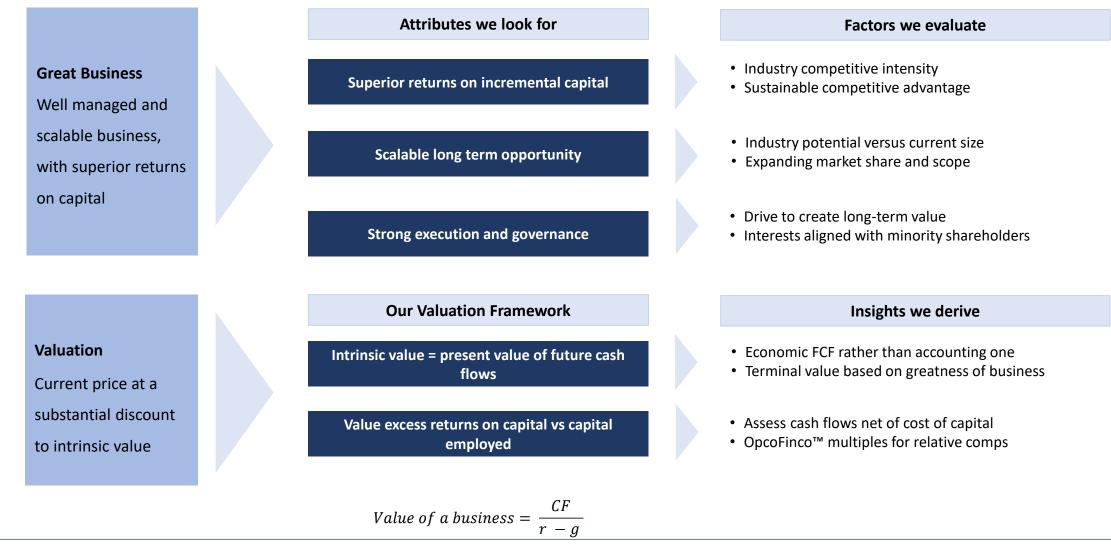


<sup>1</sup>Employees of White Oak Capital Partners Pte. 2WhiteOak Capital AMC 3White Oak Capital Management Consultants LLP (WOCM); WOCM and White Oak Capital AMC provides non-binding, non-exclusive and recommendatory investment advisory services to White Oak Capital Partners Pte. 4White Oak Capital Management (Spain), Sociedad Limitada 5The Ratings are based on the manager's three-year risk-adjusted performance across all funds the manager is managing to 30<sup>th</sup> September 2022

## **Investment Philosophy**

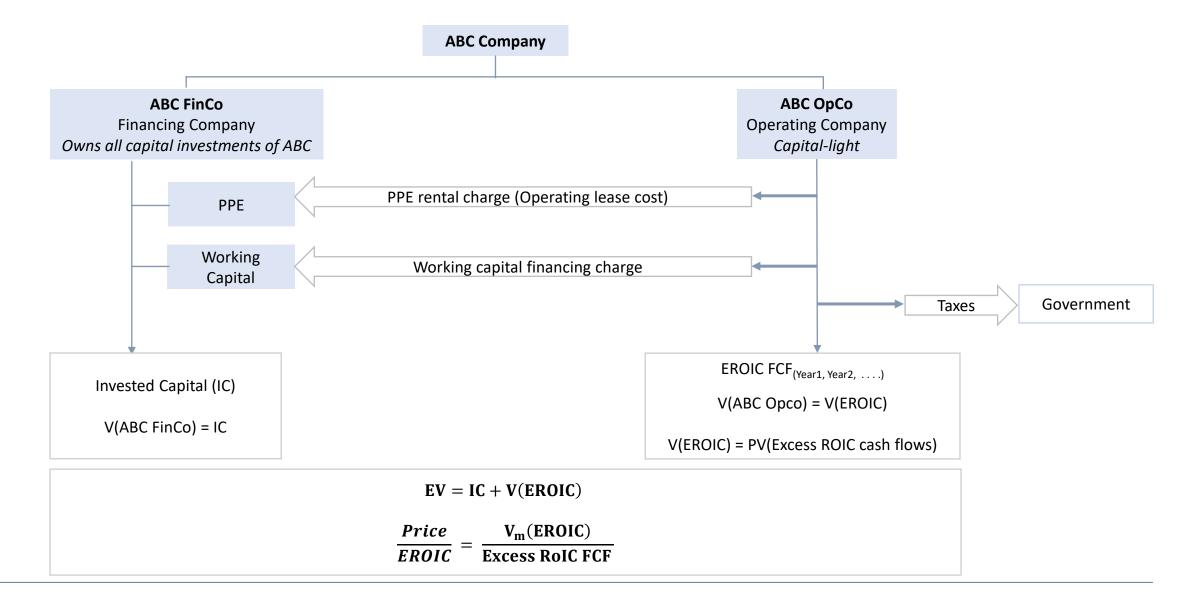


#### Outsized returns can be earned over time by investing in great businesses at attractive valuations



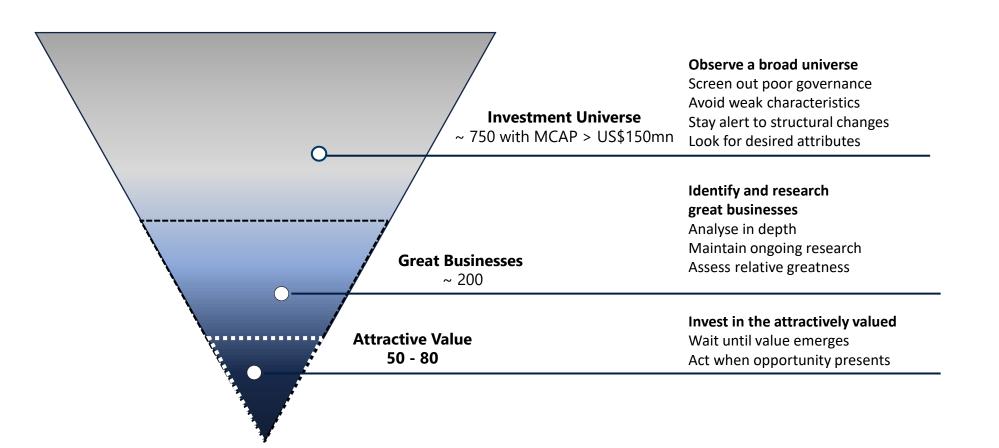
## **OpcoFinco™ Framework**





## **Investment Process**

We distil from a broad investible universe



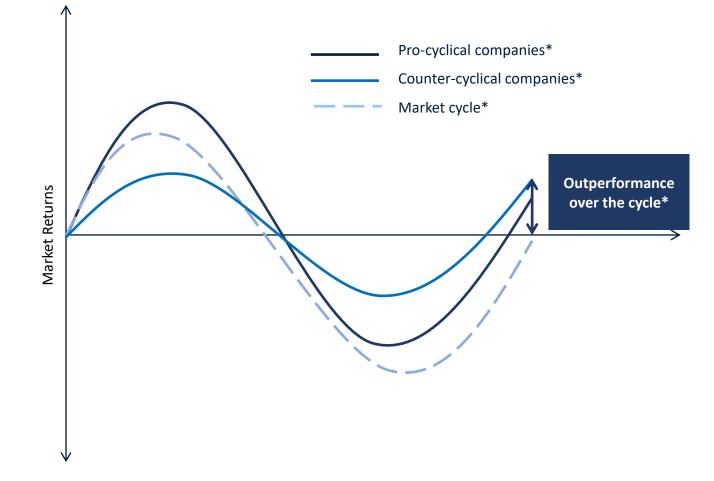


# **Portfolio Construction & Risk Management**



#### We aim to ensure performance is a result of skill rather than chance

- Balanced portfolio of select companies agnostic to benchmark
- Focus on ensuring alpha generation is a function of **stock selection**
- Aim to consciously **avoid market timing** or **sector rotation** or other such top-down bets
- Understand, monitor, and aim to contain residual factor risks that are by-product of stock selection
- Typical exposure limits
  - Single stock: 10% at market value
  - Single promoter group: 25%

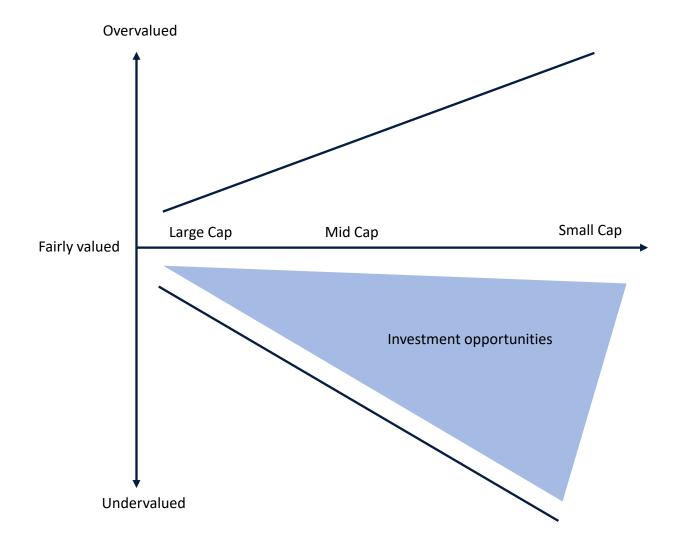


We never forget that in macro, we only have hunches: in the micro, we can develop justifiably deep conviction - Seth Klarman

## **Opportunity Funnel**



Higher inefficiencies in mid and small cap

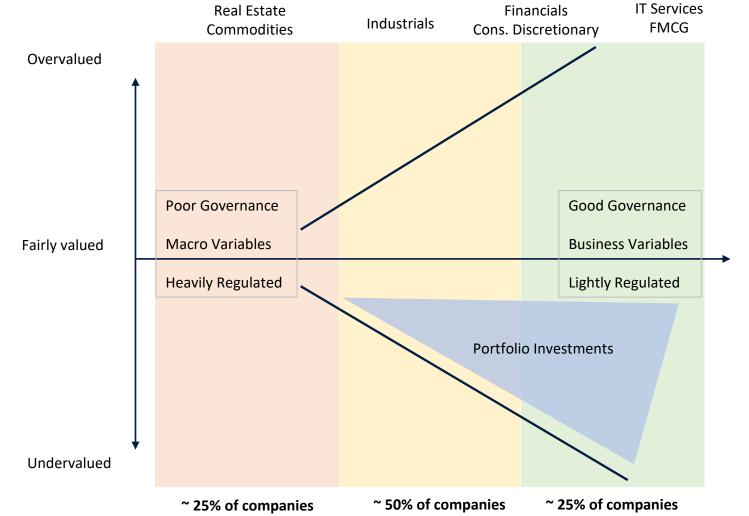


Large, Mid and Small cap categorization as per the Securities and Exchange Board of India

## **Opportunity Funnel**



#### No sanctity of cash flows or valuations of poorly governed companies



#### Note:

Graphical representation is for illustration purpose only and not supposed to be precise or accurate.

For example, not all real estate companies are poorly governed, and not all IT Services companies are wellgoverned.





# White Oak India Pioneers Equity ESG Portfolio

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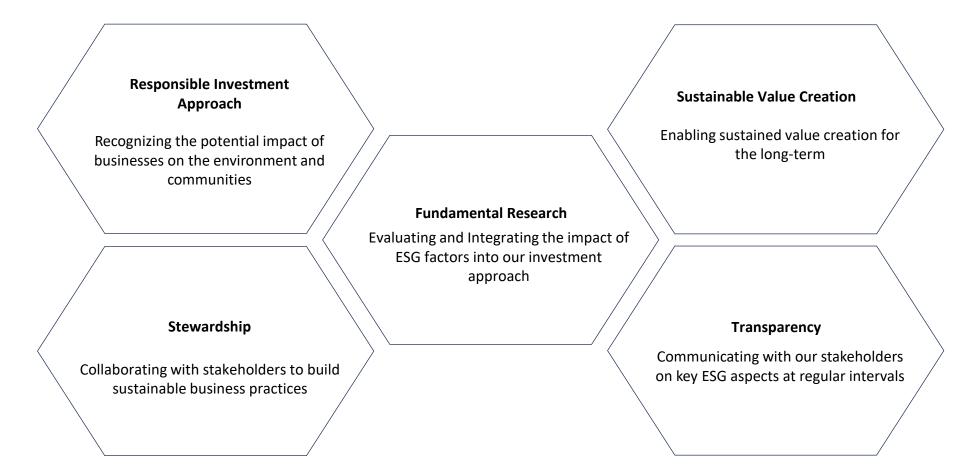


- White Oak's investment approach naturally integrates Environment, Social, and Governance ("ESG") factors in its investment decision-making process
- We value businesses that follow industry-leading environmental practices, demonstrate ethical business conduct and deals fairly with stakeholders
- Sustainable investment strategy preserves long-term shareholder and stakeholder value by balancing financial and commercial analysis with sound ESG practices serving a wider community
- Addressing ESG issues is instrumental in effective mitigation of risks, which in our opinion plays a key role in delivering superior, sustainable and long-term value
- We are committed to ESG and are signatories to **The United Nations-backed Principles for Responsible Investment Initiative (PRI)** since 2019

# **Principles guiding our ESG Framework**



#### Principles guiding a holistic sustainability framework



## **Pillars of ESG Evaluation**



#### **Evaluating businesses on their ESG commitment and processes**

Policy	<ul> <li>Do practices reflect management's commitment towards ESG?</li> <li>Is there a well-defined policy which ensures management oversight?</li> <li>Are internal processes aligned towards driving sustainable growth?</li> <li>Are there stated policies towards environmental protection?</li> </ul>
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Risk Assessment	<ul> <li>What is the risk management framework?</li> <li>Underlying processes and capabilities at identifying potential risks?</li> <li>How well are ESG risks integrated into the overall framework?</li> <li>Is there an organization wide 'risk-culture'?</li> </ul>
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Strategy • H	v well is ESG integrated as a core element of business strategy? ow well are the ESG aspects integrated into the business strategy? the organization capitalizing on unique ESG opportunities? ow is the management incentivized to create value in a sustainable fashion?
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#### Environment

- Effluent treatment processes
- Efficient utilization of natural resources
- Management oversight on environmental performance
- Integration of environmental consideration in product innovation
- Focus on reducing carbon intensity
- Climate change risk assessment and mitigation

#### Social

- Promoting diversity and inclusion
- Health and safety management systems
- Data security and Intellectual Capital protection
- Grievance management systems
- Crisis management and emergency preparedness
- Community development through CSR activities

#### Governance

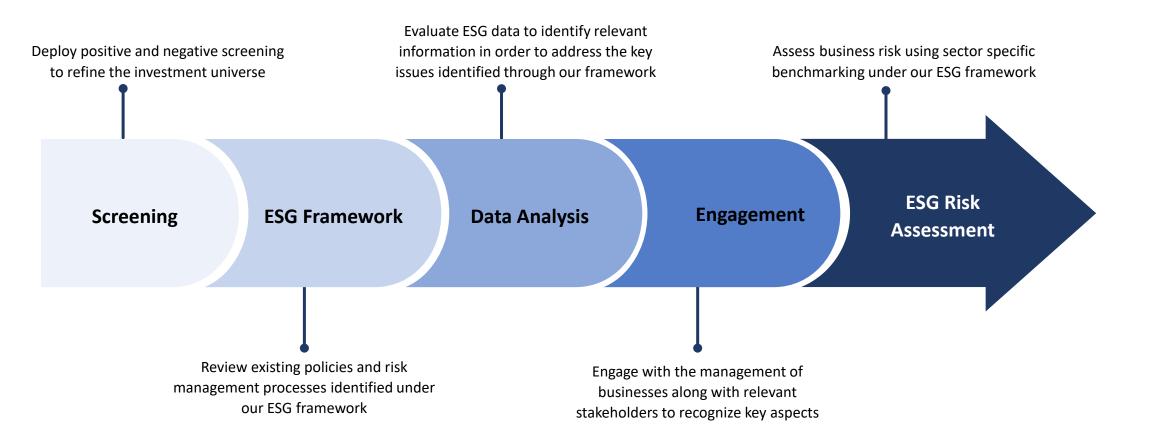
- Economic alignment of management with long term performance
- Related party transactions
- Poor accounting practises
- Executive compensation
- Independence of risk management function
- Compliance management and whistleblower mechanism
- Anti-corruption and bribery and Anti-money laundering

#### Climate Change

- We believe that we have a responsibility towards facilitating a transition to a climate-resilient economy
- We support the recommendations of TCFD and promote increased transparency
- We monitor businesses with a greater exposure to climate-change related risks and their progress towards a low-carbon transition
- We seek to encourage and promote target setting for emissions reduction and enhancement in the level of disclosures

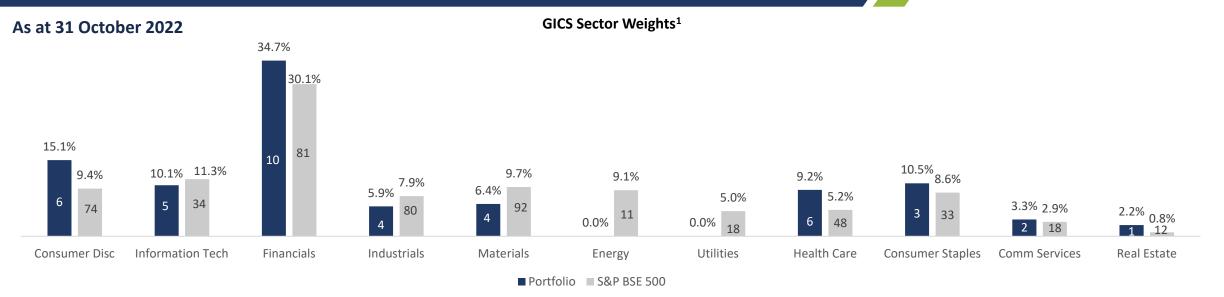
## **ESG Evaluation**



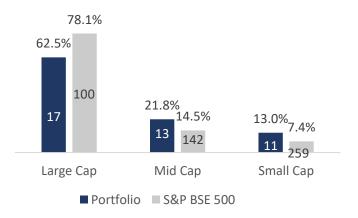


## **Portfolio Composition**





Market Cap Weights<sup>1,2</sup>



<sup>1</sup>The number inside the bars denote the number of companies in each classification. ETF's and Index futures are included in large cap. <sup>2</sup> Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines for Mutual Funds. <sup>3</sup> WhiteOak Research, Bloomberg.

## **Portfolio Performance: White Oak Pioneers Equity ESG Portfolio**



#### 1 September 2021 – 31 October 2022, Net of Fees in INR

	Portfolio	Benchmark % S&P BSE 500 <sup>1</sup>	Excess Returns (bps)	S	S&P BSE 100 Large cap <sup>1</sup>	S&I N
October 2022	2.5%	4.1%	-163		4.7%	
YTD 2022	-3.3%	4.6%	-786		5.5%	
Partial 2021	2.5%	3.1%	-58		2.0%	
Since Inception (CAGR)	-0.7%	6.7%	-734		6.5%	
Since Inception (Cumulative)	-0.8%	7.8%	-859		7.6%	

S&P BSE 100 Large cap <sup>1</sup>	S&P BSE 150 Mid cap <sup>1</sup>	S&P BSE 250 Small cap <sup>1</sup>
4.7%	2.0%	1.8%
5.5%	3.0%	-2.1%
2.0%	5.7%	10.1%
6.5%	7.6%	6.7%
7.6%	8.9%	7.9%

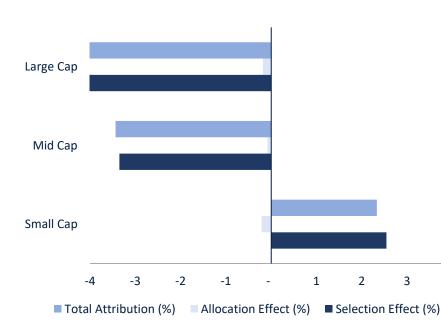
Inception Date: 09 April 2019. <sup>1</sup> All indices are Net Total Return in INR. Performance is net of all fees and expenses (including taxes). Performance shown since 1 Sep 2021 as client monies were managed from this date. Performance related information provided herein is not verified by SEBI. Past performance is not a reliable indicator of future results. CAGR : Compound Annual Growth Rate

## Market Cap Attribution Analysis<sup>1</sup>



Stock selection drives performance : 1 September 2021 – 31 October 2022

Attribution by Market Cap<sup>1</sup>



	Fu	nd	Benchmark				
	Average Weight (%)	Total Return (%)	Average Weight (%)	Total Return (%)	Selection Effect (%)	Allocation Effect (%)	Total Attribution (%)
Large Cap	60.6	2.3	78.1	8.9	-4.1	-0.2	-4.2
Mid Cap	22.0	-10.6	14.6	5.1	-3.4	-0.1	-3.4
Small Cap	11.5	25.0	7.4	2.5	2.5	-0.2	2.3
Cash/Futures/Others	5.9	0.0	0.0	0.0	-	-	0.4
Total	100.0	3.0	100.0	7.9	-4.9	0.0	-4.9

<sup>1</sup>FactSet's Attribution Analysis. Performance is gross of fees, taxes and expenses. Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines for Mutual Funds. Performance related information provided herein is not verified by SEBI.

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## Sector Attribution Analysis<sup>1</sup>



#### Stock selection drives performance : 1 September 2021 – 31 October 2022



<sup>1</sup>FactSet's Attribution Analysis: GICS Classification. Performance is gross of fees, taxes and expenses.

## **Portfolio Performance**



#### Top 10 contributors and detractors for 1 September 2021 – 31 October 2022

Top 10 Contributors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
Fine Organic Industries	0.9	+103.1	+186
Titan Company	6.2	+42.9	+125
Campus Activewear	3.4	+52.7	+100
ICICI Bank	10.4	+27.0	+80
Vedant Fashions	2.5	+60.5	+71
Cholamandalam Inv	3.9	+25.1	+51
Persistent Systems	2.5	+11.7	+31
Go Fashion (India)	1.0	+54.8	+31
Phoenix Mills	2.2	+31.9	+21
Rainbow Childrens Medicare	0.4	+53.6	+12

Top 10 Detractors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
Indigo Paints	1.4	-43.9	-127
CAMS	0.8	-34.6	-79
Coforge	1.4	-25.4	-72
Dr. Lal PathLabs	0.9	-38.3	-62
HDFC Life Insurance	2.4	-24.6	-53
Mphasis	0.5	-27.2	-53
Crompton Greaves Consumer	0.0	-33.7	-52
Metropolis Healthcare	0.6	-41.4	-52
Info Edge India	1.8	-36.7	-50
FSN E-Commerce Ventures	0.5	-47.8	-49

Performance related information provided herein is not verified by SEBI..

## Structure and Key Terms



Investment Approach	White Oak India Pioneers Equity ESG Portfolio					
Structure	Discretionary Portfolio Management Services					
Portfolio Manager	White Oak Capital Management Consultants LLP					
Investment Objective	The objective of the strategy is to achieve long term capital appreciation by primarily investing in 'listed securities' in India. The investment strategy is long only with a bottom-up stock selection approach. The investment philosophy is, that outsized returns are earned over time by investing in great businesses at attractive values. To assess the quality of a business, we seek to determine the long-term sustainability of return on capital, potential scalability of the business, execution capability of the management, and the organization's corporate governance culture. Since sustainability of returns and corporate governance form an important element of our investment philosophy, the investment approach integrates Environment, Social, and Governance ("ESG") factors in decision-making process in selection of any security in the portfolio. Focus would be on businesses with industry-leading environmental compliance practices and those that demonstrate ethical business conduct and fair dealings with stakeholders.					
Minimum Investment	INR 50 lakhs					
Investment Amount &	< INR 10 cr	> INR 10 cr				
Management Fees	2.50% per annum	2.00% per annum				
Exit Load	Nil					
Operating Expenses	At actuals, capped at maximum prescribed by regulations					
Benchmark	S&P BSE 500 TR Index					
Custodian	ICICI Bank, Kotak Mahindra Bank Limited & HDFC Bank Limited					







S&P BSE 250 Small cap<sup>1</sup>

1.8%

-2.1%

59.1%

27.9%

-8.4%

-23.7%

17.7%

10.0%

63.8%

#### 01 September 2017 – 31 October 2022, Net of Fees in INR

	Fund	Benchmark % S&P BSE 500 <sup>1</sup>	Excess Returns (bps)	S&P BSE 100 Large cap <sup>1</sup>	S&P BSE 150 Mid cap <sup>1</sup>
October 2022	1.7%	4.1%	-243	4.7%	2.0%
YTD 2022	-8.5%	4.6%	-1304	5.5%	3.0%
2021	37.8%	31.6%	+615	26.9%	48.6%
2020	38.9%	18.4%	+2049	16.6%	26.3%
2019	13.4%	9.0%	+444	11.8%	0.9%
2018	1.3%	-1.8%	+310	3.0%	-13.0%
Partial 2017	20.6%	9.2%	+1140	7.0%	16.7%
S.I. (Annualised) <sup>2</sup>	18.7%	13.3%	+544	13.5%	14.1%
S.I. (Cumulative) <sup>2</sup>	142.7%	90.5%	+5225	92.2%	98.1%

India Acorn Fund (Cayman): 01 Sept 2017. <sup>1</sup>All indices are Net Total Return. <sup>2</sup> The NAV for 31 October 2022 is based on estimates and hence the performance might be restated post the final valuation. The performance is net of all fees and expenses for Founder class shares at the Master Fund level. Fund performance in INR v/s S&P BSE 500 TR Index. The performance is after accounting for all taxes paid on realized gains but doesn't account for potential taxes on unrealized gains. Please note the published NAV of India Acorn Fund (Cayman) is after adjusting for potential taxes on unrealised gain, and to that extent its performance may differ from the above. Performance is calculated using Net NAV of India Acorn Fund (Cayman). \*White Oak Capital Management acts as an investment advisor to India Acorn Fund Limited. Past performance is not a reliable indicator of future results.



#### As on 31 October 2022, Net of Fees in INR (AIOFAUS ID)<sup>1</sup>

	Fund (AIOFAUS ID)	Benchmark % S&P BSE 500 <sup>2</sup>	Excess Returns (bps)	S&P BSE 100 Large cap <sup>2</sup>	S&P BSE 150 Mid cap <sup>2</sup>	S&P BSE 250 Small cap <sup>2</sup>
October 2022	1.62%	4.09%	-246	4.7%	2.0%	1.8%
YTD 2022	-6.81%	4.55%	-1136	5.5%	3.0%	-2.1%
2021	43.59%	31.63%	+1196	26.9%	48.6%	59.1%
2020	44.71%	18.41%	+2630	16.6%	26.3%	27.9%
2019	13.16%	8.98%	+417	11.8%	0.9%	-8.4%
Since Inception (Annualised)	22.45%	15.81%	+664	15.2%	18.8%	16.8%
Since Inception (Cumulative)	118.56%	76.21%	+4235	72.9%	94.5%	82.2%

Inception Date: 19 Dec 2018. <sup>1</sup> Performance is for Class A shares (Founder class) after accounting for fees and realised taxes. Class A shares are closed for further subscription since 16 July 2019. <sup>2</sup> All indices are Net Total Return in INR, S&P BSE 100 LargeCap TMC (INR) TR Index. The S&P BSE 500 is designed to be a broad representation of the Indian market. Consisting of the top 500 constituents in the S&P BSE AllCap, the index covers all major industries in the India economy. The S&P BSE 100 Large Cap is designed to measure the performance of the 100 and most liquid companies within the S&P BSE 500, as selected by the total market capitalization. The S&P BSE 150 Mid Cap is designed to track the performance of 150 mid-cap companies by total market capitalization, subject to buffers, that are in the S&P BSE 500 but not in the S&P BSE 100 Large Cap. The S&P BSE 250 Small Cap is designed to track the performance of the 250 small-cap companies by total market capitalization within the S&P BSE 500 that are not part of the S&P BSE 100 Large Cap or S&P BSE 150 Mid Cap. Past performance is not a reliable indicator of future results and returns may increase or decrease as a result of currency fluctuations.

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Portfolio Manager: White Oak Capital Management Consultants LLP

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