# WHITE OAK INDIA DIGITAL LEADERS PORTFOLIO

July 2023 Update Portfolio Data as on 30<sup>th</sup> June 2023

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CAPITAL MANAGEMENT

THE ART AND SCIENCE OF INVESTING

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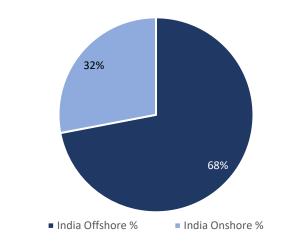


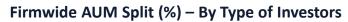
- i. Introduction, Portfolio Manager Profile & Portfolio Strategy
- ii. Investment Culture & Team Structure
- iii. Portfolio Construction & Risk Management
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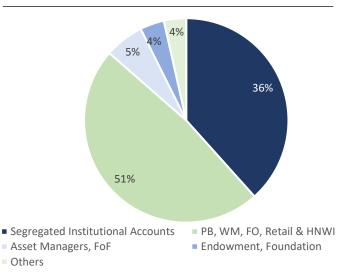
### WhiteOak Group

# THE ART AND SCIENCE OF INVESTING

#### Firmwide AUM Split (%) – By Geography







#### **Overview**

<u>AUM</u><sup>2</sup>: ~ US\$6.1 bn <u>Offices</u>: India, Mauritius, Singapore, Spain, Switzerland and UK

- Founded by Prashant Khemka in June 2017
- Prior to White Oak Prashant served as the CIO and Lead PM of both Goldman Sachs India since March 2007, and Global Emerging Markets Equity since June 2013
- Research underpinned on a 'proprietary analytical model'<sup>1</sup> honed over two decades; replicable across markets and businesses
- Performance first culture built-upon:
  - (a) team of sector experts with global experience
  - (b) bottom-up stock selection philosophy
  - (c) disciplined fundamental research
  - (d) balanced portfolio construction

<sup>1</sup>Trademarked as OpcoFinco<sup>™</sup> framework . <sup>2</sup>AUM as of 30 June 2023.

### Founder's Profile and Track Record

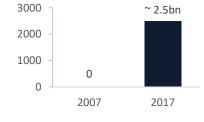


#### Extensive investing record across India, GEM and the US

- Prashant joined Goldman Sachs Asset Management (GSAM) in 2000 in the US Growth Equity team
- In 2004, he became Senior PM and Co-Chair of the Investment Committee on the US Growth Equity team which managed US\$25 bn
- Returned to Mumbai in 2006 to start GSAM India business, where he served as CIO and CEO / Co-CEO until 2017
- In 2013, Prashant moved to Singapore as CIO and Lead PM of both India and Global Emerging Markets
- Directly managed more than US\$5.0 bn out of the US\$6.5 bn managed by his team
- Prashant and the funds managed by him at GSAM earned several awards including Citywire AAA rating and FundCalibre Elite rating

#### **CIO and Lead PM of GS India Equity**

- Prashant launched GS India Equity strategy in March 2007 with US\$ 5.0mn seed capital from Goldman Sachs
- Scaled GS India Equity business to US\$2.5 bn with distribution across multiple channels in Europe, Asia, and USA
- Since inception the strategy delivered peer group leading cumulative 265.8% gross US\$ returns<sup>1</sup> vs. 66.1% for its benchmark



GSAM India Equity AUM (US\$ mn)

<sup>1</sup>Past performance Gross of Fees in US\$ for GS India Equity Portfolio. <sup>2</sup>Past performance Gross of Fees in US\$ for GS EM Equity Portfolio.

"Past performance is not a reliable indicator of future results and returns may increase or decrease as a result of currency fluctuations. There can be no assurance that comparable results can be achieved or that similar investment strategy can be implemented or that investment objectives can be achieved."

#### CIO and Lead PM of GS GEM Equity

- Prashant took over as CIO and Lead PM of GS GEM Strategy in 2013 with approximately US\$600 mn in total assets
- Scaled GEM business to US\$2.6 bn with distribution across multiple channels in Europe, Asia and USA
- During his tenure, the strategy delivered peer group leading cumulative 36.3% gross US\$ returns<sup>2</sup> vs. 13.1% for its benchmark





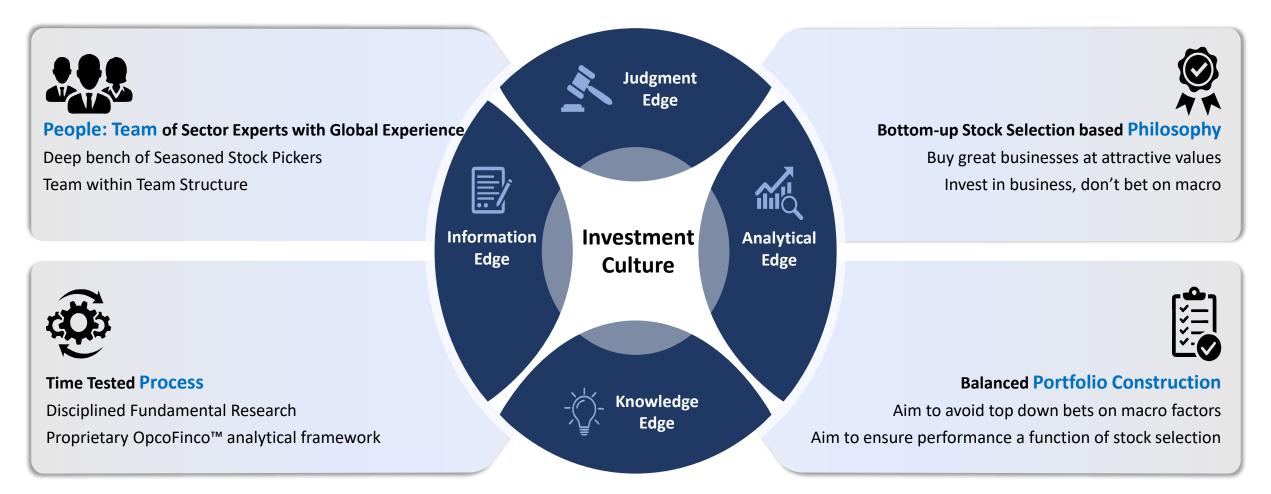


Investment Culture: Team, Philosophy, Process & Portfolio Construction

#### **Focused Investment Culture**



#### **Performance first**



#### **Our Team**



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Well resourced team with experience across emerging and developed markets

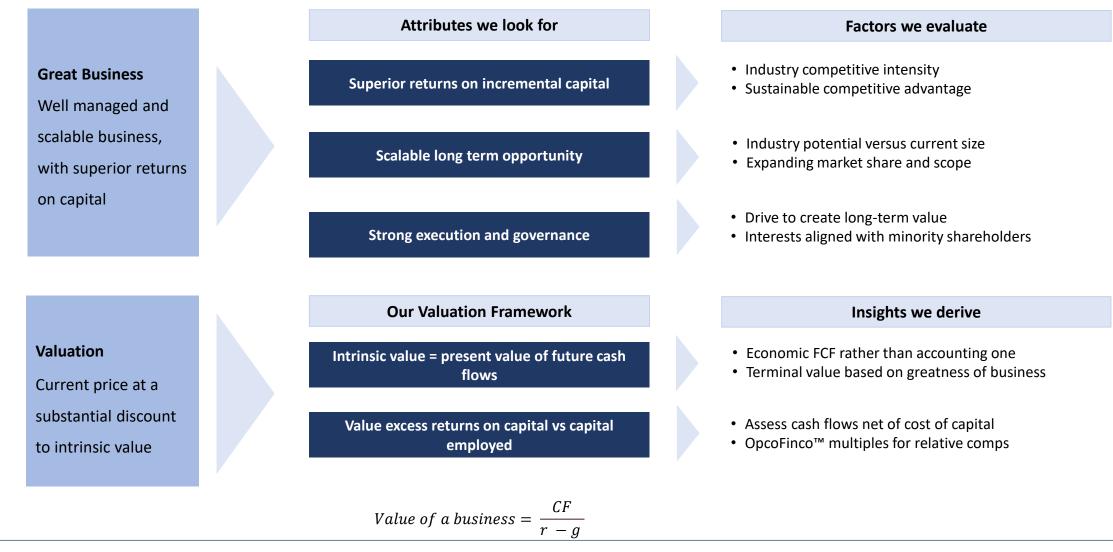


<sup>1</sup>Employees of White Oak Capital Partners Pte Ltd. <sup>2</sup>WhiteOak Capital AMC <sup>3</sup>White Oak Capital Management Consultants LLP (WOCM); WOCM and White Oak Capital AMC provides non-binding, non-exclusive and recommendatory investment advisory services to White Oak Capital Partners Pte. <sup>4</sup>White Oak Capital Management (Spain), Sociedad Limitada <sup>5</sup>Acorn Asset Management Ltd <sup>6</sup>Fleet Street Global Investment Adviser LLP<sup>7</sup>The Ratings are based on the manager's three-year risk-adjusted performance across all funds the manager is managing to 31 May 2023

### **Investment Philosophy**

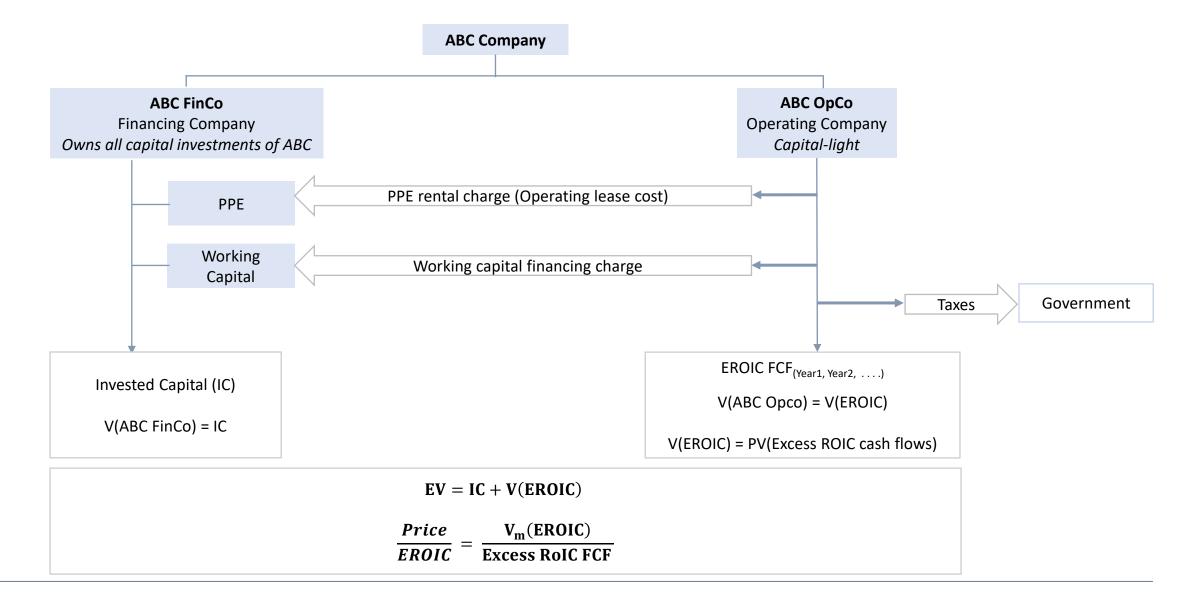


#### Outsized returns can be earned over time by investing in great businesses at attractive valuations



### **OpcoFinco™ Framework**





### **Investment Philosophy**



#### Aim to avoid businesses with weaker characteristics

Poor										
corporate governance										

Siphoning of cash or value

Manipulation of stock prices

Unethical business practices

**Misaligned** interests

<u>Examples</u> Numerous across sectors Certain commodity companies Weak returns on incremental capital

Excessive competition in capitalintensive industry

Misallocation of capital

Empire building

<u>Examples</u> Conglomeration without capabilities

#### Substitution or obsolescence risk

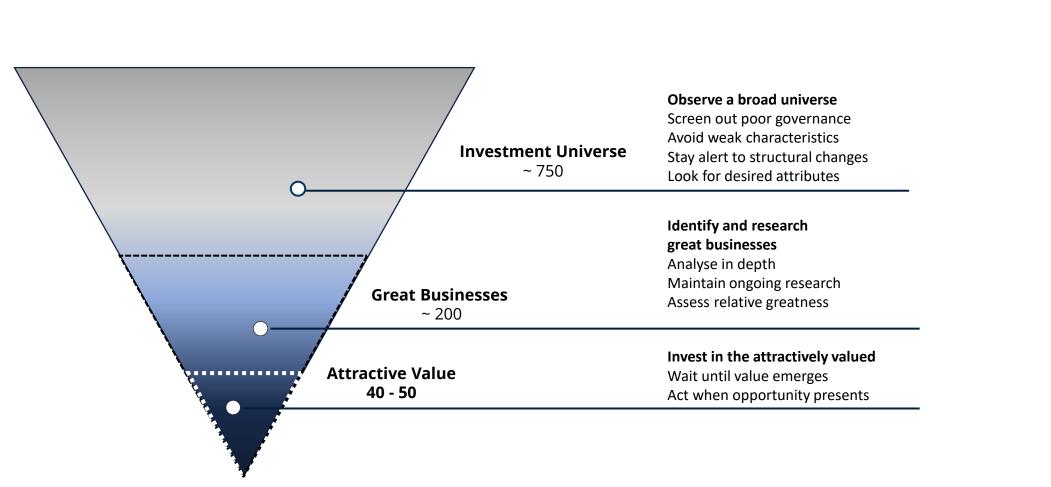
Existential threat from technological developments

Examples Print media from online Wind energy from solar Combustion engine from electric vehicles

Beware of value traps

### **Investment Process**

We distil from a broad investible universe





#### **Investment Process**



#### We aim to avoid misgoverned companies

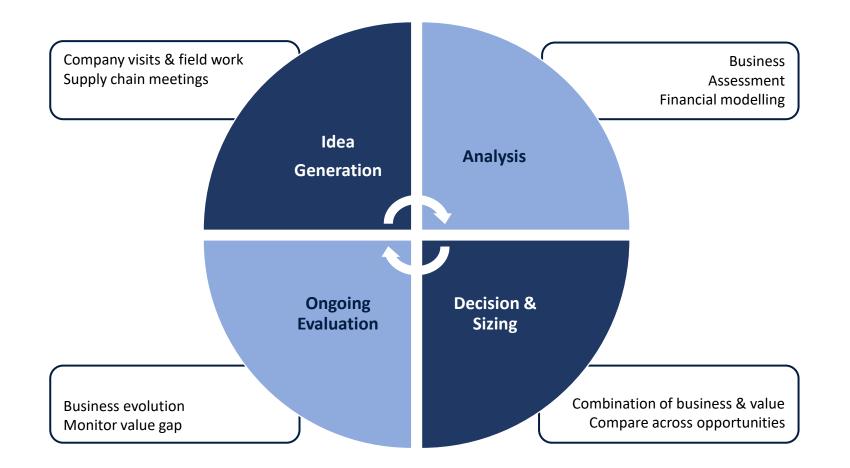


He that lieth down with dogs shall rise up with fleas – Benjamin Franklin

### **Investment Process**



#### We aim to adhere to a time tested analytical framework in a disciplined manner



Keep perspective of business cycles, rather than accounting years





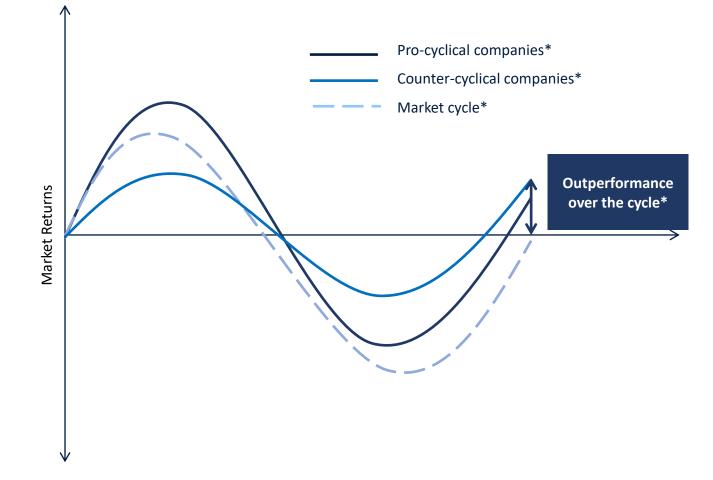
## Portfolio Construction & Risk Management

### **Portfolio Construction & Risk Management**



#### We aim to ensure performance is a result of skill rather than chance

- Balanced portfolio of select companies agnostic to benchmark
- Focus on ensuring alpha generation is a function of **stock selection**
- Aim to consciously **avoid market timing** or **sector rotation** or other such top-down bets
- Understand, monitor, and aim to contain residual factor risks that are by-product of stock selection
- Typical exposure limits
  - Single stock: 10% at market value
  - Single promoter group: 25%



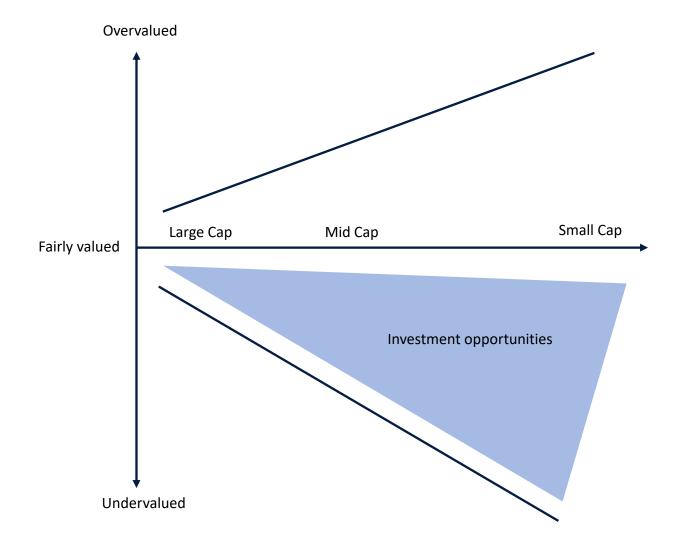
We never forget that in macro, we only have hunches: in the micro, we can develop justifiably deep conviction - Seth Klarman

\*For Illustration Purpose only

### **Opportunity Funnel**



Higher inefficiencies in mid and small cap

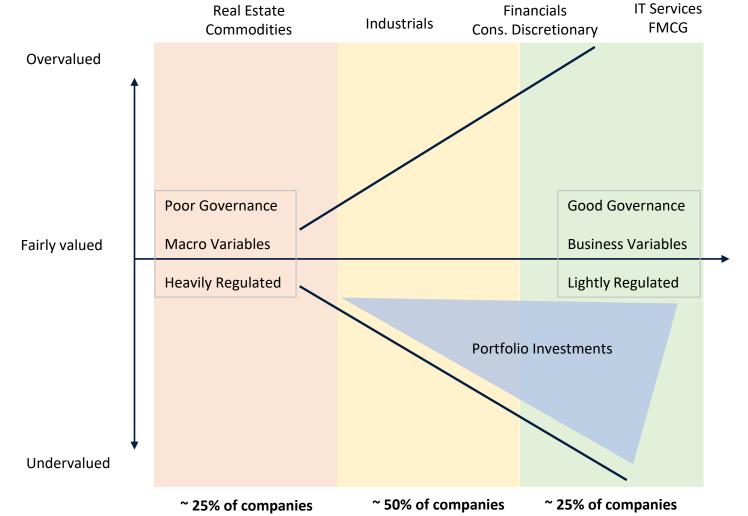


Large, Mid and Small cap categorization as per the Securities and Exchange Board of India

### **Opportunity Funnel**



#### No sanctity of cash flows or valuations of poorly governed companies



#### Note:

Graphical representation is for illustration purpose only and not supposed to be precise or accurate.

For example, not all real estate companies are poorly governed, and not all IT Services companies are wellgoverned.

### White Oak Digital Leaders Portfolio





Invest in the technology, innovation and digital leaders of tomorrow.

### White Oak India Digital Leaders Portfolio



**Objective**: To invest in companies that are emerging as leaders in the digital era by being at the forefront of innovation and technology implementation in their respective sectors.

#### Benchmark: S&P BSE 500 TR

Indicative portfolio constituents: 80% by portfolio weight	Representative sectors*
Leaders in adopting technology in their businesses	All sectors
Investing in new technologies like AI, Blockchain, Machine Learning, AR, VR	Tech Services, New-age
Delivering world-class customer experience through new channels	Consumer Internet, Financials, Healthcare
Enabling 'Digital India' and developing products for the digital ecosystem	Financials, Industrials, Mfg.
Spearheading R&D in their respective sectors	Pharma, Chemicals, Auto
Adding strong industrial automation capabilities	Industrials

\* Indicative list only

### **Portfolio Outline**

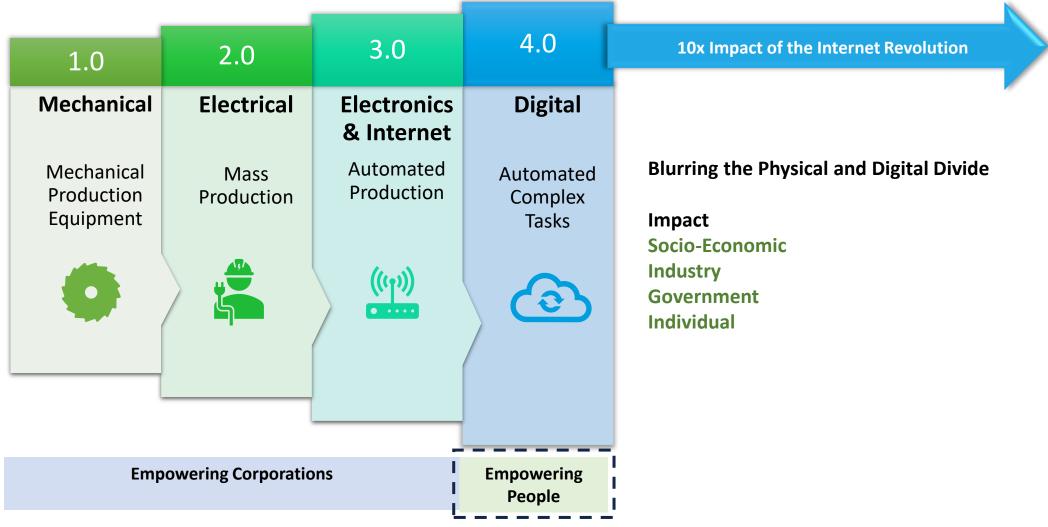


Key Constituents	Representative sectors*
	Technology Services
Building technology and facilitating innovation for India and the world	Software
	New-Age Tech
New-age disruptive business models	Consumer, Retail and D2C brands
	Platform Businesses
	Healthcare
	Industrials
Incumbents emerging as tech leaders via digital adoption and R&D	Financial Services
	Green Tech

### The 4<sup>th</sup> Industrial Revolution



Characterized by a fusion of technologies that is blurring the lines between the physical, digital, and biological spheres



Source: World Economic Forum

### **Evolution of Technology Spends**



The pandemic has accelerated the adoption of digital technologies across sectors, by several years



 Wave of core banking software upgrades From Mid-2000s to 2015

Enterprises

 outsourcing the
 running of their
 day-to-day business
 processes and
 management of IT
 networks to ensure
 business continuity

Since 2015

 Accelerating adoption of digital technologies across industries

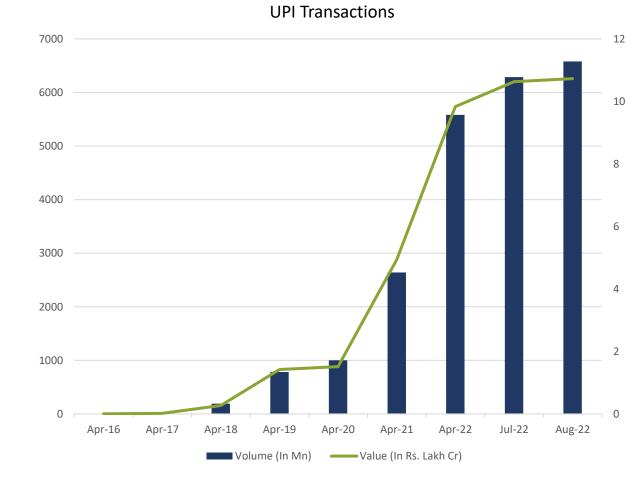
## **Evolution of Digital Banking in India**



Key enabler at the centre of India's transformed digital payment landscape is the JAM Trinity - Jan Dhan, Aadhaar and Mobile.

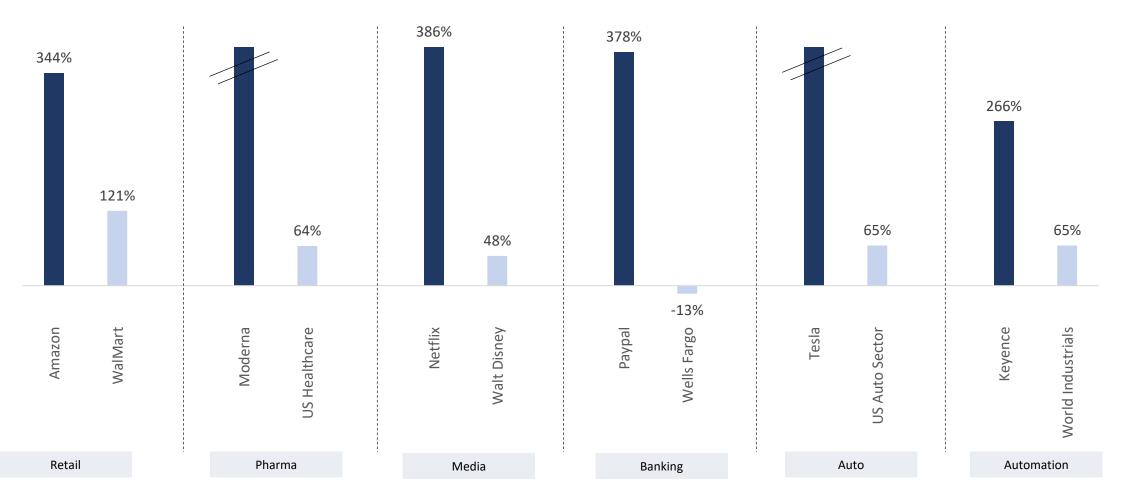
Some Components of Digital Banking Ecosystem

Banks	<ul><li>ICICI Bank</li><li>HDFC Bank</li></ul>
Digital Banking	• YONO by SBI • 811 Kotak Mahindra Bank
Big Tech	<ul> <li>PhonePe</li> <li>Gpay</li> <li>Amazon Pay</li> </ul>
SME Neo Banks	• Razorpay • Zaggle
India Stack (Open API)	<ul><li>Digilocker</li><li>UPI</li></ul>
Network	<ul> <li>RuPay</li> <li>Visa</li> <li>Mastercard</li> </ul>



### Digital Leaders Have Led Shareholder Wealth Creation Across Sectors



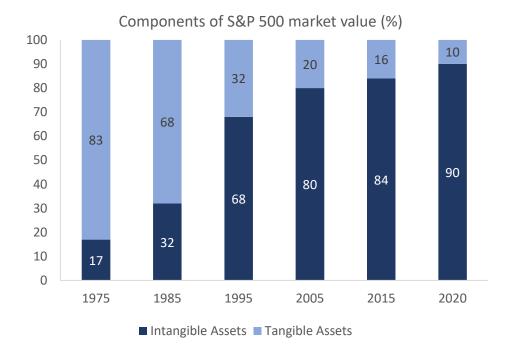


Cumulative 5 years performance (2016-2021)

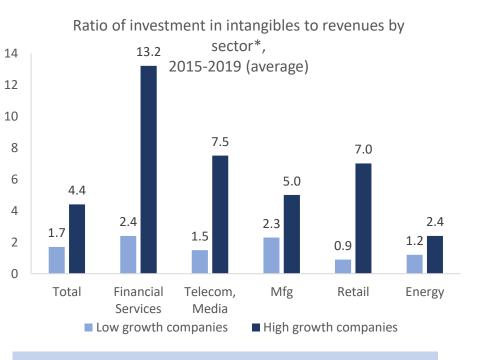
Source: Bloomberg, White Oak Research

#### Globally Value is Shifting From 'Physical' to 'Digital'





Intangible assets are the primary source of economic value



High growth companies use high investment in intangibles to outgrow the market

Source: Ocean Tomo, McKinsey, \* Median by sector, White Oak

#### **Emerging Opportunities in Consumer Discretionary**



Attribute	Staples	Discretionary	<ul> <li>Diverse Set of Consumer Discretionary Businesses</li> <li>There is a diverse set of sub-sectors or subcategories.</li> </ul>
Basic consumption driver	Need	Want/Desire/Aspiration	<ul> <li>Very rich diversity that touches all aspects of a household consumer's life.</li> </ul>
Role of shopping experience	Low/Medium	High	<ul> <li>Premiumization in Discretionary Segment</li> <li>For a 100-gram bar of soap, the range of soaps available in the material</li> </ul>
Personalization spectrum	Narrow	Wide	<ul> <li>is between Rs. 20 to Rs. 100.</li> <li>Sports shoes or sneakers available in the market, one can ge</li> </ul>
Premiumization potential	Low/Medium	Very high	<ul> <li>Rs. 200 and can go as high as Rs. 20,000</li> <li>So discretionary categories have a significant part of value coming</li> </ul>
ROCE range	Narrow	Wide	premium products.
Leverage to disposable income growth	Low	Very high	<ul> <li>Fast Growing Economy and Discretionary Spending</li> <li>When disposable income grows in an economy, Staples has leverage.</li> </ul>
Leads to			<ul> <li>Discretionary categories tend to have a significantly higher multi making it very interesting in a fast-growing economy that we all ex India to be for many years</li> </ul>
Value creation skew between companies	Low/Medium	High	
ource: White Oak, For illustrative purposes only			

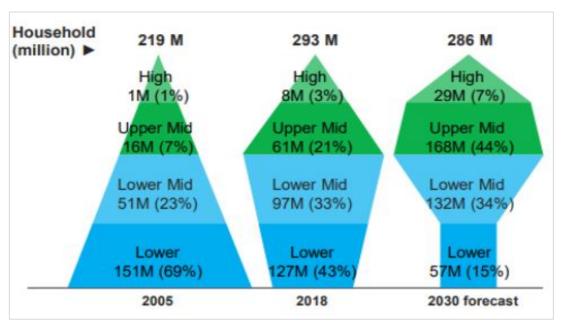
for alpha generation!

### **India and Consumer Discretionary**



Three core drivers make the Consumer Discretionary space attractive

- Income pyramid in the country, which will move from a pyramid to a diamond, and that's the basic expectation that we will have a significantly larger middle class in the country. The aspirant or the struggler class will shrink in absolute terms and become a much lower share of the population over time.
- The cost of Internet access has decreased, which has led to a significant increase in internet penetration, which has fuelled aspirations.
- The last one is the **young population**.



The investable universe in India has expanded significantly in this space, and several consumer discretionary names are in S&P BSE 500. In September 2012, 35 consumer discretionary stocks were split roughly equally between autos and ex-autos. If one looks at the same today, there are 71 consumer discretionary stocks, out of which 43 are non-auto, with several listings in several niche segments.

Source: WhiteOak, World Economic Forum, BofA Global Research

# However, FIIs have been selling relentlessly from Emerging Markets

The aggressive rate hikes by the US Federal Reserve and central banks in Europe

FIIs have been selling due to the following reasons

• Rising inflation globally



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Most of the FPI Selling happened from these 3 sectors

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#### Source: NSDL



#### **Key characteristics**

	Portfolio	Sensex
Number of Holdings	31	30
Weighted Avg Market Cap	US \$24.3 bn	US \$82.9 bn
FY23 ROE	20.7%	13.5%
FY24 OpcoFinco™ P/FCF	37.2x	35.7x
FY25 OpcoFinco™ P/FCF	31.6x	30.9x
FY24 P/E	27.6x	21.3x
FY25 P/E	23.6x	18.7x
Projected Revenue 3 year cagr	14.7%	9.5%
Projected Earnings 3 year cagr	16.4%	12.9%

The valuations reflect value of a portfolio on the basis of its fundamentals

At WhiteOak, our analytical framework and valuation approach is cash flow centric and we pay special attention to cash-flow based metrics such as free cash flow conversion, unlevered free cash flow, capital lite cash flows, and multiples based on these cash flows.

Our proprietary OpcoFinco<sup>™</sup> valuation framework and bottom-up research is the foundation of our process and we seek to generate vast majority of our returns from our rigorous stock selection process.

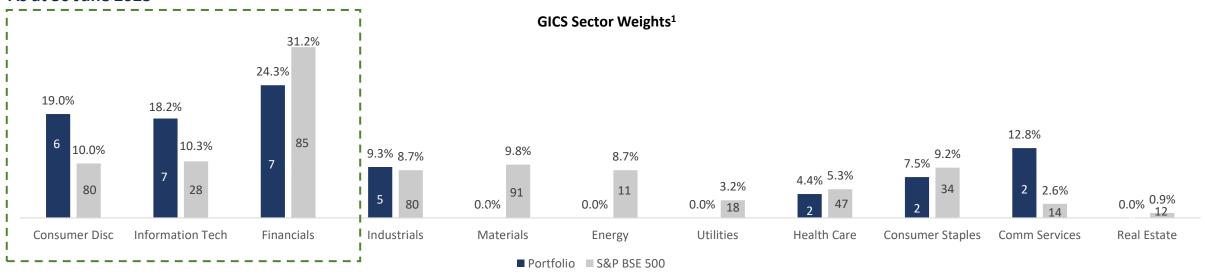
As can be seen from the table alongside, the return on equity, revenue and earnings growthof the portfolio is significantly higher than BSE SENSEX.

WhiteOak Research, Bloomberg. As of June 30, 2023

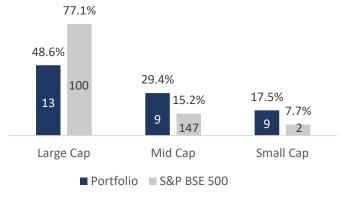
### **Portfolio Composition**



As at 30 June 2023



More than 70% of the opportunities we end up finding in Financial , Information Tech and Consumer Discretionary



<sup>1</sup>The number inside the bars denote the number of companies in each classification. ETF's and Index futures are included in large cap. <sup>2</sup> Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines for Mutual Funds. <sup>3</sup> WhiteOak Research, Bloomberg.

#### **Portfolio Performance: White Oak India Digital Leaders Portfolio**



#### 5 January 2022 – 30 June 2023, Net of Fees in INR

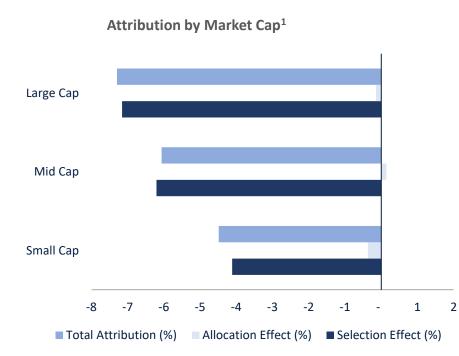
	Portfolio	Benchmark % S&P BSE 500 <sup>2</sup>	Excess Returns (bps)	Nifty India Digital <sup>1</sup>	S&P BSE 100 Large cap <sup>1</sup>	S&P BSE 150 Mid cap <sup>1</sup>	S&P BSE 250 Small cap <sup>1</sup>
June 2023	4.3%	4.3%	+4	6.6%	3.7%	5.9%	6.5%
QTD 2023	16.2%	13.2%	+301	16.3%	11.7%	17.6%	20.3%
YTD 2023	9.0%	6.8%	+226	13.3%	5.2%	12.1%	13.1%
Since Inception (CAGR)	-9.4%	6.0%	-1537	-11.7%	5.2%	9.6%	6.5%
Since Inception (Cumulative)	-13.6%	9.0%	-2259	-16.8%	7.8%	14.5%	9.9%

<sup>1</sup>All indices are Net Total Return in INR. Performance is net of all fees and expenses (including taxes). Performance shown since 5 January 2022 as client monies were managed from this date. Performance related information provided herein is not verified by SEBI. Past performance is not a reliable indicator of future results. Please note that performance of your portfolio may vary from that of other investors and that generated by the Investment Approach across all investors because of 1) the timing of inflows and outflows of funds; and 2) differences in the portfolio composition because of restrictions and other constraints. Performance relative to other Portfolio Managers within the selected Strategy : <u>Click Here</u>. <sup>2</sup>Based on SEBI and APMI guidelines, the Benchmark of the Portfolio Approach is changed to S&P BSE 500 TRI w.e.f. April 1, 2023. CAGR : Compound Annual Growth Rate

### Market Cap Attribution Analysis<sup>1</sup>



Stock selection drives performance : 5 January 2022 – 30 June 2023



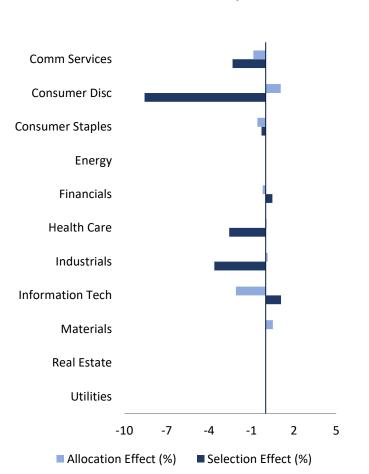
	Port	folio	Bench	imark	Attribution			
	Average Weight (%)	Total Return (%)	Average Weight (%)	Total Return (%)	Selection Effect (%)	Allocation Effect (%)	Total Attribution (%)	
Large Cap	61.0	-2.7	78.3	9.0	-7.2	-0.1	-7.3	
Mid Cap	21.9	-20.3	14.3	9.8	-6.2	0.1	-6.1	
Small Cap	13.6	-21.9	7.4	6.3	-4.1	-0.4	-4.5	
Cash/Futures/Others	3.4	0.0	0.0	0.0	-	-	0.3	
Total	100.0	-8.6	100.0	9.0	-17.5	-0.1	-17.6	

<sup>1</sup>FactSet's Attribution Analysis. Performance is gross of fees, taxes and expenses. Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines for Mutual Funds. Performance related information provided herein is not verified by SEBI.

### Sector Attribution Analysis<sup>1</sup>



#### Stock selection drives performance : 5 January 2022 – 30 June 2023



Sector	Portf	folio	Bench	nmark		Attribution	
	Average Weight (%)	Total Return (%)	Average Weight (%)	Total Return (%)	Selection Effect (%)	Allocation Effect (%)	Total Attribution (%)
Comm Services	11.3	-21.3	2.8	-1.9	-2.3	-0.9	-3.2
Consumer Disc	21.5	-23.0	9.0	22.3	-8.6	1.1	-7.5
Consumer Staples	5.9	29.3	8.4	35.8	-0.3	-0.6	-0.9
Energy	0.0	0.0	9.4	7.4	0.0	0.0	0.0
Financials	26.0	15.3	30.0	13.6	0.5	-0.2	0.3
Health Care	4.1	-45.4	5.2	0.6	-2.6	0.1	-2.5
Industrials	8.7	-13.7	7.9	27.1	-3.6	0.1	-3.5
Information Tech	19.0	-14.5	12.0	-18.8	1.1	-2.1	-1.0
Materials	0.0	0.0	10.1	2.9	0.0	0.5	0.5
Real Estate	0.0	0.0	0.8	7.4	0.0	0.0	0.0
Utilities	0.0	0.0	4.4	0.1	0.0	0.0	0.0
Cash/Futures/Others	3.4	0.0	0.0	0.0	-	-	0.3
Total	100.0	-8.6	100.0	9.0	-15.9	-1.7	-17.6

Attribution by Sector

<sup>1</sup>FactSet's Attribution Analysis: GICS Classification. Performance is gross of fees, taxes and expenses.

### **Portfolio Performance**



#### Top 10 contributors and detractors for 5 January 2022 – 30 June 2023

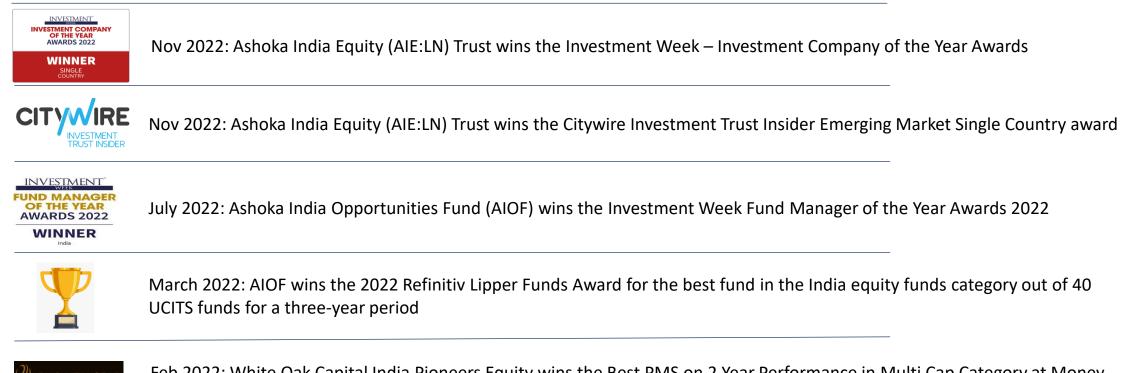
Top 10 Contributors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
Cholamandalam Investment	5.8	+102.0	+333
ICICI Bank	8.5	+19.3	+82
Titan Company	8.6	+18.7	+71
Kaynes Technology India	2.0	+56.7	+58
Nestle India	6.1	+13.0	+50
ABB India	1.8	+54.2	+47
Persistent Systems	3.7	+8.6	+45
Syngene International	1.8	+35.6	+36
Data Patterns (India)	1.2	+44.6	+33
Hindustan Unilever	1.3	+13.5	+26

Top 10 Detractors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
FSN E-Commerce Ventures	3.4	-56.4	-432
Dixon Technologies (India)	0.0	-49.1	-195
Metropolis Healthcare	0.0	-57.9	-191
Info Edge India	9.2	-19.8	-177
Saregama India	3.5	-21.8	-163
Dr. Lal PathLabs	2.6	-40.6	-153
Mphasis	0.0	-40.2	-119
Bajaj Finserv	2.7	-15.0	-119
L&T Technology Services	0.9	-31.9	-113
Coforge	4.7	-18.9	-112

Performance related information provided herein is not verified by SEBI..

## Recent awards won by WhiteOak Group





Feb 2022: White Oak Capital India Pioneers Equity wins the Best PMS on 2 Year Performance in Multi Cap Category at Money Managers Awards 2022 by PMS AIF World



Nov 2021: AIOF wins the 2021 HFM Asia Performance Award for the best UCITS fund

Source: White Oak, There is no guarantee that similar awards will be obtained by White Oak with respect to existing or future funds or transactions.

### Structure and Key Terms



Investment Approach	White Oak India Digital Leaders Portfolio	
Structure	Discretionary Portfolio Management Services	
Portfolio Manager	White Oak Capital Management Consultants LLP	
Investment Objective	The objective of the strategy is to achieve long term capital appreciation by primarily investing in 'listed securities' in India. The investment strategy is long only with a bottom-up stock selection approach. The investment philosophy is, that outsized returns are earned over time by investing in great businesses at attractive values. A great business, in our view, is one that is well managed, scalable, and generates superior returns on incremental capital. Valuation is attractive when the current market price is at a substantial discount to intrinsic value.	
Minimum Investment	INR 50 lakhs	
Investment Amount & Management Fees	< INR 10 cr	> INR 10 cr
	2.50% per annum	2.00% per annum
Exit Load	Nil	
Operating Expenses	At actuals, capped at maximum prescribed by regulations	
Benchmark	S&P BSE 500 TR	
Custodian	ICICI Bank, Kotak Mahindra Bank Limited and HDFC Bank Limited	





\*The following case studies are illustrative examples only. The illustrated companies included here may or may not necessarily be held in any portfolio at any time in the past or currently.

### **Case Studies\* - Cholamandalam Investment and Finance**





### One of India's leading Non-Banking Finance Companies (NBFCs)

- Cholamandalam Investment and Finance (CIFC) is a non-banking financial company (NBFC) belonging to the Chennai-based Murugappa Group. It primarily operates in vehicle finance (including CVs, PVs, 2W and 3Ws), home equity, and affordable home loans category. In terms of customer profile, it caters predominantly to single truck owners and small fleet owners, self-employed non-professionals and MSME businesses in semi-urban and rural India.
- CIFC's strength lies in its ability to reach such customers in rural and semi-urban markets and its ability to underwrite and collect from customers whose income streams are relatively less predictable.
- The company is also scaling up in three new segments Consumer & Small Enterprise Loan, Secured Business & Personal Loan and SME Loan business which are likely to be additional growth drivers going forward.



<sup>\*</sup>The following case studies are illustrative examples only. The illustrated companies included here may or may not necessarily be held in any portfolio at any time in the past or currently.

# **Case Studies\* - Infoedge**



# info**edge**

### India's leading classifieds company

- Infoedge's Naukri.com is India's dominant online jobs portal with 70%+ traffic share. It also owns 99acres.com which is the No. 1 online real-estate classifieds portal with 50% traffic share
- India's low internet penetration provides a long runway of growth for these dominant classified businesses
- Management has an excellent track record of execution. It has also made investments in India's leading food delivery company (Zomato), and India's top online policy aggregator (Policybazar)

# (naukri,com



\*The following case studies are illustrative examples only. The illustrated companies included here may or may not necessarily be held in any portfolio at any time in the past or currently.

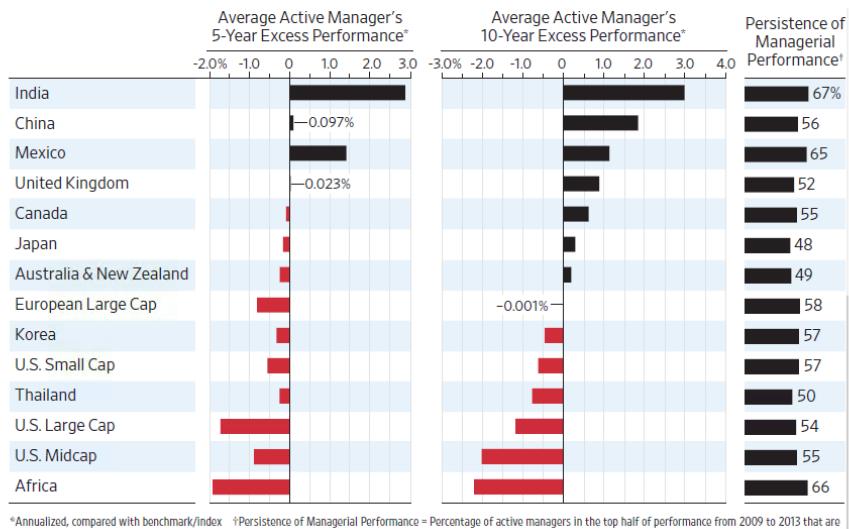




Investment Case for Indian Equities

### Alpha Opportunity – Most Compelling Reason to Invest





in the top half of performers from 2014 to 2018

Source: The Wall Street Journal.

# The Long-term Case for Indian Equities

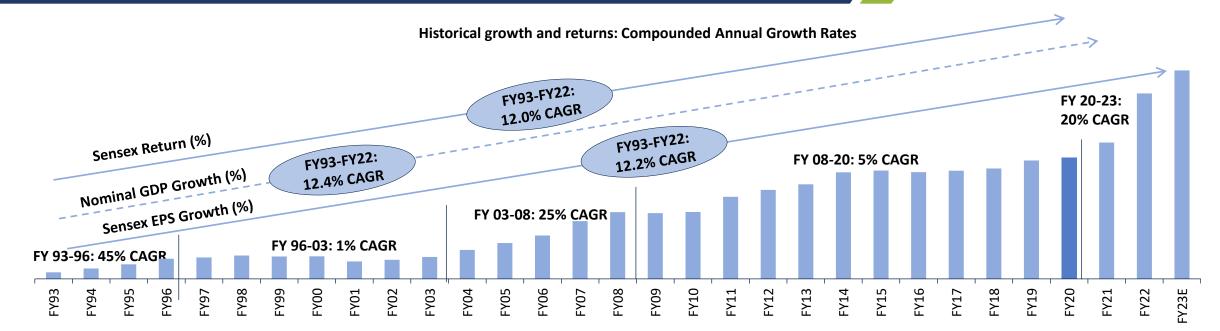


Economic evolution 2022 US\$3.2tn: 5 <sup>th</sup> largest 2030est. US\$6tn: 3 <sup>rd</sup> largest	<ul> <li>Once in an era transformation</li> <li>Multi-generational opportunity</li> </ul>
Strong domestically driven growth Consumption = 58% of GDP	<ul> <li>Key driver for global growth over coming years</li> <li>Attractive demographics, domestic consumption and investment</li> </ul>
Profitable and diverse corporate universe 20-year RoE=17%	<ul> <li>Superior corporate profitability, superior asset mix</li> <li>Entrepreneurially driven capital allocation</li> </ul>
Institutional infrastructure of a mature democracy Net Democracy score 9/10*	<ul> <li>Independent Central Bank, Election Commission and Judiciary</li> <li>Strong property rights under a Common Law system</li> </ul>

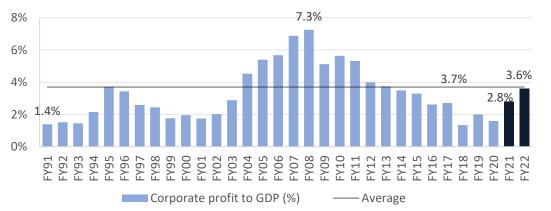
Source: White Oak; 2030 estimates from CEBR (The Centre for Economics and Business Research), \* As per Polity Database. GDP = Gross Domestic Product

# **Corporate Earnings**





**Corporate Profits as a Percentage of GDP** 



Average Return on Equity from 2002-2022

India	16.5%
Asia Pacific ex-Japan	12.0%
Emerging Markets	12.5%
World	11.2%

Source: Motilal Oswal Institutional Research, Spark, Bloomberg, White Oak Research; As at March 2023; CAGR refers to Compounded Annual growth Rate, EPS= Earnings per share, FY=Fiscal Year (ending March). GDP = Gross Domestic Product, FY23 GDP estimate as per the CSO (Central Statistical Office, Government of India).

# Healthy trend in earnings trajectory



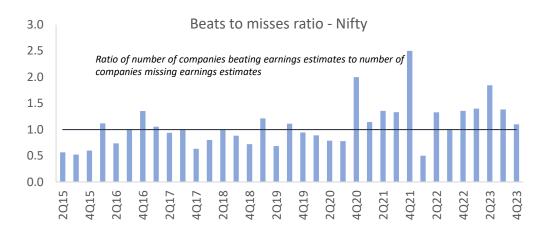
### FY23td earnings growth at 13% YoY



### FY22 earnings growth the best since FY04



Earnings surprises continue albeit at a slower pace



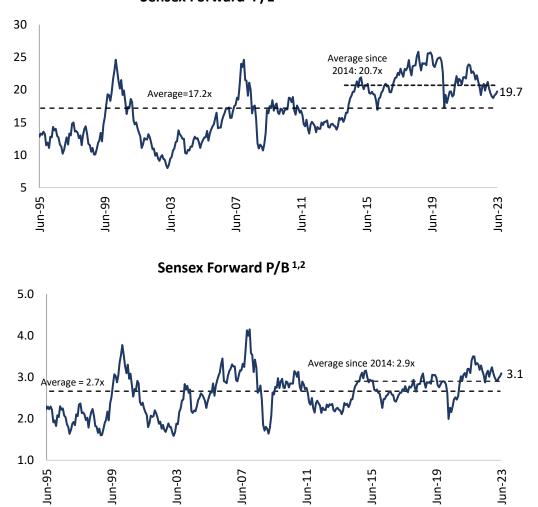
### India's earnings growth relatively more stable



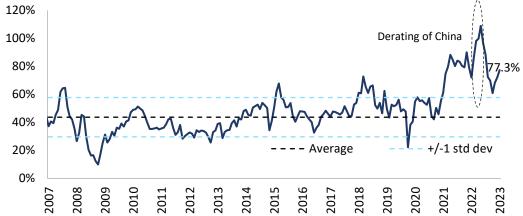
Source: Credit Suisse, Morgan Stanley, Motilal Oswal, UBS, White Oak; As at June 2023; 1H refers to First half, FY refers to Fiscal year (ending March) CY refers to calendar year (ending barch). YoY refers to year over year growth; Q1F12 refers to Q1 or Apr-Jun quarter of 2011 (fiscal year ending March 2012) and so on. Economic and market forecasts presented herein reflect a series of assumptions and judgments as of the date of this presentation and are subject to change without notice.

# **Valuation History**

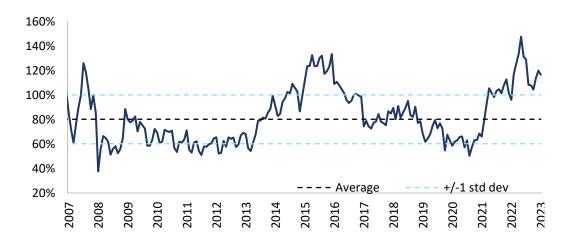
Sensex Forward P/E<sup>1,2</sup>



MSCI India P/E premium over MSCI EM %<sup>2,3</sup>



MSCI India P/B premium over MSCI EM %<sup>2,3</sup>

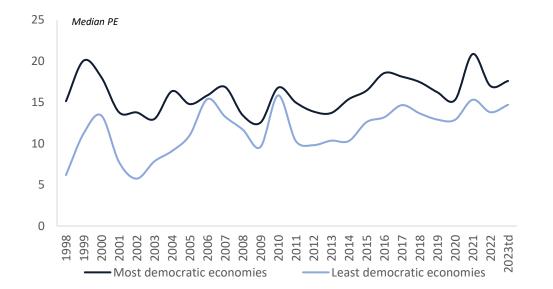


Source: Bloomberg, Motilal Oswal Institutional Research, Credit Suisse. <sup>1</sup>As at June 2023. <sup>2</sup> Sensex is the benchmark index of India's Bombay Stock Exchange (BSE). The Sensex is comprised of 30 of the largest and most actively-traded stocks on the BSE, providing a gauge of India's economy. <sup>3</sup>The MSCI India Index is designed to measure the performance of the large and mid cap segments of the Indian market.

### **Democracy and SOE composition impact PE multiples**



PE differential – Most and Least Democratic countries



Sample list of countries that are most democratic (Net Democracy score >= 8)	India, Taiwan, Indonesia, South Africa, Poland, Brazil, Chile
Sample list of least democratic	China, Egypt, Ukraine, Russia,
economies (Net Democracy score < 5)	Saudi Arabia, Turkey

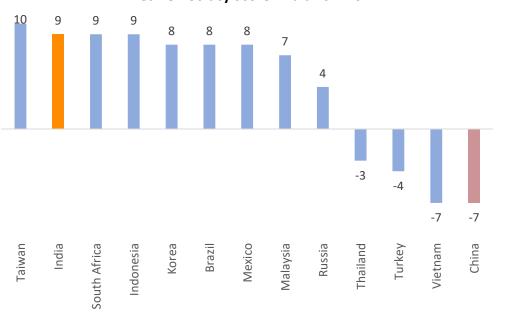
PE differential among EM universe – SOE vs non SOE



Source: Polity Project Database, Factset, data updated till June 2023

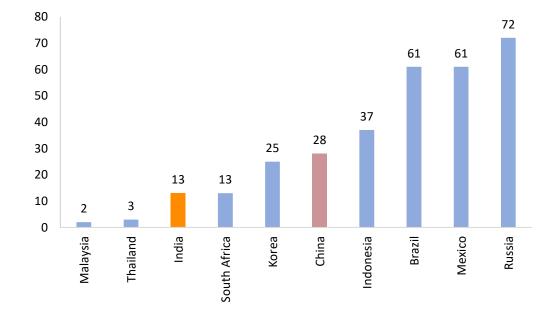
## Democratic Institutions and Minority Protection - India vs EM peers





### Net Democracy Score- India vs EMs

Minority Investor Protection Rank – India vs EMs



Source: World Bank Doing Business Report 2020, Polity Project database

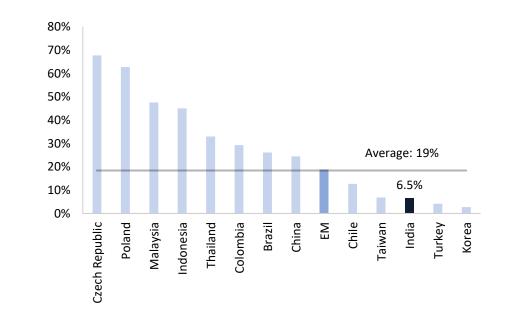
.\* Net Democracy Score = Polity score obtained by deducting autocracy score from democracy score. In the Polity database, countries are rated between -10 (full autocracy) to +10 (full democracy).



### **MSCI Country IMI Index**

% weight	India	China	South Africa	Brazil	Mexico	Korea	Taiwan
Comm. Services	3.0	18.5	7.6	1.5	18.7	5.9	2.1
Cons. Disc.	11.4	28.3	19.0	5.4	1.0	9.1	3.6
Cons. Staples	8.4	5.6	9.2	9.5	31.4	2.7	2.0
Energy	9.5	2.9	1.3	16.9		1.2	0.2
Financials	24.6	15.8	31.9	24.2	16.1	7.6	12.0
Health Care	5.9	6.3	2.7	3.5	0.3	6.2	1.2
Industrials	9.5	6.1	2.8	10.5	11.8	12.2	4.8
Technology	12.0	6.3	0.2	1.3		43.6	67.4
Materials	11.0	3.4	21.5	16.3	15.0	10.8	6.0
Real Estate	1.3	3.4	3.9	1.3	5.7	0.2	0.5
Utilities	3.3	3.5		9.7		0.5	0.1
HHI*	184	333	446	675	709	1,264	1,312

### State-Owned Enterprise weights in Emerging markets

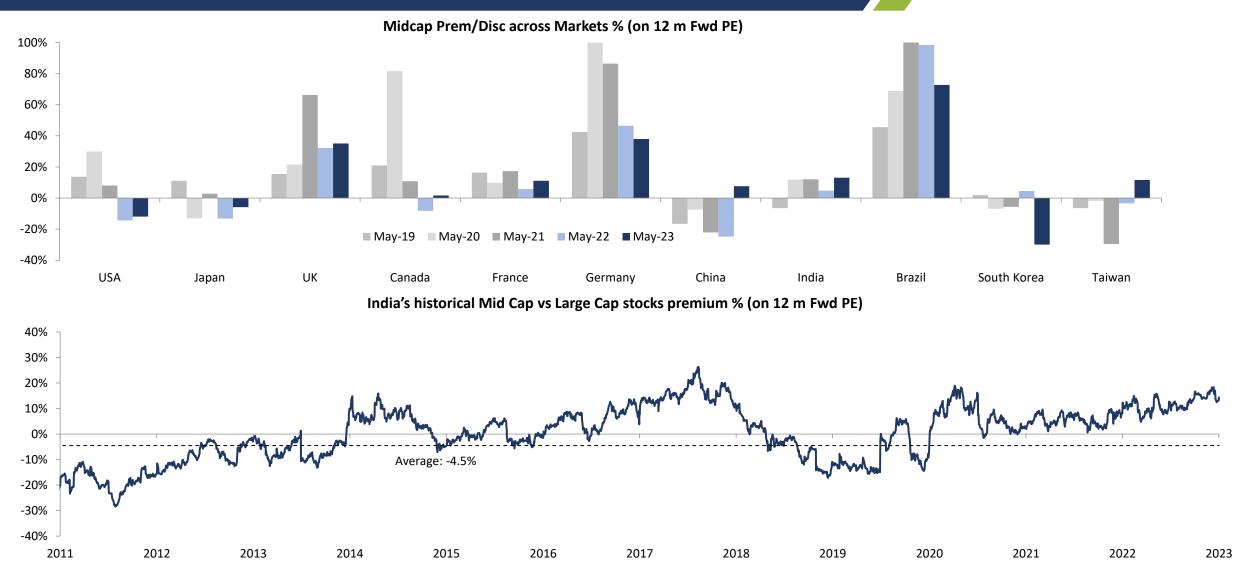


Source: Factset, White Oak, As at June 2023

\* Herfindahl–Hirschman Index (HHI) as calculated by Factset provides numerical measure of the portfolio concentration of an aggregate. This is measured by summing the squared weights of the constituents. Weights of securities that have the same parent equity are consolidated for this metric.

# Mid-Cap Multiples Premium/Discount

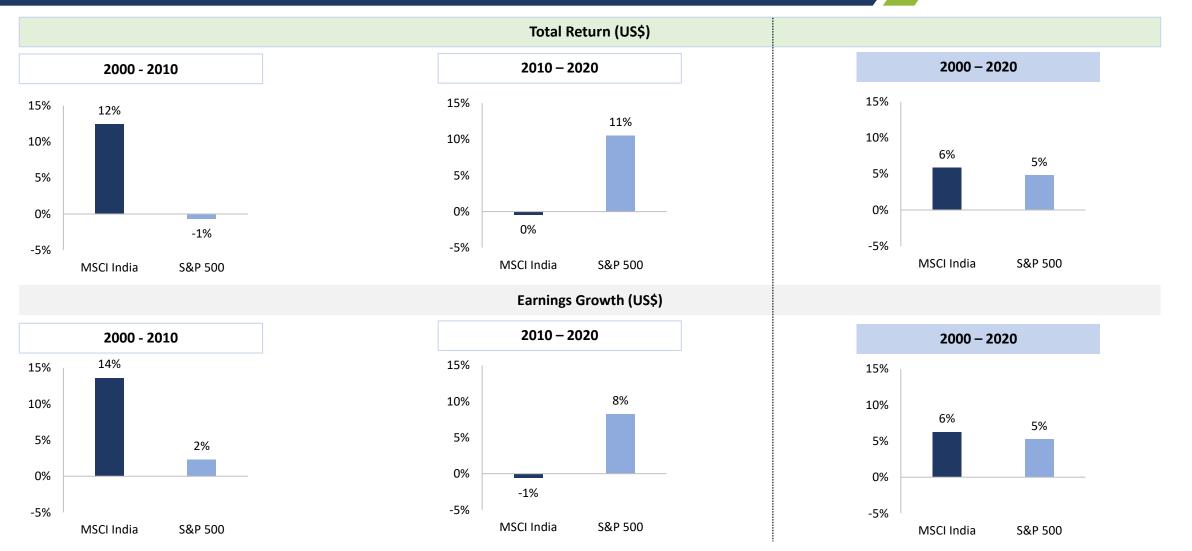




Source: Bloomberg. As at June 2023, data for SMID vs Large cap 12m forward PE ratio for respective country's MSCI index.

# A tale of two decades – India vs US





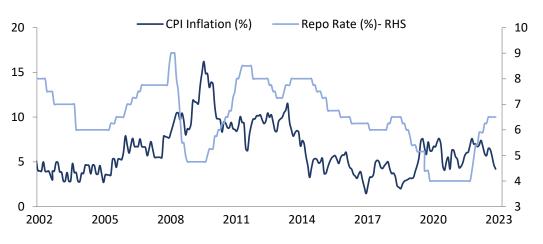




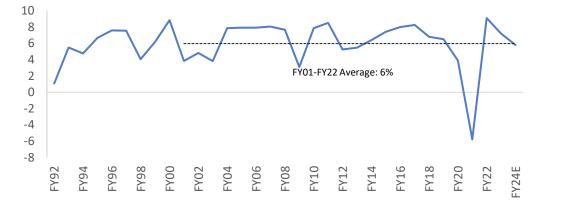
# **Macroeconomic Indicators are supportive**



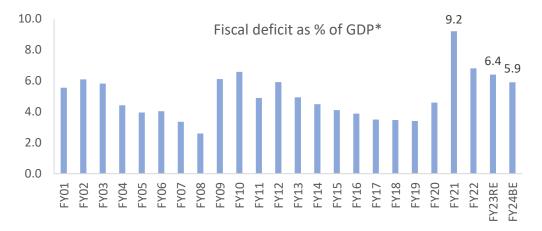




Real GDP Growth Rate (%)



### **Fiscal Deficit**



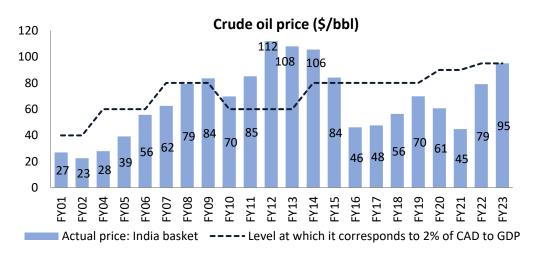
Current Account Deficit (CAD) to GDP, %



Source: Bloomberg, Reserve Bank of India. \* FY24 budgeted estimate as per FY24 Union Budget announcement, Updated through June 2023; FY refers to Fiscal year (ending March) CY refers to calendar year (ending Dec). GDP = Gross Domestic Product

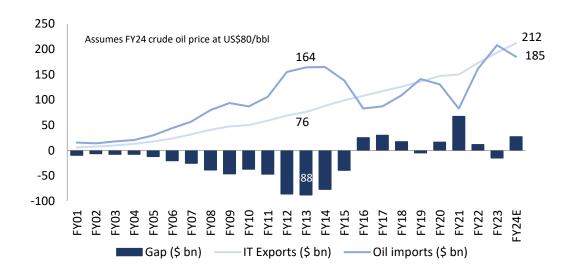
# **Evolving dynamics of external sector**





Vulnerability to oil prices lower....

### As IT exports have surpassed the oil import bill



- For every US\$10/bbl increase in crude oil prices, it is estimated that CAD to GDP increases by 40bps
- Over the years, growing software exports and narrowing of non-oil trade deficit due to rising exports in engineering goods, electronics and textiles have reduced India's vulnerability to higher crude oil prices
- Initiatives like Production Linked Incentive (PLI) scheme likely to further reduce import dependency in manufacturing sector

Source: Bloomberg, Spark, White Oak. CAD= Current Account Deficit; GDP = Gross Domestic Product. Economic and market forecasts presented herein reflect a series of assumptions and judgments as of the date of this presentation and are subject to change without notice.

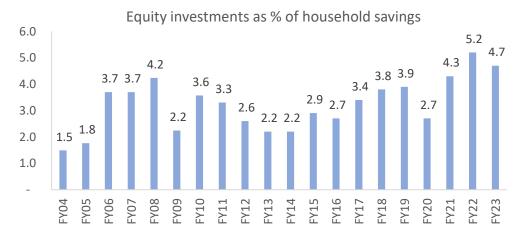
# **Equity Market Inflows**



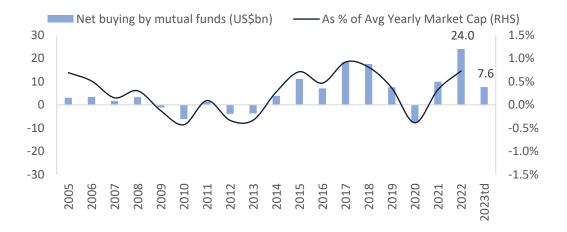
Foreign Institutional Investors (FII) Flows (US\$ billion)



### Domestic Savings in Equities (%)



Net buying by domestic mutual funds (US\$ billion)



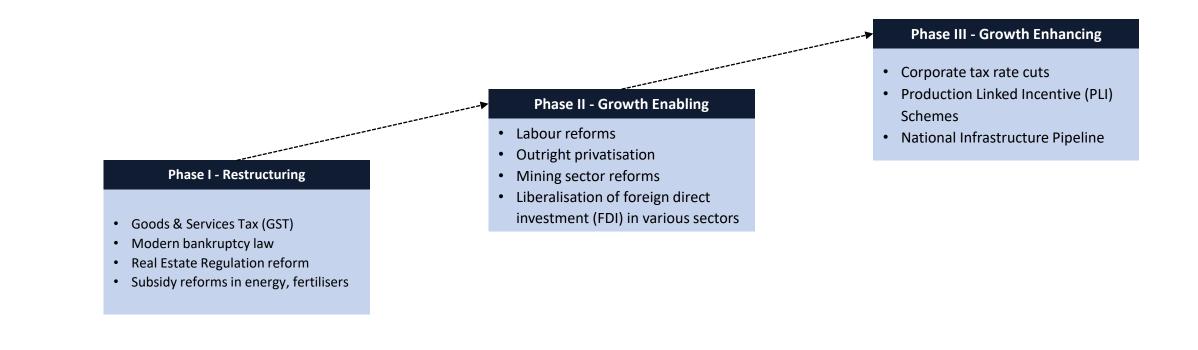
SIP inflows into mutual funds (US\$bn)



Source: Bloomberg, NSDL, SEBI, AMFI. FII and mutual funds inflows data for calendar year; FY refers to Fiscal year (ending March) CY refers to calendar year (ending Dec).

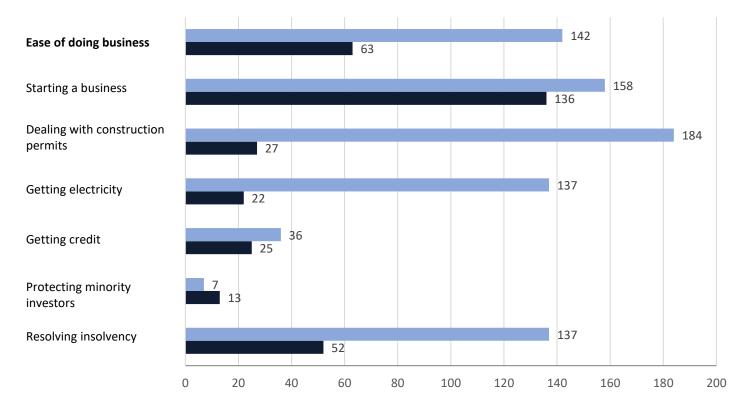
# **Reforms progressing in the right direction...**





### ...Reflected in improved 'Ease of Doing Business' rankings





Ranks across various components of Ease of Doing Business (across 189 countries)

2015 2020

Source: World Bank Report as of 2020

# **Production Linked Incentives (PLI) for manufacturing**



Sector	Outlay (US\$bn)				
Execution stage					
Mobiles and electronics	5.5				
Pharmaceuticals	2.0				
Telecom & Networking Products	1.6				
IT Hardware	1.0				
Others	3.7				
Policy formulation/approval stage					
Semiconductors	10.0				
Automobiles	3.5				
Solar PV modules	3.2				
Advance Chemistry Cell Battery	2.4				
Others	2.3				
Total	35.2				

### What is different?

- Time bound
- Focus on creating national champions
- Incentives linked to production

Global companies which have applied or commenced operations

- Electronics: Samsung, Foxconn, Wistron, Pegatron
- Telecom products: CommScope, Flextronics, Jabil Circuit
- Auto OEM: Hyundai, Suzuki, Kia, Ford
- White goods: Daikin, Panasonic, Hitachi

Source: PIB, Credit Suisse, White Oak Research

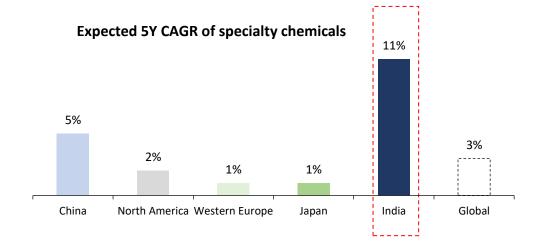
### Make in India

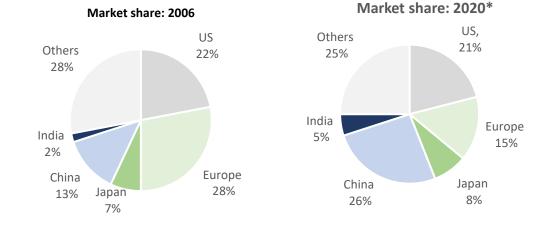
Indian speciality chemicals industry positioned strongly to win global market share

- MNCs seek to diversify procurement away from China
- Covid has exposed global supply chain vulnerability
- China's erstwhile competitive advantages of labour cost, and lax compliance are weakening

### **Advantage India**

- Strong adherence to global manufacturing standards
- Capabilities in complex chemistry
- Strong IP protection





Source: Aarti Industries AGM Presentation of Sep 2022, CMIE, White Oak; Economic and market forecasts presented herein reflect a series of assumptions and judgments as of the date of this presentation and are subject to change without notice.



# **Robust Long-term Market Returns**



		India		United States		
	2000	2022	Delta	2000	2022	Delta
Economy						
Nominal GDP (US\$ billion) <sup>1</sup>	477	3,500	7.3x	10,251	25,000	2.4x
Per Capita GDP (US\$) <sup>1</sup>	451	2,500	5.5x	36,313	75,000	2.1x
Corporate Earnings per share (US\$) <sup>2</sup>	7.3	30.3	4.2x	56.2	200.1	3.6x
Equity Market Index (US\$) <sup>2</sup>	100	929	9.3x	1,837	8,178	4.5x
Market Cap (US\$ billion) <sup>3</sup>	184	3,330	18.1x	15,226	41,061	2.7x

### Major macroeconomic and geopolitical setbacks

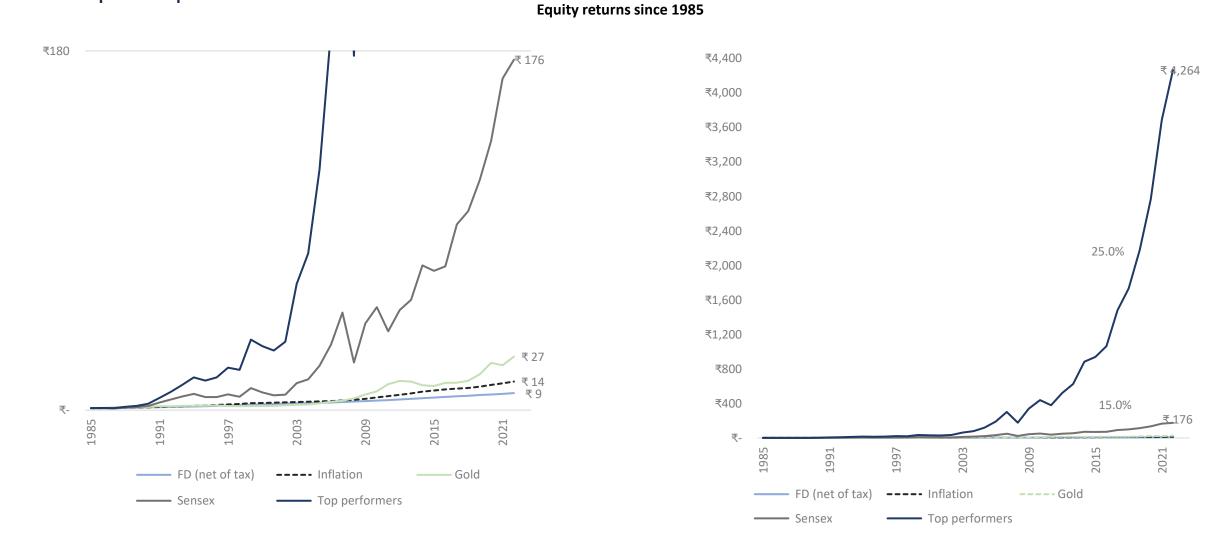
- 2000: coming out of Kargil war (1999) with Pakistan
- Terrorist attack on Parliament 2001, Mumbai train attacks in 2006, attacks on Mumbai Hotels in 2008
- 2008: Global Financial Crisis
- Oil Price volatility from US\$25 per bbl to over US\$145
- 2010 2014: Telecom spectrum (2G) scam; Commonwealth Games scam; Coal scam; Bribe-for-loan and other scams
- 2020: Covid pandemic
- 2022: Russia's invasion of Ukraine

Source: Bloomberg, Reserve Bank of India.<sup>1</sup> CY 2022 estimates as per IMF <sup>2</sup>Returns between Dec 2000 – Dec 2022 for MSCI India Net Total Return USD Index (M1IN Index) and S&P 500 Total Return Index (SPTR Index); <sup>3</sup>Data for WCAUINDI Index, WCAUUS Index between Dec 2000 – Dec 2022; GDP = Gross Domestic Product.

# **Guaranteed Real Loss vs Compounding Gains**







Source: Bloomberg, Updated till Dec 31, 2022

# Lessons from 2020



### **Macro-Shacro**

20-20 from 2020: The futility of predicting investment returns based on macroeconomic worries and events

### Lesson #1

- The usual perennial macroeconomic worries of the well-known unknowns variety are a colossal waste of time
- They hardly influence the future returns from equity markets, if any at all

### Lesson #2

- Nobody has a crystal ball to forecast cataclysmic risk events of the unknown unknown variety, ex: the pandemic
- Market implications remain unpredictable even if one were bestowed with perfect prior knowledge

### Lesson #3

• Investment decisions bereft of bottom up analysis, and instead driven by macro considerations, are fraught with high risk of substantial absolute and relative losses

# White Oak's Perspective



THE ART AND SCIENCE OF INVESTING

The value of the market at any time is present value of aggregate perpetual future cash flows

The market is fairy valued at all times

### **Relevance of Macro**

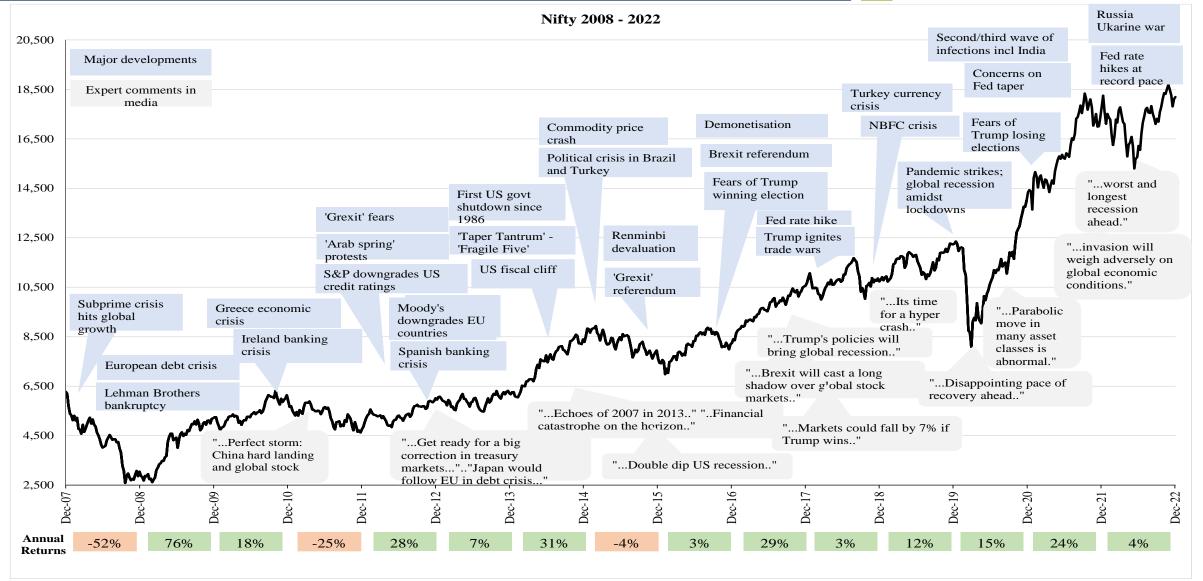
- View macros as source of random risks, not as opportunity to add alpha
- Consciously avoid top-down misadventures market timing, sector rotation
- Stay fully invested, with a bottom up approach to investing in great businesses at attractive valuations
- Maintain a balanced portfolio construction approach at all times

For illustrative purposes only; Views and opinions expressed are for informational purposes only and do not constitute a recommendation by White Oak to buy, sell, or hold any security. Views and opinions are current as of the date of this page and may be subject to change, they should not be construed as investment advice.

Nifty 2008 - 2022



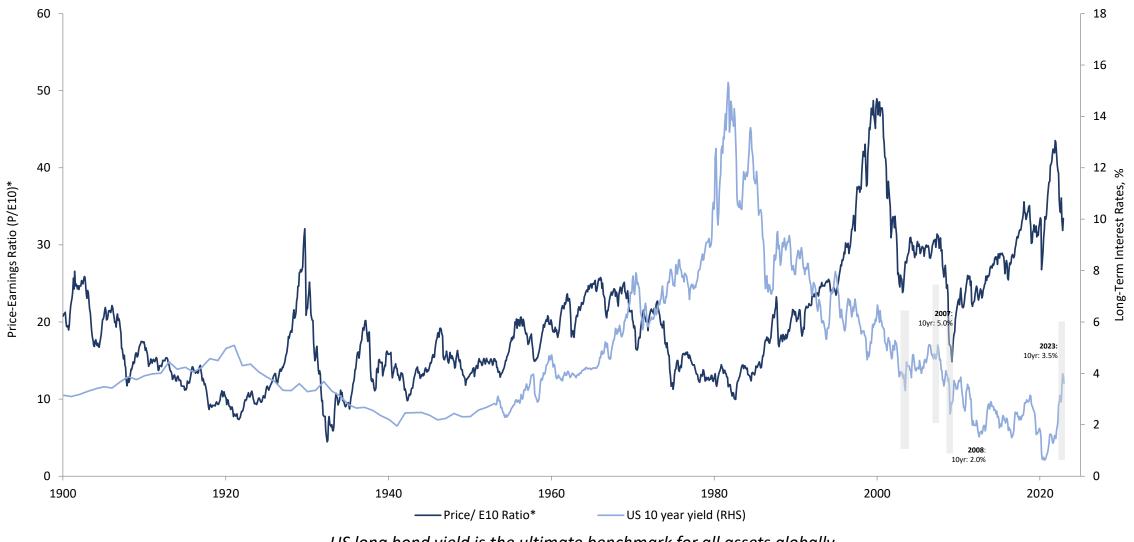
### THE ART AND SCIENCE OF INVESTING



Source: Bloomberg, As of Dec 2022

# Lower interest rates have contributed to higher multiples globally





US long bond yield is the ultimate benchmark for all assets globally

Source: Yale University, as of Jan 2023, \*Price/ (average earnings over 10 years) or Cyclically adjusted PE (CAPE), adapted from Robert Shiller (Yale University)





# **Portfolio Performance - India Acorn Fund Limited\***



### 01 September 2017 – 30 June 2023, Net of Fees in INR

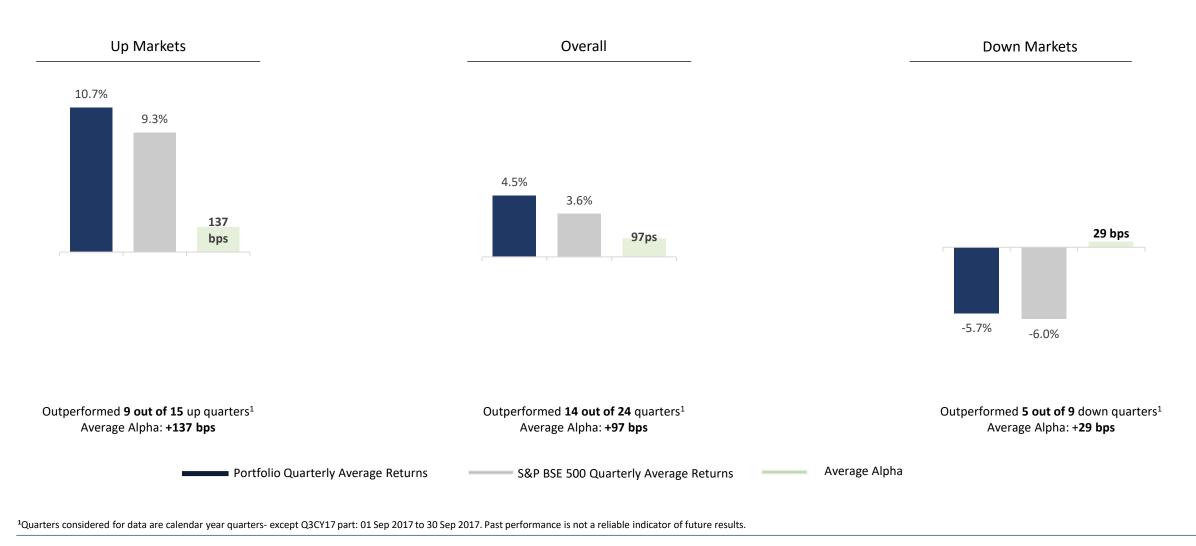
	Fund	Benchmark % S&P BSE 500 <sup>1</sup>	Excess Returns (bps)	S&P BSE 100 Large cap <sup>1</sup>	S&P BSE 150 Mid cap <sup>1</sup>
June 2023	6.0%	4.3%	+177	3.7%	5.9%
QTD 2023	16.5%	13.2%	+336	11.7%	17.6%
YTD 2023	8.4%	6.8%	+165	5.2%	12.1%
2022	-11.0%	4.8%	-1581	5.5%	3.6%
2021	37.8%	31.6%	+615	26.9%	48.6%
2020	38.9%	18.4%	+2049	16.6%	26.3%
2019	13.4%	9.0%	+444	11.8%	0.9%
2018	1.3%	-1.8%	+310	3.0%	-13.0%
Partial 2017	20.6%	9.2%	+1140	7.0%	16.7%
S.I. (Annualised) <sup>2</sup>	17.5%	13.0%	+450	12.8%	14.8%
S.I. (Cumulative) <sup>2</sup>	155.8%	103.8%	+5203	102.2%	123.5%

India Acorn Fund (Cayman) : 01 Sept 2017. <sup>1</sup>All indices are Net Total Return. <sup>2</sup> The NAV for 30 June 2023 is based on estimates and hence the performance might be restated post the final valuation. The performance is net of all fees and expenses for Founder class shares at the Master Fund level. Fund performance in INR v/s S&P BSE 500 TR Index. The performance is after accounting for all taxes paid on realized gains but doesn't account for potential taxes on unrealized gains. Please note the published NAV of India Acorn Fund (Cayman) is after adjusting for potential taxes on unrealised gain, and to that extent its performance may differ from the above. Performance is calculated using Net NAV of India Acorn Fund (Cayman). \*White Oak Capital Partners Pte. Ltd acts as an investment manager to India Acorn Fund Limited. Past performance is not a reliable indicator of future results.

### **Average Quarterly Performance in Different Market Environments**



### 01 September 2017 – 30 June 2023, for Founder class shares



### Market Cap Attribution Analysis - India Acorn Fund Limited\*



Stock selection drives performance : 01 September 2017 – 30 June 2023



Attribution by Market Cap<sup>1</sup>

Large Cap					I							
Mid Cap												Large Cap
												Mid Cap
Small Cap											_	Small Cap
	 											Cash/Futures/O
-3 ∎ Total	-25 tributi		-5	5 Allocat	15 tion Ef	25 fect (%	35 %) <b>■</b>	45 Select	55 tion Ef	65 fect (%	75 6)	Total
		- (/-/					' -				'	

	Fund		Bench	nmark	Attribution			
	Average Weight (%)	Total Return (%)	Average Weight (%)	Total Return (%)	Selection Effect (%)	Allocation Effect (%)	Total Attribution (%)	
Large Cap	45.2	164.1	79.2	115.1	10.5	-6.8	3.7	
Mid Cap	22.3	305.7	13.8	90.4	50.4	-0.2	50.1	
Small Cap	28.1	251.8	7.0	28.9	72.3	-33.6	38.7	
Cash/Futures/Others	4.4	4.8	0.0	0.0	-	-	-7.7	
Total	100.0	188.6	100.0	103.7	133.1	-48.3	84.9	

<sup>1</sup>FactSet's Attribution Analysis. Performance is gross of fees, taxes and expenses. Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines.<sup>\*</sup> White Oak Capital Partners Pte. Ltd acts as an investment manager to India Acorn Fund Limited

# Sector Attribution Analysis<sup>1</sup>



### Stock selection drives performance : 01 September 2017 – 30 June 2023



**Attribution by Sector** 

<sup>1</sup> FactSet's Attribution Analysis: GICS Classification. Performance is gross of fees, taxes and expenses. \* White Oak Capital Partners Pte. Ltd acts as an investment manager to India Acorn Fund Limited

# **Portfolio Performance - India Acorn Fund Limited\***



### Top 10 contributors and detractors for 01 September 2017 – 30 June 2023

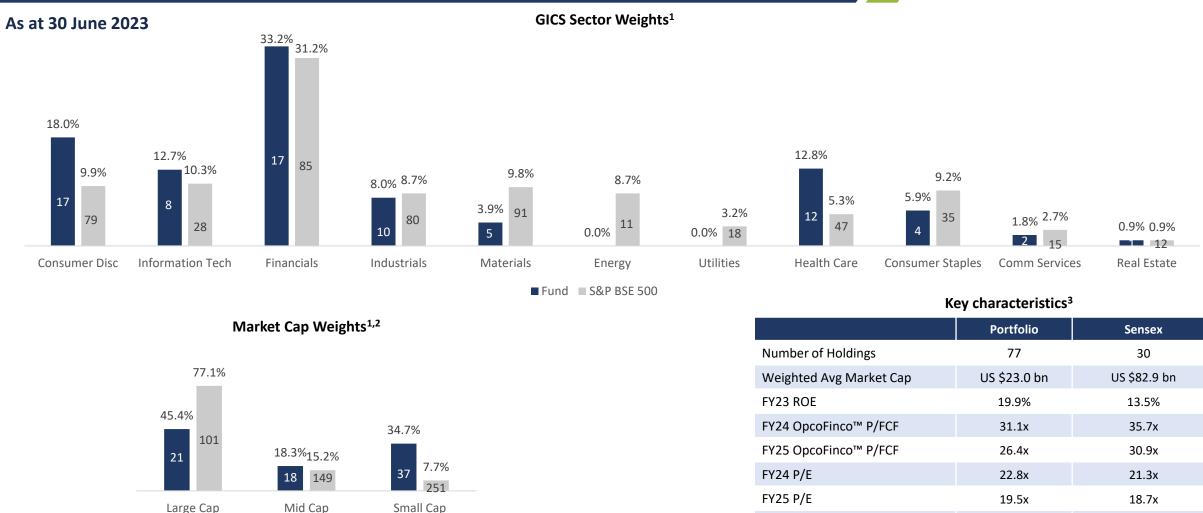
Top 10 Contributors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
LTIMindtree	0.0	+395.9	+843
Info Edge India	1.4	+343.5	+760
Navin Fluorine International	1.5	+714.9	+612
IPCA Laboratories	0.0	+269.6	+561
V I P Industries	0.0	+15.3	+550
KEI Industries	0.0	+35.6	+531
L&T Technology Services	0.0	+343.3	+508
Dixon Technologies (India)	0.0	+334.3	+473
Balkrishna Industries	0.5	+16.4	+446
Intellect Design Arena	0.0	+177.1	+397

Top 10 Detractors	Ending Weight (%)	Total Return (%)	Contribution to Alpha (bps)
Dishman Carbogen Amcis	0.0	-65.1	-311
Bharti Airtel	0.0	-12.9	-284
National Stock Exchange	4.7	-25.7	-257
Karur Vysya Bank	0.0	-20.4	-248
Camlin Fine Sciences	0.0	-57.3	-235
CarTrade Tech	0.6	-64.9	-192
PB Fintech	0.0	-20.2	-161
Godrej Industries	0.0	-33.3	-149
Heritage Foods	0.0	-22.1	-145
Infosys	1.6	+57.8	-131

Performance related information provided herein is not verified by SEBI. \* White Oak Capital Partners Pte. Ltd acts as an investment manager to India Acorn Fund Limited

# **Portfolio Composition**





■ Fund ■ S&P BSE 500

	Portfolio	Sensex
Number of Holdings	77	30
Weighted Avg Market Cap	US \$23.0 bn	US \$82.9 bn
FY23 ROE	19.9%	13.5%
FY24 OpcoFinco™ P/FCF	31.1x	35.7x
FY25 OpcoFinco™ P/FCF	26.4x	30.9x
FY24 P/E	22.8x	21.3x
FY25 P/E	19.5x	18.7x
Projected Revenue 3 year cagr	14.8%	9.5%
Projected Earnings 3 year cagr	16.5%	12.9%

<sup>1</sup>The number inside the bars denote the number of companies in each classification. ETF's and Index futures have been included in large cap. <sup>2</sup>Market Cap Classification as per Securities and Exchange Board of India (SEBI) guidelines. <sup>3</sup>White Oak Research, Bloomberg. White Oak Capital Partners Pte. Ltd acts as an investment manager to India Acorn Fund Limited

# Assets Under Management or Advisory: US\$ 6.6 bn



DOMESTIC ASSETS INTERNATIONAL ASSETS (~ INR 16,760 crs) (~ INR 37,400 crs) London Stock Exchange (LSE) Listed UCITS Trust White Oak India Portfolio **Equity Fund** WhiteOak Capital Ashoka WhiteOak Institutional Name of Management **India Acorn Fund** Ashoka India Ashoka WhiteOak Ashoka WhiteOak Portfolio (II, Select, IV, V & Mutual Fund **Emerging Markets** Mandates India Opportunities Services (PMS) **Equity Investment Emerging Markets** Equity Fund, GEM Ex-VI) Fund, India ESG Fund Trust PLC Trust PLC India Fund A closed-end Trust that collects An open-ended onshore fund offshore fund money from a Separately domiciled in Separately domiciled in India number of Closed-end Investment Company An open-ended ICAV fund domiciled in managed individual as a Category III investors who Mauritius as a Managed Details (Listed on LSE) Ireland as a Collective Investment Scheme Alternative share a common Collective Accounts accounts Investment Fund investment Investment (AIF) objective Scheme March 2019, May 2020, April 2021, June 2022 and Dec Launch date Various July 2022 September 2017 July 2018 May 2023 December 2018 Various Feb 2022 and Nov 2022 2022 AUM<sup>1</sup> \$1,128 m \$487 m \$428 m \$241 m \$309 m \$39 m \$1,572 m \$37 m \$2,363 m 50-65% large cap 50-65% large cap Market Cap 60-40% mid/small 60-40% mid/small 60-40% mid/small 60-40% mid/small 35-50% mid/small 35-50% mid/small Various Various Various Composition cap cap cap cap cap cap **Onshore Indian Onshore Indian Onshore Indian** US/Europe/Asia **UK HNIs & family UK HNIs & family** European private European private Institutions. family offices & family offices & retail clients, family institutions, family Core client base banks & family offices banks & family offices family offices offices offices HNIS HNIS offices & HNIs offices and HNIs

<sup>1</sup> Data as on 30 June 2023

### Prashant Khemka, CFA

### Founder, White Oak Group

Prashant founded White Oak Capital Management in June 2017. Prior to this he was the CIO and lead portfolio manager of GS India Equity Strategy at Goldman Sachs Asset Management (GSAM) during March 2007 to March 2017, and also for the Global Emerging Markets (GEM) Equity during June 2013 to March 2017. As lead PM, he managed all mutual funds and separate accounts under these strategies. Prashant started his professional investing career in 1998 at SSGA in Boston as senior portfolio officer of Enhanced International equity in the quant group. He started his career at GSAM in 2000 as a research analyst in US Growth Equity, and by 2004 he rose to become Senior Portfolio Manager and Co-Chair of the Investment Committee. Prashant returned to Mumbai in 2006 to start GSAM India business and served as the CIO and CEO/Co-CEO of their domestic Asset Management Company. In 2013, in addition to India he was also made the CIO and lead PM of GEM equity. He won several accolades as the CIO and Lead PM of GS India Equity. He and his fund won several awards including AAA rating from Citywire and Elite rating from Fund calibre among others. Prashant graduated with honors from Mumbai University with a BE in Mechanical Engineering and earned an MBA in Finance from Vanderbilt University, where he received the Matt Wigginton Leadership Award for outstanding performance in Finance. He was awarded the CFA designation in 2001 and is a fellow of the Ananta Aspen Centre, India.

### Manoj Garg

Manoj is responsible for Pharma, Auto and Chemicals sectors. He has 26 years of relevant experience and has been in White Oak since 2017. He has a strong track record in equity research in healthcare and pharmaceuticals over the last 11 years working as lead analyst at leading brokerage houses in India. Prior to joining White Oak, he was with Merrill Lynch where he was highest voted analyst by external as well as internal clients. He ranked #1 / #2 in the All Asia Institutional Survey 2015/2016 in the Healthcare category. He began his career in the pharmaceutical industry working with companies like Cipla and Ipca for 10 years. He graduated as Gold medallist from Nagpur University with an MBA in Finance.

### Ramesh Mantri, CIO Equities

Ramesh is responsible for Technology, Building Materials, Industrials and Metals sectors. He has 19 years of experience in investing and financial analysis across sectors and joined White Oak in 2017. Ramesh had founded Ashoka Capital Advisers that advised a fund and family offices on equity investment in South Asia. Earlier, he was part of the two member team which invested in South Asia in equity and debt for Alden Global Capital, a US based hedge fund for over 7 years. Prior to this he was an analyst at CRISIL (majority owned by Standard and Poor's), India's leading rating agency and covered the financial sector. Ramesh is a CFA charter holder, MBA from Faculty of Management Studies, Delhi and passed the Chartered Accountancy course.

### Parag Jariwala, CFA

Parag is responsible for the Financial Services sector. Parag completed over 13 years in institutional equity research covering the Banking and Financial Services Institutions (BFSI) sector and joined White Oak in 2017. Prior to joining White Oak, he worked as a lead analyst with Religare Capital. Before that he has worked with Macquarie and other domestic sell side firms covering BFSI sector. He was highly rated by marquee institutional clients for his original think pieces and primary research work in the sector. Parag is a chartered accountant and MBA from K J Somaiya Institute of Management of Mumbai University. He also holds CFA charter from the CFA Institute (AIMR).





### **Rohit Chordia**

Rohit covers the Consumer, Telecom, Energy and Utilities sectors. He has over 18 years of total experience with over 14 years in the investment industry having covered the Indian Telecom, Consumers and IT services sectors as a sell-side analyst at Kotak Institutional Equities. He joined White Oak in 2020. Rohit was consistently ranked amongst the top analysts in both his lead coverage sectors in polls conducted by Institutional Investor and Asia Money. Prior to his sell-side stint, Rohit spent a couple of years working with Ameriprise Financial as a financial analyst on areas like competitive intelligence and cost reengineering.

Rohit holds a Post Graduate Diploma in Management from IIM Calcutta and a B.E. (Honours) degree from BITS, Pilani.

#### **Ayush Abhijeet**

Ayush is responsible for covering the Technology, Consumer discretionary and Metals sectors. He has over 10 years of experience in investment management and trading of structured products and complex derivatives. He joined White Oak in 2017. Prior to joining White Oak Capital Ayush worked as an Investment Analyst at Avendus Capital in Indian public equities. Before starting a career in Investment Management he had stints with Deutsche Bank and Credit Suisse in macro structuring and trading in Mumbai. He also had a short stint with UBS Investment Bank's FICC trading desk in Singapore. He holds a B.Tech from IIT Delhi and a PGDM from IIM Ahmedabad.

#### **Dheeresh Pathak, CFA**

Dheeresh is responsible for covering the Healthcare and Chemical sectors. He has over 15 years of rich experience in investment management. He joined White Oak in June 2022. Prior to joining White Oak, Dheeresh was an Executive Director at Goldman Sachs Asset Management. During his 14 years at Goldman Sachs, he covered a wide range of sectors including Healthcare, Chemicals, Telecom & Media, Logistics, Building Materials and Retail. At Goldman Sachs India Equity Fund, Dheeresh was among the top-rated analysts, generating the highest alpha per unit of capital across the team. He holds a B.E in Electronics Engineering from Punjab Engineering College (Gold Medallist) and a PGDBM from MDI Gurgaon.

### Trupti Agrawal

Trupti is responsible for Retail and Building Materials sectors. She has 14 years of total work experience and joined White Oak in 2017. She has also been an entrepreneur and has run her own ecommerce venture prior to joining White Oak Capital. She started her career as a statutory auditor with Ernst & Young's affiliate in India, S. R. Batliboi & Co. She later joined the credit team at L&T Infrastructure Finance Limited where she was responsible for evaluating credit for large projects and corporate finance deals across Infrastructure, Resources and Capital goods.

Trupti is a Chartered Accountant and a graduate of commerce from Osmania University.

### Anand Bhavnani, CFA | FRM

Anand is responsible for covering the Financial Services sector. He has more than 10 years of experience across Equity Research, Fund Management and Derivatives. He joined White Oak in 2021. Before joining White Oak, at Unifi Capital he assisted the CIO in managing Blend & Deep Value Discount (DVD) funds and tracked Chemicals, Pharma and select midcaps across sectors. Prior to Unifi Capital, he worked with Sameeksha Capital and had a short stint with Citi Global Markets in London. He started his career in financial markets as a Derivatives trader with Futures First. Anand has done M Sc. in Financial Economics from University of Oxford and graduated with distinction from Nirma Institute of Technology in Electronics & Communication engineering.



### Neeraj Parkash

Neeraj is responsible for Industrials, Energy and Utilities sectors. He has five years of experience in equity research on the buy side and joined White Oak in 2021. Prior to joining White Oak, he worked as an investment analyst at Nepean Capital, an India focused mid and small-cap fund, where he covered a wide range of sectors including healthcare, chemicals, consumer, and financial services. Prior to Nepean Capital, he was an equity research analyst at Lazard Asset Management, in New York, covering the healthcare sector within US Equities. Neeraj has a Bachelor of Arts in Economics and Psychology from Cornell University, New York.

### Aman Kapadia

Aman is responsible for Forensic accounting, ESG and Primary research. He has over four years of experience and joined White Oak in 2020. Prior to joining White Oak Capital, Aman has worked as an Investigative Journalist with BloombergQuint where he was responsible for research and reportage of corporate governance issues. Prior to that, Aman worked as an Internal Auditor with Sharp & Tannan Associates for a total of 3 years as an articled assistant and later as employee. Aman is a Chartered Accountant and a graduate of commerce from Veer Narmad South Gujarat University.

### Anupriya Gupta

Anupriya is responsible for analysing Environmental, Social and Governance (ESG) related risks within portfolio companies. She has around 10 years of experience in diverse domains. Prior to joining White Oak, she was in ICICI Bank as team lead in ESG related credit research responsible for integration of ESG risks in credit risk management process of corporate portfolio. She began her career with Crisil Global Research and Analytics in equity research covering US Metals and Mining (specifically Precious Metal companies). She graduated from IIM Raipur with PGDM in Finance.

### Sanjay Vaid, Trading Advisor

Sanjay has over 33 years of experience in the asset management, equity trading, and equities broking industry. Prior to joining us he was Director & Head of Equity Sales Trading at Religare Capital Markets. Before that he was Executive Director – Fundamental Equity trading at Goldman Sachs Asset Management (GSAM), responsible for trading for GS India equity fund. Before joining GSAM, he was Co-Head Equities at SBICAP Securities. Prior to that he was responsible for trading at HSBC Asset Management and SBI Mutual Fund, which are amongst the largest India funds. Sanjay began his career with Unit Trust of India, working in various capacities for 15 years. Sanjay graduated with honors in Economics from Delhi University and earned an MBA in Finance from Faculty of Management Studies, Delhi University. He is a Certified Associate of Indian Institute of Bankers (CAIIB).

### Ashish Agrawal, Trading

Ashish is responsible for the Equities Dealing function. Ashish has over 17 years' experience on both the buy-side and sell-side, engaging with FPIs/Insurance and domestic AMCs in the institutional Equities business across multiple organizations. Before joining WhiteOak AMC, he was Head of Dealing at Motilal Oswal AMC, overseeing the entire execution across India (Passive and Active) and Overseas (US and EMEA) trades. He also worked as VP - Sales Trading between 2010-16 at Citigroup Global Markets. Before that, he had a brief stint at RBS in 2009-10 and with Edelweiss Capital between 2005-09, in the institutional equities desk. Ashish Is a PGDBM (Finance) from IMT Ghaziabad and a Bachelor of Commerce from the University of Lucknow.

### Chaitanya Kapur, Trading Advisor

Chaitanya has four years of experience and is a Chartered Accountant and has received a Bachelor's degree in Commerce (Accounting and Finance) from Mumbai University. He has worked as an Articled Assistant at Deloitte Haskins & Sells LLP where he worked on statutory audits in the Automobile, Financial services, Pharmaceutical, Chemicals and Industrial sectors.



### **Arthur Kadish**

Arthur has 15 years of experience and joins from Eastspring Investments where he was an Asian equity analyst responsible for generating ideas and researching industries across the region. Prior to that, Arthur was a global equity analyst at Orbis Investments in London. Arthur is a Chartered Financial Analyst and obtained his MA in Modern History from University of Oxford.

### Nori Chiou

Nori joins from Tokio Marine Asset Management where he was an investment analyst with expertise on Information Technology sector across Asia. Prior to that, he was also involved in long/short strategy of the US/Asia investment and different sell-side roles in Hong Kong/Taiwan. He joined the investment industry since 2011.

### Wen Loong Lim

Loong has nine years of investment experience and currently covers semiconductors and tech hardware at White Oak. His previous position prior to joining White Oak was with Maitri Asset Management as a Senior Equity Analyst. Loong started his career at M&G Investments in London where he spent 7 years on the Global Emerging Markets team. He was a generalist across sectors and geographies but developed a deep understanding of the tech and industrial sectors, particularly in North Asia. During his time at M&G, Loong developed from an analyst to a deputy fund manager and finally managing M&G's China Strategy before leaving the company to return to Singapore. Loong read Philosophy, Politics & Economics at the University of Warwick. He is a CFA Charterholder.

### Fadrique Balmaseda

Fadrique is responsible for covering Consumer discretionary, Industrials and Diversified Financials. He has over 10 years of experience in investment management. Prior to joining White Oak Capital Fadrique worked as Portfolio Manager at Chronos Global Equity, focusing on global listed equities. Before starting Chronos Fadrique worked at Goldman Sachs Asset Management in London, where he worked as an Equity Analyst for Goldman's Emerging Markets Equity Team. Prior to that he spent 18 months at Goldman Sachs' Fund sales team. He holds a double degree in Law and Business administration from ICADE University in Madrid.

### Jorge Robles

Jorge is responsible for covering Consumer Discretionary, Energy, and Utilities sectors. He has over seven years of experience in investment management. Before joining White Oak, Jorge worked as an Investment Analyst at Chronos Global Equity, focusing on listed global equities. Jorge also worked at Itaú BBA as Associate Director for the Investment Banking Division. He holds a double degree in Law and Business administration from ICADE University in Madrid.

### **Shariq Merchant**

Shariq is responsible for covering the Auto and Consumer (ex-retail) sectors. He has over 11 years of experience in the financial services industry and joined White Oak in 2022. Prior to joining White Oak, Shariq worked as an Investment Analyst with Duro Capital, covering autos, consumer and healthcare. Before that he worked as an analyst with Quest Investment Advisors and the Ambit Group where he worked across multiple roles spanning sell side, strategy and investment management. He is a Chartered Accountant and has cleared all 3 levels of the CFA program.

# Wise Words that Reflect Our Thinking



- Investing is a marathon not a sprint Anonymous
- To time the market is not merely difficult, its *impossible* White Oak
   Borrowed from "Don ko pakadna mushkil hi nahin, namumkin hai "- Bollywood movie Don, 1978
- Investor returns are a function of *time in* the market rather than *timing* the market Anonymous
- We never forget that in macro, we only have hunches: in the micro, we can develop justifiably deep conviction Seth Klarman, 2017
- Don't miss the forest for the trees John Heywood, 1546
- Don't miss the trees for the forest Anonymous
- He that lieth down with dogs shall rise up with fleas Benjamin Franklin, 1739
- Stay hungry. Stay foolish *Whole Earth Catalog, 1971*
- Far more money has been lost by investors preparing for corrections, or trying to anticipate corrections, than has been lost in corrections themselves

   Peter Lynch
- Absent a lot of surprises, stocks are relatively predictable over twenty years. As to whether they're going to be higher or lower in two to three years, you might as well flip a coin to decide.— Peter Lynch
- It is unwise to be too sure of one's own wisdom Mahatma Gandhi

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Portfolio Manager: White Oak Capital Management Consultants LLP

Contact Details – Registered and Corporate Office - Unit 6 B2, 6th Floor, Cnergy Building, Appasaheb Marathe Marg, Prabhadevi, Mumbai - 400 025. Tel: (91-22) 62308100

Investor Queries - Email: contact@whiteoakindia.com

Registration Details – INP000005865

Direct Investment: For availing Portfolio Management Services you can reach us directly without any third-party intermediation by emailing us at <u>contact@whiteoakindia.com</u> or by calling us on +91-22- 62308100.